

**Wake County Board of Commissioners**  
**Work Session**  
**March 11, 2019**  
**2:00 P.M.**  
**Wake County Justice Center Room 2800**

**Commissioners Present:**

Jessica Holmes, Chair  
Greg Ford, Vice-Chair  
Matt Calabria  
Susan Evans  
Sig Hutchinson  
James West

**Commissioners Absent:**

Vickie Adamson

**County Staff Present:**

David Ellis, County Manager; Johnna Rogers, Chief Operating Officer; Chris Dillon, Assistant County Manager; Denise Foreman, Assistant County Manager; Ben Canada, Assistant to the County Manager; Bill Greeves, Chief Information & Innovation Officer; Derwick Paige, Chief Community Vitality Officer; Emily Lucas, Chief Financial Officer; Scott Warren, County Attorney; Dara Demi, Communications Director; Michelle Venditto, Director, Budget & Management Services; Heather Drennan, Assistant Director, Budget and Management Services; Margaret Murphy, Senior Budget and Management Analyst; Denise Hogan, Clerk to the Board; Yvonne Gilyard, Deputy Clerk to the Board; Portia Johnson, Executive Assistant to the Board; and Michelle Cerett, Executive Assistant to the Board.

**Others Present:** Latoya Montague, Executive Director, Communities in Schools; Alex Holmes, Board Vice-Chair, Communities in Schools; Eleanor Oakley, Executive Director, United Arts Council; Shannon White, Executive Director, East Wake Education Foundation; Walter Wells, Board President, East Wake Education Foundation; Sally Edwards, President and CEO, Marbles Kids Museum; April Ward, Accounting Director, Marbles Kids Museum; Rob Schiller, Chief Financial Officer, North Carolina Symphony; Dana Ellis, Senior Manager, Food Bank of Central and Eastern North Carolina; Pam Dowdy, Executive Director, Wake County Smart Start; Gayle Headen, New Executive Director, Wake County Smart Start; Gary Carr, Director of Finance, Wake County Smart Start; Leigh Duque, Executive Director, Interact of Wake County; Keri Christiansen, Executive Director of Programs, Interact of Wake County; and Amber Simmons, Program Manager, Inter-Faith Food Shuttle.

**Welcome and Meeting Call to Order:**

Chair Holmes called the meeting to order at 2:00 p.m. and welcomed everyone to the meeting. She said she is excited to see the county partners present today.

Mr. David Ellis, County Manager, welcomed everyone to the meeting. He said this is the second year for doing this process and allowing the non-profits to present their needs.

## **Presentations form Organizations Receiving FY 2019 Agency Funding.**

Ms. Michelle Venditto, Budget and Management Services Director, provided an overview of today's agenda.

### **Welcome**

- Today's Focus: Public Agency Partnerships
- Today's Goals:
  - Hear from 9 public agencies receiving FY 2019 County funding
  - Learn about County supported programs provided by public agencies
  - Highlight program accomplishments

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She shared a focus of the public agency partnerships.

### **Focus on Public Agency Partnerships**

- Public agencies presenting received ongoing funds in FY 2019
- Variety of programming supported by County funding
  - Arts, education, social services
- 10 Minute Presentations will cover
  - History of partnership with County
  - How current year funding supports specific programs
  - Key accomplishments
  - Preview FY 2020 Budget Request

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She shared opportunities to learn about the non-profits.

- Learn how these agencies support County goals
- Ask questions
- Celebrate accomplishments from our community partners

She shared the process followed for the non-profit agencies to request funding.

## Public Agency Budget Development Process

- Public agencies submitted FY 2020 requests in February
- Staff will review and analyze requests to develop a recommendation for FY 2020 based on
  - Agency performance and outcomes
  - Agency financial statements
  - Board goals and priorities

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Ms. Venditto shared an overview of the information presented at the retreat last week.

## Public Agencies request increases of \$1.3 million

Agency	FY19 Budget	FY20 Total Request	FY20 Change	% Change
Wake County SmartStart	1,189,000	2,405,000	1,216,000	50.6%
Marbles	650,000	650,000	-	-
Wake County Arts Council	511,000	550,000	39,000	7.1%
Universal Breakfast	221,000	221,000	-	-
Communities in Schools	100,000	155,000	55,000	35.5%
North Carolina Symphony	100,000	100,000	-	-
InterAct	100,000	100,000	-	-
East Wake Education Foundation	50,000	55,000	5,000	9.1%
Interfaith Food Shuttle	25,000	30,000	5,000	16.7%
Food Bank of Eastern & Central NC	12,000	12,000	-	-
<b>Total</b>	<b>2,958,000</b>	<b>4,278,000</b>	<b>1,320,000</b>	<b>30.9%</b>

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She shared the order of today's presentations.

- NC Symphony
- Marbles
- InterAct
- Food Bank of Central & Eastern North Carolina
- Inter-Faith Food Shuttle
- East Wake Education Foundation
- Communities in Schools of Wake County
- United Arts Council
- Wake County Smart Start

## NC Symphony

Mr. Rob Schiller, Chief Financial Officer, NC Symphony, shared their mission. He said the county funding supports music education for students.

## Mission

- To be North Carolina's state orchestra, an orchestra achieving the highest level of artistic quality and performance standards, and embracing its dual legacies of statewide service and music education.
- Programs offered include education concerts, Classical concerts, Pops performances, and a Summer series at Booth Amphitheatre
- Wake County serves as the home to the North Carolina Symphony
  - Meymandi Concert Hall for indoor concerts
  - Booth Amphitheatre for summer concerts

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He shared the three theatres used for theatre performances. He said the locations are convenient to county residents and schools.

## Meymandi Concert Hall - Raleigh



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## Booth Amphitheatre - Cary



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## Garner – July 3



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He shared the programs that are performed by the symphony.

### Types of Education Programs Provided

- **Elementary school students** learn about and experience fundamental components of music at Education Concerts, and enjoy interactive small-group performances at Ensembles in the Schools
- **Music educators** exchange lesson plan ideas at Teacher Workshops and receive our curriculum-aligned classroom resources to prepare students for what they'll hear at NCS performances
- **Pre-K Children** and their families attend Music Discovery events – part of PNC's Grow Up Great initiative. At preschools and libraries, NCS musicians introduce their instruments and share favorite storybooks about music
- **Middle school, high school, and college students** take part in invaluable opportunities to work directly with NC artists and perform for NCS audiences
- **Lifelong learners** deepen their understanding of music and the operations of a professional arts organization through pre-concert talks, lectures at community venues, and continuing studies programs

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Mr. Schiller said the NC Symphony has been performing for 86 years.

### 86 Years of Education



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He said the NC Symphony provides the most extensive music education program of any major U.S. orchestra.

### Delivering Education Service

Most extensive music education program of any major U.S. orchestra



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He shared information regarding citizens served by the symphony.

### Population Served

- More than half of the 176 annual NC Symphony concerts take place in Wake County
  - Education: Concerts for Wake County Students
  - Classical and Pops concerts at Meymandi Concert Hall
  - Summer season at Booth Amphitheatre
  - Annual July 3 performance in Garner
  - Ensembles in the Schools
  - Music Discovery Program in libraries
  - Performances throughout the community

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He shared the impact the NC Symphony has on Wake County. He said it is a great economic driver for Wake County.

### Impact

- Economic Importance: Largest performing arts organization in North Carolina providing important cultural value that enhances and facilitates communities in which we perform
- Economic Driver: The Symphony's statewide evening concerts attract approximately 200,000 patrons
- Economic Engine: Cultural amenities are a major factor in determining whether a business chooses to expand into—or relocate to—Wake County

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He shared an overview of funding for the NC Symphony.

### Funding

#### Wake County Funding

- NC Symphony has received recurring funding from Wake County for more than two decades, including \$100,000 annual funding for the past three years
- Total Wake County appropriation in FY 2019 is \$100,000

#### NC Symphony Operating Budget

- Total Operating Budget in FY 2019 is \$15.2 million
- Wake County Funding accounts for 0.6% of the total budget

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He shared how the county funding is utilized.

## Wake County Support

- Funding is primarily for performances for Wake County students to attend NC Symphony education concerts
  - Collaborating with the Wake County School System and the NC Department of Public Instruction
  - All Wake County 4<sup>th</sup> graders are eligible to attend

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He shared services that are provided to the Wake County Schools.

## Service to Wake County Schools



Music curriculum is developed in conjunction with the NC Department of Public Instruction

**Taught** 4th and 5th graders  
essential music concepts

- ✓ Melody
- ✓ Rhythm
- ✓ Dynamics
- ✓ Tempo
- ✓ Form
- ✓ Texture

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He shared information about a teacher workshop that the NC Symphony provides.

## Teacher Workshop



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He shared the number of students and residents served in recent years.

## Program Accomplishments

- Service to Wake County:
  - 100 performances last season in Wake County
  - More than 125,000 attendees heard those performances – which means they were also parking, staying at hotels and eating at restaurants
- NC Symphony served more than 14,000 Wake County students per year in FY's 2016 – 2019 and estimates a similar number in FY 2020
  - Primarily 4<sup>th</sup> graders
  - Increase of 50% students served as compared to FY 2001

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He shared a list of concerts provided for students, which are primarily fourth grade students. He said the cost of these concerts is estimated at \$446,000.00, which is less than one quarter of the county contribution to the NC Symphony.

## Education Concerts in 2018-19 Season

Wednesday, October 3, 2018	Tuesday, February 26, 2019
Thursday, October 4, 2018	Tuesday, March 5, 2019
Wednesday, October 10, 2018	Thursday, March 7, 2019
Wednesday, October 24, 2018	Thursday, April 25, 2019
Thursday, October 25, 2018	Tuesday, May 7, 2019
Tuesday, November 27, 2018	Wednesday, May 8, 2019
Tuesday, January 8, 2019	Thursday, May 9, 2019
Wednesday, January 23, 2019	Tuesday, May 14, 2019
Wednesday, February 20, 2019	

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He shared the FY 2020 funding request for the NC Symphony.

## FY 2020 Request

- Request for FY 2020 is \$100,000 – no change from prior three years
- NC Symphony cost of education concerts for Wake County students is \$446,032

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Commissioner Ford said students look forward to these concerts. He asked how the charter school and home school children are accommodated for the concerts. Mr. Schiller said public schools have the first opportunity, but they do offer the concerts to the home school and charter school students.



Mr. Ellis said the student concert program is a great asset to the county. He asked if municipalities contribute to the cost of the concerts. Mr. Schiller said the NC Symphony does receive support from the City of Raleigh as well as some municipalities.

## Marbles Kids Museum

Ms. Sally Edwards, Executive Director, Marbles Kids Museum, shared the mission of the Museum. She thanked the commissioners for their continued support of the museum.

### Mission



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She shared the programs provided at Marbles.

### Programs

Marbles creates and delivers innovative and immersive play experiences that nurture children, strengthen families and enrich the community.

- **hands-on, minds-on exhibits**
- **educational programs and field trips**
- **targeted free access programs**
- **summer camps and family events**
- **parent-child classes and workshops**



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She shared information on the populations served at Marbles.

### Populations Served

Marbles serves a diverse population of children, families, community organizations and school groups.

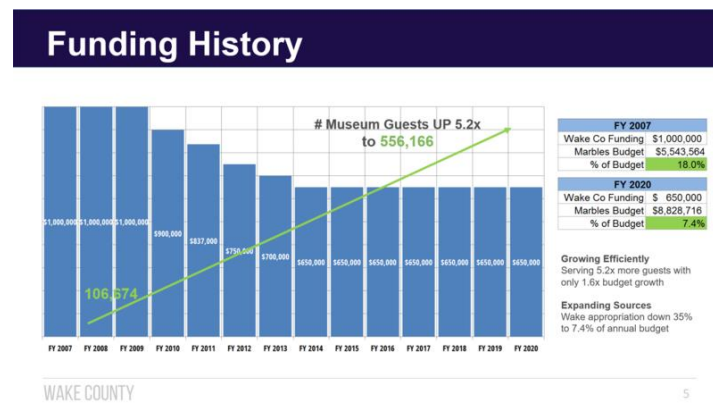
- Last year, Marbles served more than 687,000 guests campus-wide (Wake Co residents 57%).
- Core museum exhibits and programs target children birth-to-10 and their caregivers.
- Theater field trips serve children grades 4-8.
- Youth leadership programs engage middle and high school students in volunteerism.
- Access and outreach programs serve 50,000+



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She shared their funding history. She said the number of children served has increased tremendously, but their funding request remains the same.



Ms. Edwards shared how the county funding is utilized. She said county funding allows services for a diverse population of children.

### Wake County Support

- Wake County funding supports enriching play experiences at Marbles – valued by local residents, community partners, educators and visitors.
- Funding allows Marbles to prioritize access and affordability, serving children of all backgrounds with play-based learning through strategic partnerships, extended hours and robust outreach programs.

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She shared program outcomes. (Two slides)

### Program Outcomes

PROGRAM	Outcomes	FY2017	FY2018	FY2019	FY2020
NUMBER OF PARTICIPANTS					
<b>School Field Trips</b> Pre-K thru Grade 8	hands-on play elevated student interest in curriculum content	77,083	76,301 capped by space constraints	72,000 weather impact & space constraints	77,000 capped by space constraints
<b>Ready Set School</b> 3-4 yr-olds not enrolled in Pre-K	improved school readiness skills, including social emotional	2,490	3,259	3,000	3,000
<b>Kick-Off to Kindergarten</b> All rising Wake kindergartners	improved school success and parent/family engagement	2,792	2,430	3,300	3,300
<b>Title I Family Play Dates</b> Wake Title I students + families	improved school success and parent/family engagement	2,543	2,512	2,800	3,000
<b>Summer Camp Scholarships &amp; free lunch</b> Children in financial need	decreased summer learning loss and added access to healthy foods	3,655 total 16.4% aid	3,411 total 15.6% aid	3,500 total 16.0% aid	3,700 total 16.0% aid

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## Program Outcomes

PROGRAM	Outcomes	FY2017	FY2018	FY2019	FY2020
NUMBER OF PARTICIPANTS					
<b>Family Fun Night</b> Children w/ special needs + families	Inclusion, shared experiences and access to resources	1,838	1,455	1,600	1,800
<b>Full Circle Outreach</b> Young children at-risk + families	critical healthy development through play interactions	47,600	41,197	49,000	50,000
<b>Volunteerism</b> Teens and adults	school achievement, leadership development & civic engagement	461 vols 15,770 hours	439 vols 15,523 hours	475 vols 16,200 hours	475 vols 16,500 hours
<b>Family Enrichment Programs</b> Families w/ young children	improved family connection and knowledge in support of healthy childhood development	4,445	3,228	4,100	4,400
<b>Expansion Planning</b> All populations served	more capacity to meet growing demand for Marbles programs and services	Phase 2 master plan complete	Design RFP; Purchased 207 E. Hargett	Phase I renovation & expansion design	Construction docs; initiate capital campaign

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Ms. Edwards shared the FY 2020 request.

## FY2020 Request

- Marbles has received \$650,000/year FY14-FY19. Thank you! We respectfully request the same amount in FY20.
- Funding will be used to achieve impact across all programs areas outlined.
- On top of tracking participation, Marbles uses a variety of tools to measure impact and success, including focus groups, in-person feedback, surveys, observation and third party evaluation.



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She said the summit event held at Marbles last year brought visitors from 46 states and 11 foreign countries. She said they received many compliments on their facilities and programs. She said the annex building was opened last summer and various additional displays were started as well. She said their programs are often limited by spacing issues, but expansions are planned to start soon.

## Interact

Ms. Leigh Duque, Executive Director, Interact of Wake County, thanked the board for their support and asked that their programs continue to be supported. She said their programs save lives on a daily basis.

## Mission

- Dedicated to ending the cycle of domestic and sexual violence in Wake County, InterAct saves lives, rebuilds lives, and secures safer futures for victims and survivors and their families.
- Main services: 3 crisis lines, group and individual counseling, emergency shelter, case management, court advocacy, violence prevention education
- Serving victims of domestic and sexual violence and the community



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She shared the history of the Interact programs.

## History

- Receiving support from County for over 20 years
  - Wake County Work First
  - Wake County ABC
  - Public Agency Funding
- Total budget: \$5,241,278
- Total public agency appropriation in FY 2019: \$100,000

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Ms. Keri Christianson, Executive Director of Programs, Interact of Wake County, shared information on support services provided by Interact. She said clients receive support through the entire protection from abuse order process.

## Wake County Public Agency Support



- Electronic Filing of Protective Orders
  - Providing safer option to file for a DVPO
- Serving victims of domestic and sexual violence regardless of age, race, ethnicity, immigration status, disability, religious affiliation, gender identity or expression, or national origin.

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She shared the program accomplishments for Interact. She said survivors are assigned court advocates to support them through the legal process. She said staff works with local law enforcement as well as the local hospitals to coordinate services for those in need.

## Program Accomplishments

	FY17 Actual	FY18 Actual	FY19 Estimate	FY20 Target
DVPOs eFiled	485	433	300*	300
Survivors connected with Court Advocate	1262	1518	1700	1700
Provided LAP screening prior to eFiling DVPO	100%	100%	100%	100%
Survivors referred to Legal Aid	463	552	500	500

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Ms. Duque shared the FY 2020 funding request. She shared a new initiative Interact is working on, which aligns with the board of commissioner's public safety goal. She said a new family justice center will be implemented, which was named a best practice by the U.S. Department of Justice.

## FY 2020 Request

- Family Justice Center Model: Co-location of a multi-disciplinary team of professionals who work together, under one roof, to provide coordinated services to victims of family violence
- Requesting \$100,000; no increase from prior year
- Measurements: Number of survivors eFiling, referrals to Legal Aid, connection to court advocacy, and assessing for lethality



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Ms. Duque said Interact recently connected with Alliance for Hope to implement a strategic plan for domestic violence victims and survivors throughout the entire county.

Chair Holmes asked if there has been an increase in crisis calls in the past year. Ms. Duque said they have seen an increase, but it is now leveling off. She said crisis calls increased by 1,000 calls last fiscal year.

Ms. Duque shared information about the Solace Center, which is North Carolina's only center where victims of sexual assault can go for treatment and testing instead of going to an emergency department. She said Solace Center staff are specially trained and offer services to men and women who have experienced recent or past sexual assaults.

## Food Bank of Central and Eastern North Carolina

Ms. Dana Ellis, Senior Manager, Food Bank of Central and Eastern North Carolina, thanked the board for their support and the opportunity to present today. She shared the mission of the Food Bank.

### Mission

#### Food Bank of Central & Eastern North Carolina

"No One Goes Hungry in Central & Eastern North Carolina"

#### **FBCENC Programs: Kids Meals & More**

- School Pantries
- Kids Café
- CACFP
- Weekend Power Pack
- Kids Summer Meals
- Food insecure population in 34 county service area



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She shared the history of the programs offered by the Food Bank. She said the Food Bank has received county funding since 2006.

## History

### Wake County funding since 2006

- Community partnership grants
- Outreach & distribution

### Total FBCENC FY 2019 Budget

- \$15,000,000



### Wake County Public Agency Appropriation in FY 2019: \$12,000

- Four Wake County school pantries

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She shared how the county funding supports the Food Bank. She said partnerships with local providers and farmers have allowed them to increase their food supply.

## Wake County Support

### FBCENC School Pantry Program

- Partnerships with local schools
- Allow food insecure children & their families to receive food assistance on or around school grounds.

### Wake County Community Need

- 51,751 Wake County students are eligible for free/reduced lunch (18-19 District Facts)

### Targeted Demographics

- Students/families who identify as food insecure (free/reduced lunch eligible) or emergency
- Title I Schools

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She shared program accomplishments for the Food Bank.

## Program Accomplishments

### Outcomes & Achievements

- Retained Fuquay & Rolesville
- Opening of Rolesville Elementary & Athens Drive High School
- Deliver meals to families without transportation
- Support from students and parents
- Expansion of resources



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She shared statistics on students served in prior years as well as estimates for future service needs. She said the Food Bank receives community support through fundraisers and benefits. She said schools often receive support from the community.



## School Pantry Metrics

### FY 2018 Actuals ( 2 schools)

Individuals	Students	New Clients	# of Pounds	# of Meals
246	107	137	4,902	5,679

### FY 2019 Estimate

Individuals	Students	New Clients	# of Pounds	# of Meals
360	144	72	10,000	8,333

### FY 2020 Target (4 schools)

Individuals	Students	New Clients	# of Pounds	# of Meals
360	288	144	10,000	8,333

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She shared the FY 2020 request for the Food Bank.

## FY 2020 Request

### Funding requested for FY 2020: \$12,000

- Fuquay Varina & Rolesville Middle Schools
- Athens Drive High School & Walnut Creek Elementary School

### Performance Measures

- Number of clients
- Number of meals donated

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Commissioner Evans asked how the four new sites were identified for pantries. Chair Holmes said the pantrys support the schools with the highest need and that is determined by the number of students receiving free or reduced lunches. Chair Holmes said the school pantry is the most efficient form of county support because they are primarily self-sufficient after the initial set up.

Commissioner Evans asked if there are plans to expand food pantrys to additional schools. Chair Holmes said there is a desire for additional pantrys, but there is a financial constraint to doing so.

Commissioner Calabria said the Food Bank has been a great partner and he thanked them for their support to county residents. He said a variety of programs have been implemented in recent years that have been beneficial.

Commissioner Ford said all schools have a certain amount of need, which makes it difficult to address all those in need.

Commissioner West commented on the partnerships that are needed for sustainability.

Ms. Amber Simmons, Program Manager, Inter-Faith Food Shuttle, shared the mission of the Food Shuttle. She said they teach families how to shop wisely and how to maximize their resources.

## Mission



### Inter-Faith Food Shuttle

Pioneers innovative, transformative solutions designed to end hunger in our community.

We serve food insecure populations in our 7 county service area.

We provide healthy, nutritious food through our school pantry program to decrease food insecurity.

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She shared the history of the Inter-Faith Food Shuttle. She said they provide fresh produce and frozen meat in addition to canned goods.

## History

- Began receiving public agency in FY 2017
- In FY 2018 received \$20,000 Funding for 8 school pantries
- In FY 2019 received \$25,000 Funding for 10 school pantries
- Total Inter-Faith Food Shuttle Budget FY 2019- \$4.5 million



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She shared how the county funding is utilized. She said they have creative ways for students to visit the pantry without causing embarrassment to them.

## Wake County Support

### School Pantry Program

- Partnership with local middle and high schools
- Provides students who are at risk of hunger and their families with access to healthy foods in their own school community

### Wake County Community Need

- In NC, 1 in 5 children are at risk of hunger
- Over 40,000 children in Wake County are food insecure

### Targeted Demographics

- Students/families who identify as food insecure
- Primarily middle and high school students

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She shared program accomplishments for the Food Shuttle (two slides). She said families often have to choose between paying utility bills or buying food.



## Program Accomplishments

### Highlights

- Started and operating 10 school pantries throughout Wake County
- **83.5%** of our patrons say that pantry access helped someone in their family **avoid missing meals**.
- **91%** of our patrons said using the school pantry made their **budget stretch**.

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## Program Accomplishments

### Patrons Feedback about program

- "This is our **only source of food**. (We) have NO other means of providing food for our family, were denied SNAP benefits and not aware of other local pantries."
- "I appreciate most that I don't have to stress between electricity versus food some months."
- "The pantry" helps out a lot because we don't receive SNAP. I **worry less about my children suffering**."

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She shared numbers of individuals served at the various food pantries.

## Program Accomplishments

### Performance Measurements

Fiscal Year	# of school pantries	# of individuals served	# of pounds delivered	# of meals provided
16-17	5	1,232	15,412	12,843
17-18	8	2,403	22,285	18,571
*18-19- Estimate	10	2,800	32,000	26,667
19-20	11	3,100	34,500	28,750

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She shared the FY 2020 funding request. She said the additional \$5,000 will provide one additional pantry as well as replace aging equipment at existing pantries.

## FY 2020 Request

### Funding requested for FY 2020: \$30,000

- \$25,000 to provide continued support for the 10 current school pantries
- An additional \$5,000 would allow the Food Shuttle to open a new school pantry and provide necessary equipment (i.e. refrigerators, thermometers)
- Programs will be measured using the following measurements:
  - # of individuals served
  - # of pounds delivered
  - # of meals delivered
  - Customer satisfaction surveys at the end of the year

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Chair Holmes said when the county first explored school food pantries, Inter-Faith food shuttle stepped up and offered to help. Commissioner West commented on Inter-Faith Food shuttle working with local farmers and the benefit of public/private partnerships.

Ms. Ellis said the food pantry promotes the public/private partnership and encourage youth to learn the trade of farming.

## East Wake Education Foundation

Ms. Shannon White, Executive Director, Eastern Wake Education Foundation, shared the mission of the foundation. She thanked the board for their support of the foundation.

## Mission

- Works to ensure every child arrives school age healthy and ready to succeed.
- Provides free early childhood education to children ages birth to five and their families.
- Serves families and children ages birth to five in Eastern Wake County.



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She shared the history of the foundation, which serves the Knightdale, Wendell, and Zebulon areas.

## History

- East Wake Education Foundation has received funding from Wake County since FY 2006.
- Wake County's appropriations have been between \$40,000 and \$50,000.
- EWEF's total budget for FY 2019 is \$109,902.
- Wake County's FY 2019 appropriation is \$50,000.



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She shared how the county funding is utilized.

## Wake County Support

- Two programs are funded.
  1. F.A.C.E.S (Children birth to five)
  2. Pre-K Class (Children three to five)
- All of our services are free to families we serve. Our programs work to ensure children will be prepared and successful throughout their school careers. We also work with parents to better understand the importance of early childhood education, and how they can best support their children as they develop and grow.
- EWEF provides preschool services to Eastern Wake County families that are unserved. Of the families we currently serve, 55% qualify as low or moderate income as defined by the US Department of HUD.



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She shared the program accomplishments. She said the number of children served has steadily increased over the past few years.

## Program Accomplishments

Measure	FY 17 Actual	FY 18 Actual	FY 19 Est.	FY 20 Target
Children Served in our F.A.C.E.S. Program	313	384	422	464
Children Served in our Preschool Program	45 (April-June 2017)	99	*20	24
Number of Visits to the Resource Center Yearly	2053	3264	3590	3949
Frequency of Visits to the Resource Center (Child Visits 4 times a month)	Not tracking data at that time	9%	12%	15%

\*This number decreased because we had students register for our preschool class this year. Parents were able to pick a Mon/Wed or Tue/Thurs option. We are serving 10 children in each group. Having the same children attend weekly allows us to follow a curriculum more completely and gives students a better foundation. It also allows us to track a child's progress through our program.



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Ms. White shared their FY 2020 funding request. She said the additional \$5K will support program growth in the community.

## FY 2020 Request

- FY 2020 funding request is \$55,000.
- We are requesting an additional \$5,000 to help cover costs of our growing program. Some of the costs impacted by our growth are daily supplies and staffing.
- We will continue measuring growth by capturing how many children and families we serve, as well as frequency of visits to F.A.C.E.S and our Pre K Class.



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She said two staff members are trained to work with families that are experiencing behavioral issues with their children. She said facility updates and expansions were done recently with the help of a grant and she invited the commissioners to attend the grand reopening.

Mr. Walter Wells, Board President, Eastern Wake Education Foundation, shared information on services provided to community students. He said they provide pre-school services at no cost, but

they also provide support services to parents who are experiencing behavioral issues with their children.

Mr. Alex Holmes, Founder and Board Vice-Chair, Communities in Schools, shared success stories of the program. He said Ms. Layota Montague was involved in the program when she was a student in elementary school. She returned to Wake County after college and began to work for the program in various roles. She was recently named the new Executive Director and is a great asset to the program.

## Communities in Schools

Ms. Latoya Montague, Executive Director, Communities in Schools, shared the mission of the Communities in Schools.

She shared the mission of the Communities In Schools' program. She said services continue for individuals even after they graduate from high school.

### Mission

*To surround students with a community of support, empowering them to stay in school and achieve in life.*

- **Types of programs provided:**
  - Academic Case Management/Academic Enrichment
    - Success Coach Program
    - SMART After-School/Summer Camp
- **Population served:**
  - Pre-kindergarten -12<sup>th</sup> grade
  - Economically-disadvantaged (eligible for FRPL)
  - Minority
  - Residents of Public Housing Communities in Raleigh



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She shared the history of the Communities In Schools programs.

### History

- Years received Wake County funding: **30 years**
- Significant changes in funding levels: **+\$55,000**
- Total public agency budget: **\$1M**
- Total Wake County appropriation in FY 2019: **\$100K**



WAKE COUNTY

She shared how the county funding is utilized and the programs it supports.

### Wake County Support

**Programs**


- SMART After-School
- SMART Summer Camp
- Success Coach program

**Community needs**

- Preparation for 21st century workforce
- Access to STEM opportunities and professionals in STEM related careers
- Quality year-round academic enrichment
- Access to one-on-one relationships with caring adults (tutor/mentors) for vulnerable students

**Targeted demographics**

- Economically-disadvantaged pre-Kindergarten-12<sup>th</sup> grade students (RHA communities)
- Students receiving at least 1 out-of-school suspension previous year



WAKE COUNTY
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She shared the program accomplishments and number of students served in recent years. She said they provide summer services, which helps students continue their educational time as well providing them with structure and food security.

### Program Accomplishments


Performance Measures	FY17 Actual	FY18 Actual	FY19 Estimate	FY20 Target
Proficient Math/ELA (report cards)	85%	85%	70%	75%
Increased STEM interest	N/A	N/A	75%	80%
Proficient in Math ELA (assessment)	N/A	N/A	85%	80%
Increased leadership skills, resiliency, & healthy relationships with peers & adults as (SEL)	N/A	N/A	80%	N/A
# Students Served	200	200	175	200

- 440 students served
- 5,802 hours certified educator-led instruction
- \$145k in supplemental teacher pay
- School supplies for 3,000 students
- 104 volunteers, 5,030 volunteer hours

WAKE COUNTY
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She shared the FY 2020 funding request. She shared how the increased funding would be spent if it is granted.

### FY 2020 Request



**Total Funding Requested: \$155,000**

*Expand academic enrichment & case management*

- Increase number of program weeks:  
**35 >>> 39**
- Improve teacher-to-student ratio:  
**1:13 >>> 1:9**
- PT volunteer coordinator

*Include how new or expanded programs will be measured*

- Academic, STEM interest, social emotional skills outcomes
- # of volunteers & hours

WAKE COUNTY
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Commissioner West asked for clarification on the duties of the volunteer coordinator. Ms. Montague said the coordinator will be responsible for a variety of duties related to operation of the program. She offered to provide a tour of their programs for any commissioners who are interested in attending.

## United Arts Council

Ms. Eleanor Oakley, Executive Director, United Arts Council, provided the mission of the council.

### United Arts Council of Raleigh and Wake County

- The mission of United Arts is to build better communities through the arts.
- United Arts supports in-school and out-of-school arts education for K-12 youth; arts programming across Wake; and emerging arts groups and cultural communities. We also provide advocacy, professional development and guidance for special projects.
- The grants, programs and services of United Arts reach over 1.2 million people annually.



WAKE COUNTY

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She shared the history of county funding for the council.

### History

- Wake County has provided funding for United Arts since 1993.
- Total Wake County appropriation in FY 2019: **\$511,000**
- Total FY20 request: **\$550,000**  
(7% increase)
- Total proposed budget for FY20: **\$1,703,965**

WAKE COUNTY

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She shared how the county funding is utilized.

### Wake County Funding Supports:

- Arts for Municipalities Grants
- Cultural Access Grants
- Youth Arts Education Grants
- Artists in Schools Grants
- Innovative School Arts Projects
- Wheels on the Bus Fund
- The Wake County Visiting Artist Program
- Municipal Mural Project

WAKE COUNTY

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She shared program accomplishments for FY 19.

### Program Accomplishments FY19

- 4% funding increase (\$22k) from Wake County
- 430 **Artists in Schools** visits this year in 150 schools (3% increase)
- 67 **arts/cultural field trips** (37% increase) by 6,500 elementary students.
- 16% increase in funding for **arts in municipalities grants** and 5% increase for **school project grants**
- Mural contracts in the works for Zebulon and Rolesville, and—potentially—Knightdale for 2018-19.
- 15 artists supported through professional development grants.
- 50 visual artists exhibited in three spaces.
- **Introduction of Wake Visiting Artist program.**

WAKE COUNTY

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Ms. Oakley shared information on successes they had with fundraising in FY 2019.

### FY19 Fundraising Successes

- Received a \$10,000 Mary Duke Biddle Foundation grant for arts integration training for two East Wake middle schools in FY 2019.
- Received a special one-time \$25,000 contribution from the purchaser of a special piano, arranged by a former board member.
- Received a \$93,500 grant from the Fidelity Foundation to upgrade technical hardware and software.

WAKE COUNTY

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She shared program growth in recent years.

### Program Growth

PROGRAM	FY17	FY18	FY19 Proj*	FY20 Proj*
Artist in Schools # of artist visits	407	412	430	442
Wheels on the Bus field trips	31	55	67	75
Arts for Municipalities Grants Awarded	\$31,200	\$45,201	\$52,692	\$66,000
Cultural Access grants awarded	\$57,830	\$64,160	\$62,776	\$70,300
Youth Arts Education grants	\$96,270	\$112,800	\$111,010	\$119,000

WAKE COUNTY

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She shared the FY 2020 funding request.

## FY 2020 Request

- FY 2020 request: \$550,000
- 3% increase in Artists in Schools programs, from 430 to 442
- 11% increase in number of schools participating in Wheels on the Bus, from 67 to 75
- 25% increase in Arts for Municipalities grants; 13% increase in Cultural Access grants; and a 7% increase in Youth Arts Education grants
- Continued funding for the municipal murals project (\$15,000) and the Wake Visiting Artist Program (\$50,000).

WAKE COUNTY

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She shared events that will be occurring at the Arts Council in FY 2020. She said a gala will be held in October in honor of the 30<sup>th</sup> anniversary of the council. She thanked the Board of Commissioners for their continued support. Chair Holmes said the council has been an excellent partner.

## FY 2020 at United Arts

30 <sup>th</sup> Anniversary	New CEO	Staying Put
<b>Celebrating 30 years on the scene in Wake County.</b>	<b>Search Committee in place and will start actively seeking new CEO in late spring.</b>	<b>Renewed lease for three more years at 410 Glenwood--through 2022—at a 5% increase per year.</b>

WAKE COUNTY

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## Smart Start

Ms. Gail Headon, Executive Director, Smart Start, shared the mission of the Smart Start program. She said their services are focused on the children with the greatest need. She said she is encouraged by the Board of Commissioners continued support of non-profits within the county.

## Mission

- *Wake County Smart Start works to ensure children, birth to five, are successful in school and in life.*
- Early childhood education, family support, health and systems improvement.
- Serve children from birth to Kindergarten with resources focused on children with greatest needs



WAKE COUNTY

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She shared the history of county funding for Smart Start.

## History

- Wake County Smart Start Budget: \$24,178,325
- NC Pre-K Budget: \$13,946,283
- Public agency funding began FY 2016
- FY 2019 Appropriation: \$1,188,592
  - Increase of \$517,402
  - Added 154 slots



WAKE COUNTY

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Ms. Headon was joined by Ms. Pam Dowdy, who has served as Executive Director of Smart Start for many years. Ms. Dowdy will be retiring in April, 2019.

Ms. Dowdy shared how the county funding is utilized.

## Wake County Support

- Supports income eligible children in high quality Pre-K in the year prior to Kindergarten.
- Funding is blended for each slot with State, Smart Start, County and private funds.
- Impacts:



- 200% of federal poverty and other risk factors including developmental needs.

WAKE COUNTY

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She shared the number of students served by their various funding streams.

## Income Eligible Children Served

Program	FY18 Actual	FY19 Budget	FY19 (as of 12/31)	FY20 Target
NC Pre-K (slots)	1,496	1,940	1,544	1,750
Wake County Human Services Childcare Subsidy	727	727	894	894
Additional Telamon Head Start Slots	42	42	48	48
Additional Title I Slots	232	275	279	279
WCPSS – Special Education	482	482	477	477
Total	2,979	3,466	3,242	3,448

WAKE COUNTY

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Mr. Gary Carr, Director of Finance, Smart Start, shared an overview of the various funding streams.

## Funding

Funding Source	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Target
State Funding (DCDEE)	5,905,836	8,151,934	9,232,804	9,937,397
Smart Start	3,022,468	2,792,068	2,841,700	2,841,700
County Funding	488,592	83,563	1,188,592	2,404,593
Carryover of County and Private Funds	156,335	-	683,187	-
<b>Total</b>	<b>9,573,331</b>	<b>11,027,565</b>	<b>13,946,283</b>	<b>15,183,690</b>

WAKE COUNTY

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Ms. Dowdy shared program accomplishments. She said they provide services to 108 classrooms around the county. She said those sites are monitored frequently for student progress and to ensure program compliance.

## Program Accomplishments

Measure	FY17 Actual	FY18 Actual	FY19 (as of 12/31)	FY20 Target
Children Served	1,279	1,691	1,594	1,750
Number of classrooms	75	100	102	108
Number of quality assurance contacts made	53	53	58	108
% of children met or exceeded widely held expectation in the Social-Emotional Domain	92%	92%	37%	95%
% of children met or exceeded widely held expectations in the Literacy Domain	93%	95%	32%	95%

WAKE COUNTY

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She shared the FY 2020 funding request. She said the goal is to serve as many children as possible, but funding has been flat. She said managing their funding in conjunction with the state budget is difficult.

## FY 2020 Request

- Funding requested for FY 2020: \$2,404,593
  - Increase of \$1,216,001
- Serves 1,750 children
- Projected budget for FY 2020: \$15,183,691
- Measures are number of children served, percentage of children that meet or exceed widely held expectations in social/emotional and literacy domains.



WAKE COUNTY

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Mr. Ellis asked for clarification on the amount of state and county funding requests. Mr. Carr said the request to the state was for a 10 percent increase and the county request is for approximately a 50 percent increase.

Ms. Dowdy said money reverted back to the agency from partners is reallocated for other uses.

Commissioner Calabria asked if there are unmet needs in the county. Ms. Dowdy said there are 1,300 additional children who have already applied for next year and there is no additional funding for them.

Chair Holmes asked for clarification regarding the income criteria. She said the General Assembly is supposed to eliminate Pre-K waitlist by 2020. She asked if the state funding will fully cover that cost.

Ms. Dowdy said the state funding covers approximately 50 percent of the total cost per child. She said the General Assembly has indicated that they would provide funding for additional slots, but no decision has been made.

Commissioner West asked if there is a formula that is used for state funding. Ms. Dowdy said currently there is not, but there have been discussion about implementing a formula similar to the schools per pupil funding method.

Ms. Dowdy thanked the board for their support and the county staff for their support at the legislature.

Mr. Ellis provided a list of potential committee meetings for the remainder of the year for the board to consider. He said the list is a recommendation and committee meetings can be scheduled anytime a need arises.

Chair Holmes asked for board feedback on the funding requests from non-profits partners. She suggested allowing staff to provide a guideline for calculating increases. She said it is important to see how the requested increases align with board goals.

Vice-Chair Ford said there are a lot of great county partners, but not all of them request funding.

Mr. Ellis said staff can develop a framework, but the final decision must be made by the board.

Ms. Johnna Rogers, Chief Operating Officer, said reducing funding for the non-profits will be difficult because commissioners may not agree to reducing funding for some organizations.

Chair Holmes said the same agencies request funding every year, while others never do. She said while she supports all of these organizations, she does not feel they all align with board goals.

Mr. Chris Dillon, Assistant County Manager, said there are metrics available to evaluate the administrative costs versus the overhead costs of these programs. He said the state completed this process in recent years.

Chair Holmes said a set process may not be feasible, but she is concerned that these agencies build county money into their budgets with the expectation of receiving it.

Commissioner Evans agreed with the concerns.

Ms. Rogers said none of these requests were submitted by county staff.

Commissioner Calabria agreed with the concerns, but expressed concern about aligning them with board goals.

Mr. Ellis suggested implementing a process over a period of time to formulate allocations to non-profit partners. He said this would allow them to time seek other sources of funding.

Commissioner Calabria said he supports making a change, but pointed out that the non-profit partners serve a governmental purpose that benefits many residents.

Commissioner Hutchinson said if a change is going to be made, agencies should be given ample time to prepare and seek alternatives.

Commissioner West expressed concern with making the change.

Mr. Ellis said it is important to consider consequences before a change is made. He said there may be programs commissioners are supportive of that receives less funding.

Ms. Rogers said she is supportive of staff providing information on requests, but it is important that the board make the decisions.

Chair Holmes said she would not recommend changes for this year, but she feels it needs to be reviewed for future years.

Adjourn

There being no further business, Chair Holmes adjourned at the meeting 4:54 p.m.

Respectfully submitted,

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Michelle L. Cerett  
Executive Assistant to the Board