Wake County Board of Commissioners Human Services Committee April 15, 2019 10:00 a.m. Wake County Justice Center, Room 2800

Commissioners Present:

James West-Chair Vickie Adamson-Vice Chair Matt Calabria (joined at 10:20 a.m.)

Commissioners Absent:

Greg Ford

Wake County Staff Present:

David Ellis, County Manager; Derwick Paige; Chief Community Vitality Officer; Denise Foreman, Assistant County Manager; Chris Dillon, Assistant County Manager; Nicole Kreiser, Assistant County Manager; Jason Horton, Strategic Performance Director; Katherine Williams, Cooperative Extension Director; Verna Best, Human Services Program Manager; Regina Petteway, Human Services Director; Sydney Klein, Food Security Program Manager; Carol Mitchell, Local Food Coordinator; Andrew Sawyer, Communications Specialist; Althea Brooks, Human Services Technician; Sharon Peterson, Long Range Planner; Vielka Gabriel, Human Services Program Specialist; Nikki Lyons, Human Services Program Consultant; Kristin Feierabend, Community Development and Urban Programs Agent; Yvonne Gilyard, Deputy Clerk to the Board, and Michelle Cerett, Executive Assistant to the board.

Others Present:

Dr. Richard Clerkin, Executive Director, NCSU Institute for Nonprofit Research, Education and Engagement; Alice Lutz, CEO, Triangle Family Services; Frances Bisby, Founder, Transformation Exchange; Melissa Forde, Community Outreach Director, The Kaleidoscope Project; Christal Toodle, Founder of the Jump Experience; Jamie Pennington, Passage Home; Dynasty Winters, VISTA, AmeriCorp; and Kathy Peterson, Executive Director, Learning Together.

Meeting Called to Order:

Commissioner West called the meeting to order at 10:00 A.M.

Commissioner West welcomed everyone to the meeting and thanked them for attending the meeting. He said the work of this committee is very important and teamwork is essential to the process.

Commissioner Adamson moved, seconded by Commissioner West, to approve the minutes from the October 11, 2018 Human Services Committee meeting.

Human Services Introduction

Ms. Regina Petteway, Human Services Director, provided an overview of today's agenda.

AGENDA

HS Department Overview
What Influences Service Need?
Quiz (no grade will be given)

She provided an overview of the Human Services department and functions.

Introduction/Overview

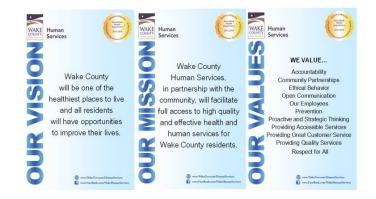
 Human Services is a consolidated agency, covering the County's responsibilities for public health and social services. Wake County was the first County to consolidate 26 years ago!

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- The Human Services Director is the County's Health Director, and Social Services Director, per NC General Statutes.
- The Human Services Director is also responsible for specific environmental services functions, which are delegated to the Environmental Services Department Director.

She shared the vision, mission, and values for the Human Services department. She said Wake County recently received the healthiest county award for the fifth year in a row.



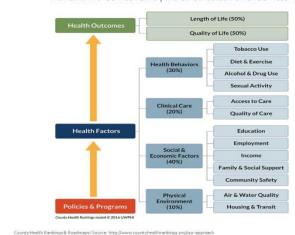
Ms. Petteway shared how Human Services aligns with the Board of Commissioner's goals.



She shared information on the social determinants of health.

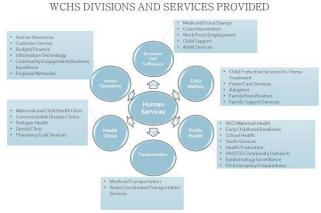
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SOCIAL DETERMINANTS OF HEALTH Framework for Service Delivery in a Consolidated Human Services Agency

She shared a breakdown of the different divisions within the Human Services Department.



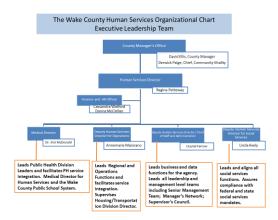
Ms. Petteway shared the FY 2019 adopted budget and FTE counts.

| Division Name | Expenditures | Revenues | FTE |
|---|--------------|------------|---------|
| Social Services Economic Self Sufficiency | 50,315,338 | 30,393,327 | 585.00 |
| Child Welfare | 32,092,070 | 15,601,395 | 293.20 |
| Public Health | 29,862,165 | 9,726,451 | 339.13 |
| Health Clinics | 20,255,106 | 14,499,022 | 173.40 |
| Administration and Operations | 19,060,690 | 4,032,701 | 189.60 |
| Transportation | 8,730,000 | 8,730,000 | 3.00 |
| Grand Total | 160,315,369 | 82,982,896 | 1583.33 |

Wake County Human Services FY 2019 Adopted Budget and Total FTEs Per Division General Fund / Transportation Fund

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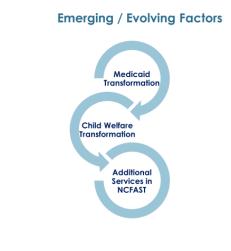
She shared the organizational chart for the Human Services Department. She noted Antoni Pedroza is now the Deputy Director of Social Services.



She shared issues that influence the need for services. She said the NC FAST Program is moving slower than anticipated. She said residents moving to the outskirts of the city is creating a need for additional satellite office locations.



She shared emerging and evolving factors. She said the Medicaid transformation is nearing completion. She said staff is working hard to ensure services continue during the transition period.

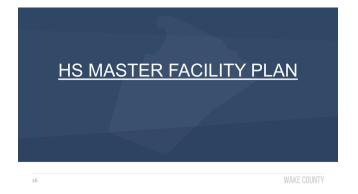


Ms. Petteway shared information on the accreditation of the Human Services Department. She said there are more than 500 benchmarks required to maintain their accreditation.

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She shared the Human Services Master Facility Plan. She said the Master Plan projects additional buildings and renovation needs for the next ten years.



She shared statistics and information on the Human Services programs that are currently provided.

Human Services Today

- Operates in Nearly 500,000 SF of County facilities
- Provides over 50 Services to Wake County Relintes
- Staff represents almost half of all County employees
- Facilities are at or near full capacity
- Continued County Growth is toward fringe areas
- Some facilities not conducive to service delivery
- Facility capacities can no longer accommodate growth

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She shared the service delivery vision. She said the main goal is to provide excellent customer service.

Service Delivery Vision

Support quality customer service w/ appropriate facility design
Treat the whole client by grouping services together
Improve accessibility to promote client self sufficiency
Ensure site locations near population being served
Flexibility of facilities to accommodate future changes
Provide safe & secure employee work environment
Utilize partnerships to strengthen service offerings

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Ms. Petteway shared the implementation schedule for the master plan for years FY 2019 through FY 2025. She said the existing Human Services facility at Swinburne is no longer large enough and a new building is needed. Commissioner Adamson asked if the county owns enough space in that area for a new building. Ms. Petteway confirmed there is space for a new building as well as a parking deck.

Preliminary Implementation Schedule FY 2019-25

| Activities | Туре | | FY-2019 | FY-2020 | FY-2021 | FY-2022 | FY-2023 | FY-2024 | FY-2025 |
|-----------------------------|-------------------|--------|---------|---------|---------|----------|---------|---------|---------|
| HS Millbrook | New Lease | | | | | | | | |
| HS Processing Center | Lease Exp. | | | | | | | | |
| Swinburne | Phased Renovation | 018 | | | | | | | |
| Community Service Center | Renovation | / 1, 2 | | | | | | | |
| Crosby-Garfield | Renovation | l n l | | | | | | | |
| SRC Expansion | Renovation | | | | | | | | |
| Public Health Center | New Building | | | | | | | | |
| Dorcas Center | Future Lease | | | | | | | | |
| Legend: | Leased Facility: | | | | | CountyO | wned: | | |
| <u>Legend.</u> | Leased Facility. | | | | | county c | wileu. | | |
| 32 | | | | | | | | WAKE | COUNTY |

She provided quiz questions and offered committee members an opportunity to answer. (Two slides) She shared a pamphlet that is accessible to the public with primary contact numbers.

QUIZ QUESTIONS

| Yo | bod or Benefits Needed bu get a call from a constituent who says they need food. To whom might bu refer that call? |
|-----------|--|
| A (im | ublic Health Foreign Travel Shots Needed constituent is traveling to Japan, Egypt, and Australia, and needs specific munizations. What phone number do they call for information or an pointment? |
| Yo | uspected Child Abuse to Report bur neighbor suspects another neighbor of abusing one of their children. hat do you do with that information? |
| | |
| | WAKE COUNT |
| Q | UIZ QUESTIONS |
| Q | |
| Q | You have a friend who may be eligible for Medicaid. How do you refer them to the right place without "getting into their business"? What does child welfare do to assist families? If a child is in danger? |
| Q | You have a friend who may be eligible for Medicaid. How do you refer them to the right place without "getting into their business"? What does child welfare do to assist families? |

Commissioner West asked if there is privacy protection in place for making and receiving reports of abuse. Ms. Petteway said all employees sign confidentiality agreements and discretion is used when sharing information.

Commissioner West asked how the transition to managed Medicaid will affect the NC FAST program. Ms. Petteway said when the Medicaid transformation is complete, there will be four vendors available to provide services. She said the Human Services department will still be responsible for determining eligibility. She said customer service will assist with referring clients to the appropriate agency. Commissioner West asked if the four vendors will be interfacing and working together. Ms. Petteway said they are competitors, but they have been in contact with each other.

Social and Economic Vitality Update

Ms. Katherine Williams, Cooperative Extension Director, thanked the staff and partners for attending today. She said the partners work well with the Human Services department to coordinate services.

Ms. Sydney Klein, Food Security Program Manager, provided an overview and update on the Food Security plan.



She shared an overview of her duties as the Food Security Program Manager. She said this is a new position within the county and having a single point of contact for the partners has been beneficial.



She shared the Board of Commissioner Social and Economic Vitality goal # 3.1, which relates to food security.



She shared the Comprehensive Food Security Plan and Action Manual.

Moving Beyond Hunger: Comprehensive **Food Security Plan and Action Manual** for Wake County Adopted in Feb 2018 Moving Beyond Hunger COMPREHENSIVE FOOD SECURITY PLAN AND ACTION MANUAL FOR WAKE COUNTY **5 Key Strategies** SUMMER 2017 Q Q 1. Ensure Food Access (has 99 2. Communicate & Educate 11 AM 111A # A 3. Develop Sustainable Food Do (+++++ Supply 4. Build Economic Opportunity · ! ****!!! mon https://www.capitalareafoodnetwork.org/fo 5. Leading Through Networks WAKE COUNTY

Ms. Klein shared progress that has been made on the plan since it was adopted last year.



She shared challenges related to the Food Security Plan. She said staff works with the City of Raleigh and the Chamber of Commerce to develop economic opportunities related to food security.

Challenges

- Economic Development Strategies
- Sustainable Food Supply Strategies
- Need for greater engagement from economic development & private sector partners
- · Some forward movement occurring now



She shared emerging topics around the Food Security Plan. She said a composting program is part of the plan. She said the program was successful last year and resulted in 22 tons of food being used for composting instead of going to the landfill.

Emerging Topics

Regional Food System & Food Security Collaboration

- Project 40
 - Emerging Economic Development Circle & COR Synergy
 - Will engage less active strategies within the food security plan

• Food Recovery Pilot



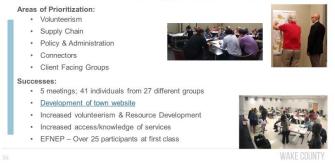
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Ms. Klein shared the Regional Food Security Strategy.



She shared the Regional Pilot Program for Wake Forest.

Wake Forest – Regional Pilot



She shared information on the VISTA program. She said Southeast Raleigh and Eastern Wake county will be the focus of the new programs.



She shared impacts of the VISTA program.



Commissioner Calabria said the VISTA program has been an asset to the county and has developed tremendously over the past four years.

Ms. Petteway recognized Mr. Andrew Sawyer, Communications Specialist, for his efforts on publishing stories and sharing useful information on the Human Services programs.

Ms. Klein shared the programs offered through the VISTA program.



Ms. Klein shared how they partner with WCPSS and the community to address food insecurities.



She shared information on the school food pantries. She said there are currently 14 pantries funded by the county. She said operating the pantries is a collective effort that takes coordination with schools, organizations, and leaders.

| N | CPSS Pa | ntri | es | | |
|---|---|--------|--------|-------------|---|
| | Collaboration with V FBCENC, & Wake C • Leadership Team • Implementation C | ounty | IFFS, | | Lessons Learned: Important to have consistent staff & leadership Need for greater communication between school leadership, pantry |
| | Wake County Fund Distributed and Eq | | | | operator, and partners |
| | Metric | FY17 | FY18 | FY19 - Q1&2 | |
| | Pounds Food Distributed | 1,232 | 2,720 | 1,359 | |
| | Equivalent Meals | 15,147 | 28,781 | 15,568 | |
| | Schools with Wake Funded Pantries | 4 | 10 | 14 | |
| | | | | | WAKE COUNTY |

She shared school-based strategies surrounding the Universal Breakfast program.



Commissioner Calabria said additional schools are now qualified and being considered for the Universal Breakfast Program. He said the initial goal was to focus on schools with 50 percent of students using the free or reduced lunch programs. He said those schools have been addressed and the qualification standard has been reduced to 30 percent.

Ms. Klein shared school-based strategies surrounding dedicated food resources.

| | hool Based Strategies edicated Food Resources) | |
|---|--|-----------|
| • | FY2017: 116 schools with dedicated food resource | rce |
| • | FY2018: 153 schools with dedicated food resource | irce |
| • | FY2019: Seeking to have dedicated food resolution all schools with greater than 30% FRPL for Work with WCPSS to gather data | |
| • | Plans to share resources with WCPSS Social Workers at PLT Meetings in Fall | |
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Commissioner Adamson asked how many schools currently have 30 percent or higher of their students on the free and reduced lunch program. Ms. Klein said she will provide that information via email after the meeting.

Ms. Klein shared emerging issues with the school-based strategies. She shared information on the schools that have the Universal Breakfast Programs.

Emerging Issues: School Based Strategies
Emergence of high needs schools without resources (e.g. Universal Breakfast) as school populations change
Discussion of additional funding be prioritized and submitted by WCPSS through their annual budget request

She shared how the Food Security Plan benefits the summer food program. She said small work groups were developed to address specific needs.



Ms. Petteway thanked the commissioners for their leadership and support to address food security.

Social and Economic Vitality Update

Ms. Verna Best, Human Services Program Manager, thanked Mr. Ben Canada, Assistant to the County Manager, for his assistance with today's presentation. Ms. Best recognized the following staff and community partners who attended the meeting:

Althea Brooks, Human Services Technician
Sharon Peterson, Long Range Planner
Vielka Gabriel, Human Services Program Specialist
Nikki Lyons, Human Services Program Consultant
Kristin Feierabend, Community Development and Urban Programs Agent
Dr. Richard Clerkin, Executive Director, NCSU Institute for Nonprofit Research, Education and Engagement
Alice Lutz, CEO, Triangle Family Services
Frances Bisby, Founder of the Transformation Exchange
Melissa Forde, Community Outreach Director, The Kaleidoscope Project
Christal Toodle, Community Resident/Founder of the Jump Experience
Jamie Pennington, Passage Home Ms. Best provided an overview of today's agenda.

Today's Presentation Covers…

- Background of Social and Economic Vitality efforts in Wake County
- · Board of Commissioners' goals for Social and Economic Vitality
- · Progress made to date, with examples of measurable impact

She shared background information. She said the Social and Economic Vitality (SEV) work is primarily focused in Southeast Raleigh. She asked the board to read an article published in 2011 called "The Other Side of Town, Southeast Raleigh, Problems and Promises." She said many of the issues addressed in that article are still present today in Southeast Raleigh.

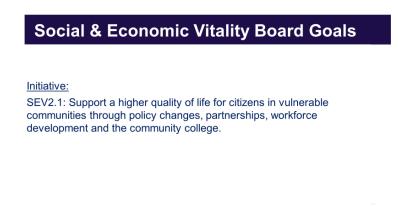
social + economic vitality

| Ва | Background For Today's Update | | | | |
|----|--|--|--|--|--|
| • | Southeast Raleigh and Eastern Wake (Knightdale, Wendell, Zebulon) face numerous disparities based on vulnerability index data | | | | |
| • | Asset-Based Development Strategies needed to be mobilized "by, with and through" COMMUNITY voices and partnerships | | | | |
| • | Major challenges include living wage employment opportunities, housing affordability, access to healthy food, mental and physical well-being, etc. | | | | |

She shared a definition of Social and Economic Vitality. She said the commissioner's efforts on SEV speaks to their desire for helping all citizens.



She shared the Board of Commissioner's Social and Economic Vitality goals.



She shared community engagement and relationship building. She said community engagement is difficult due to prior challenges and barriers.



She shared information on the Crosby Advocacy Group and Action Teams. She said the group has increased the number of residents who are willing to participate in the programs.



Ms. Best shared information on Plan Wake. She thanked Ms. Sharon Peterson, Long Range Planner, and Mr. Bryan Coates, Planner III, for their assistance with the survey.



She shared community appreciation and engagement information. She said the community engagement events were very successful last year.



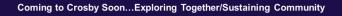
She shared information on the Crosby Garfield facility usage. She said they have occupied that building for one year.



She shared partner feedback and said staff has received great support from their partners.



She said the Kaleidoscope project was involved in Oak City Multi-Services Center. She said the plans for the Kaleidoscope project for the Crosby-Garfield building are preliminary, but it will include a pollinator garden, a music garden, and history of Southeast Raleigh.





Making and encouraging positive, practical improvements to children's spaces throughout Wake County.

Purpose: To create an nurturing environment that foster relationships/builds resilience through exploring nature and learning the history of SE Raleigh

- Build Positive Relationships
- Use Nature to NurtureCreate Diverse Spaces and
- Activities

 Foster Safety and Support
- Enhance Accessibility and Inclusion

WAKE COUNTY

She shared empowerment, education, and entrepreneurial strategies.



She shared information on the Latino Empowerment Program, which is a series of educational workshops.

| Latino E | mpowerment…Community Leadership Development |
|----------|---|
| The | e Program |
| The | 7 Week Series of Educational Workshops – (Navigating the School System, English as a Second Language, Financial Literacy, Healthy Eating, Gang Prevention, Health/Wellness, etc.) At least 90 adults and 200 children attended Latino Empowerment Fair Approximately 50 children received a refurbished bike from Mike's Bikes and a new helmet from Wake County Public Health Department Partners |
| The | Planning Committee – Wake County Public Schools, North Carolina State University, Consulado de México en Raleigh, City of Raleigh, Southeast Raleigh Promise Bike Give Away – Wake County Public Health, Raleigh Police Department, Cooperative Extension and Oaks & Spokes Providers |
| | 28 organizations signed up for Resource Fair; 26 participated 22 individuals completed follow-up evaluation → 86% were satisfied/very satisfied with event |

She shared ACES (Adverse Childhood Experiences) Outreach and Resilience Screenings.



She shared the Southeast Raleigh Innovation Challenge. She said the Innovation Challenge received the NACO award last year.



She shared the winners of the Southeast Raleigh Innovation Challenge and information on their projects.



Commissioner West said the Innovation Challenge was a great success. He said connecting all the pieces can be difficult. He said the key to success is having invested partners. Ms. Best said the partners are connected and invested in the success of the new businesses.

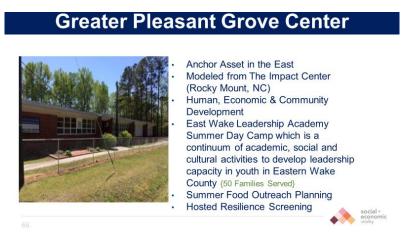
Ms. Best shared community and partnership development. She said the leadership academy started three weeks ago and targets smaller nonprofits with limited resources.

Grassroots Nonprofit Leadership Academy

Limited to 25 participants; {30 applied/27 met eligibility requirements; 22 were accepted/16 participating}

- Eligibility Criteria organizations serving in SE Raleigh. Wendell, Knightdale and Zebulon annual budget <\$500,000; however, all organizations accepted have budget of <\$250,000
- Leveraged funding from NC State Institute for Nonprofits and NC State Cooperative Extension providing \$36,000 in in-kind support. {Institute for Nonprofits received a \$10,000 Outreach & Engagement Incentive Grant in 2018}
- Post-evaluation will determine progress strategic planning, board development, data-informed decisionmaking, financial sustainability, etc.

She shared information on the Greater Pleasant Grove Center, which is located in the Town of Wendell.



She shared information on the SharePoint Mini Grants, which is focused on Eastern Wake County. She said that area faces many of the same issues as Southeast Raleigh, but their services are more limited due to transportation restrictions.



She shared the Social Economic Vitality (SEV) East Mini Grants winners and information on their projects.



She shared Wake Community Partnership updates.



She shared how the commissioners can help with SEV. She said SEV does not have a comprehensive plan with shared measures, but that would be helpful. She said education is needed for people to understand SEV and its benefits. She said she is pleased with the progress of the program and is honored to be involved.



Commissioner West thanked staff and partners for their work. He said collaboration is hard work, but it is necessary for success. He said he uses the IOU theory (Involvement, Ownership, and Understanding) to connect the synergy and nexus.

The meeting was adjourned at 11:57 A.M.

Respectfully submitted,

Michelle L. Cerett Executive Assistant Wake County Commissioners