

ARPA Funding Update

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Purpose

The purpose of today's presentation is to provide an update the County's use of American Rescue Plan Act funds as it relates to:

- Public Health Response
- County Department Funding Process & Recommendations
- Community Engagement & Community Funding Process

ARPA Funding Recap

- County to receive ~\$216 million
 - Distributed in two tranches, with 50% being delivered in May 2021, and remainder delivered one year later
- General Purposes for This Funding:
 - COVID-19 response and addressing its economic effects
 - Providing government services affected by a revenue reduction from the pandemic
 - Water, sewer, and broadband infrastructure
- Deadline to Spend CRF Dollars: December 31, 2024
 - Can encumber by this deadline and have two additional years to spend

ARPA Funding Process Recap

- May/June 2021: BOC appropriated \$52.7 million to cover:
 - \$42.1 million for Public Health and County support services
 - \$4.9 million to close out Wake Forward small business loans
 - \$1.1 million to Food Security efforts
 - \$.5 million for broadband study (postponed)
 - \$4.1 million for hospitality recovery and support
- Summer/early Fall 2021: Department project requests process
- Fall/Winter (2021-2022): Community engagement and community funding process

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Public Health Response & Funding Update

Strategy Changes

November 2020- April 2021

May 2021 – June 2021

July 2021 – September 2021

October 2021 – January 2022

Mass Testing & Vaccination

- Centralized
- Focus on capacity building and meeting demand
- Specialized COVID-19 Services

Transition Phase

- Decentralized day-to-day response
- Focus on increasing access to vulnerable communities
- Integrated Covid-19 Services

Surge Response

- Delta Variant
- Increase community testing capacity
- Increase staffing for assessment

Regional & Focused Response with Surge Capacity

- Maintain decentralized operations
- Potential for increased testing demand
- Maintain surge capacity for vaccine eligibility expansion

Funding Streams & Response Strategy

November 2020 - Mid-May 2021

CARES & Other Emergency
Funding
\$89.1 Million

Mass Testing &
Vaccination
Phase

Mid-May 2021 - End of September 2021

CARES, ARPA, FEMA &
State Funding
\$22.5 Million

Transition
Phase & Surge
Response
Funding

Regional &
Focused
Response

October 2021- End of January 2022

ARPA & FEMA Funding
\$28.3 - \$48.7 Million

Regional &
Focused
Response with
Surge Capacity

Mass
Testing &
Vaccination

Transition
Phase &
Surge

Regional &
Focused
Response



County Department Funding Process & Recommendations

County Operations & Needs Assessment

County's priority with ARPA is County functions

Understand operational and capital needs and how APRA can be used to:

- Fund continued or concluding COVID-19 emergency response operations
- Address systemic community issues through improved service delivery
- Address how COVID-19 has changed the way the County operates
- Plan and prepare for future events that cause disruptions in normal service

Based on these principles shared with the Board in April, departments asked to submit projects and programs for ARPA funding consideration

Departments submitted 110 projects totaling \$236 million

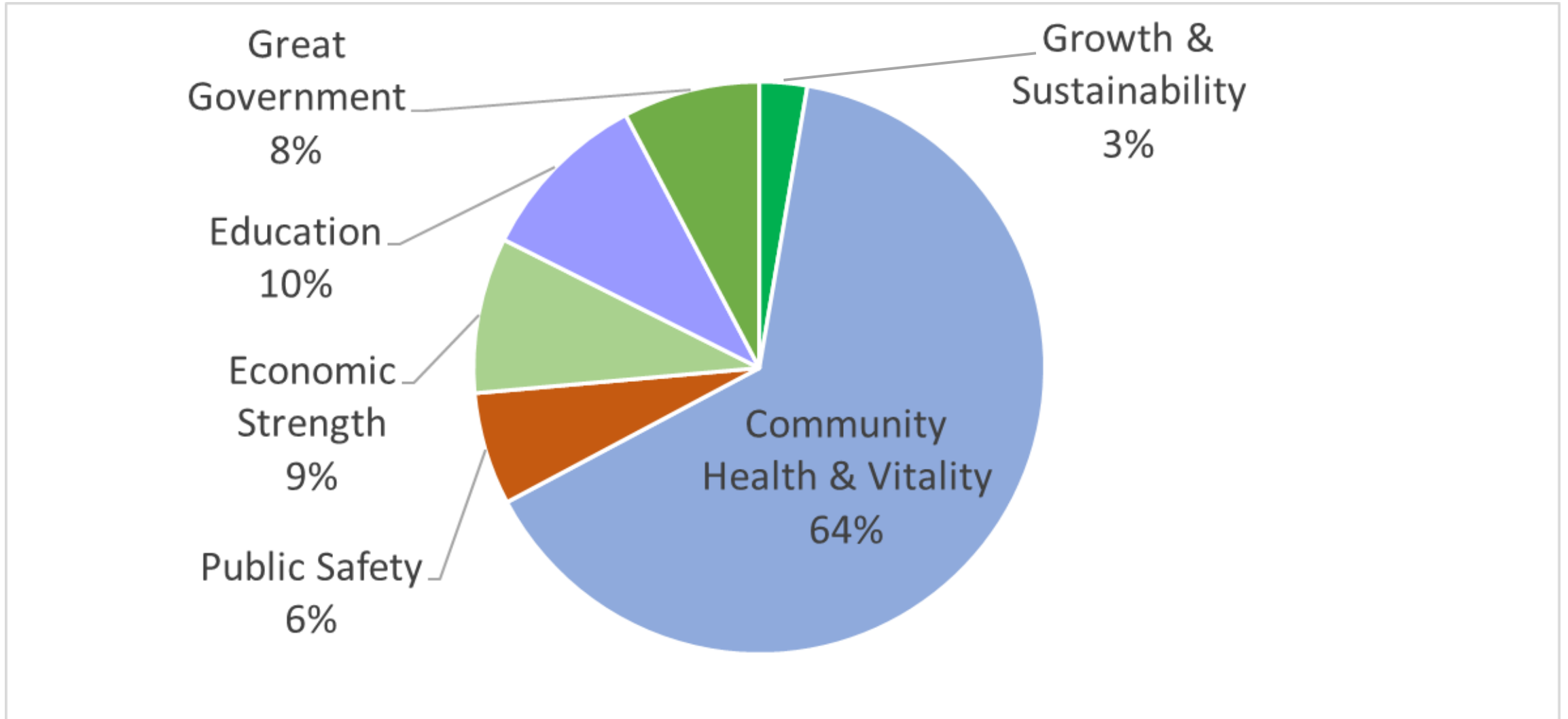
Assessment

After the initial review for ARPA eligibility, team from CMO and Budget reviewed **55 projects** on the following criteria:

Alignment with Board Goals	Mitigate Community, Service or Economic Impacts from Pandemic
Enhance Department Ability to Provide Services	Support Diversity, Equity & Inclusion
Creates a Future/Ongoing County Expenditures	Leverages Other Funding Sources
Support Capacity for Future County Disruptions	Affect a HUD Designated Qualified Census Tract
Have Evidence-Based Data/Need	Have Pre-Pandemic Data

Note: Eligibility based on ARPA/US Treasury guidance to date; some projects currently deemed ineligible could later be clarified as eligible by future guidance.

28 Projects Totaling \$42.6 Million Recommended for Funding



Community Health & Vitality - \$27.5M

Project Name	Description	Funding Amount
Social Determinant of Health Network	Develop community partner network to address social barriers that negatively impact health in targeted census tracts	\$12 million
Homeless Services	Increase support of homeless service providers in increased sheltering of individuals and families and rapid-exit to permanent housing strategies	\$10.5 million
Food Security Programs	Continuation of COVID-19 response, community and student engagement, partnerships with local and minority farms, administrative costs	\$3.9 million
Human Services Mobile Unit	Increase outreach to rural and underserved communities with public health, immunization, Medicaid, and FNS	\$1.1 million

Public Safety, Economic Strength & Education - \$10.65M

Project Name	Description	Funding Amount
Coming Home	Pilot program to provide services for justice involved individuals with behavioral health challenges	\$.6 million
Supportive Housing	Pilot program to provide services for post-incarceration moms with perinatal substance abuse disorders	\$.31 million
EMS Navigation Line	Pilot program to provide telehealth primary and urgent care for low-acuity calls	\$1.5 million
COOP Update	Update of the County’s Continuity of Operations Plans	\$.3 million
Capital Area Workforce Development	Support small business on-the-job training, micro-business development, and youth career exploration and job placement	\$1 million
Re-entry Program Expansion	Provide expanded capacity to support education, employment, technology and living expense stipends for post-incarceration individuals	\$2.75 million
Wake Tech	Funding for laptops and financial aid for eligible students, equipment to accelerate mechatronics program, and expansion of programs that support college readiness	\$4.2 million

Great Government & Growth & Sustainability - \$4.45M

Project Name	Description	Funding Amount
Fire Services Recruitment	Increase minority workforce in fire services and rural fire departments	\$2.3 million
Community Engagement	Implement strategies aligned with Board goals of community engagement, coordinate outreach on COVID programs	\$1 million
GIS Database	Use GIS tools to create database of existing affordable housing	\$.35 million
Tree Canopy Assessment	Use GIS tools to create tree canopy baseline assessment for future projects	\$.3 million
Ponderosa WW Upgrades	Update equipment and repair drainage issues in Ponderosa subdivision	\$.5 million

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Work Session Follow Up Social Determinant of Health Network

Social Determinant of Health Network

Highlights

- Provides comprehensive, person-centered approach to address the social barriers that negatively impact health in targeted census tracts
- Conduct two-year pilot to align funding for services addressing social determinants of health with Medicaid model being piloted at the State level
- Positions participating community-based organizations to align with Medicaid funded services following the conclusion of the statewide pilot 2024/2025
- Builds capacity and interconnectedness of community-based organizations
- Population supported with this program includes uninsured, Medicaid, Medicare individuals in qualifying census tracts
- Launch workgroup in Summer 2022 to initiate program in FY2023

Qualifying Services

Housing

Navigation

Move-In Support & Utility Set-up

Remediation

Accessibility & Safety

Security Deposit & 1st Month Rent

Food Services

Healthy Food Box

Healthy Meal

Medically Tailored Meal

Liquid Nutritional Supplement

Packaged Prepared Fruits & Vegetables

Interpersonal Violence

IPV Case Management

Violence Intervention

Parenting Curriculum

Home Visiting Services

Parent/Child/Family Therapy

Other

Holistic, High Intensity Case Management

Transportation to appointments

SDOH Network

- Duke Health serve as backbone organization
 - Operated a smaller but similar program during pandemic
 - Provide organizational support and technical assistance to community-based organizations
 - Qualify referrals and track outcomes
 - Authorize services
 - Provide invoice and payment to community-based organizations
 - Establish monitoring, evaluation tools and system metrics



Work Session Follow Up HACR – Increased Homeless Services

A Two-Fold Approach

Addressing the deficit in emergency shelter due to COVID-19 will require a two-fold approach:

1. **Increasing Emergency Shelter Capacity:** This funding will allow current shelter and non-shelter homeless service providers to offer re-housing assistance by reimbursing costs associated with the use of hotel units as individual temporary shelters

AND

2. **Reducing a Client's Length of Stay in Homelessness:** This funding will support agencies to fill critical programmatic gaps, providing a more robust service array. This will ensure that clients have access to in-depth wrap-around services and light touch financial assistance to exit homeless more quickly. This Rapid-Exit Approach reduces the length of time a resident experiences homelessness, increasing bed-turnover rate so more individuals and families are served annually

Eligible Services Include:

- 1. Comprehensive Case Management**
- 2. Flexible Financial Assistance**
- 3. Access to Benefits**
- 4. Transportation**
- 5. Health Care Connections**
- 6. Housing Navigation**
- 7. Permanent Home Furnishing**

Service Provider Eligibility

- Interested agencies are required to align services with a **Low-Barrier Shelter Model** using:
 - Housing First
 - Safe Appropriate Homelessness Diversion
 - Immediate & Low-Barrier Access
 - Housing-Focused, Rapid Exit Service
 - Data to Measure Performance

A stylized, light blue map of Wake County is centered in the background of the slide. The map shows the county's irregular shape with some internal divisions.

Community Engagement & Community Funding Process

Community Engagement

County Survey

- Will engage County residents to identify their funding priorities
- Survey will launch October 18
- Results will be shared with BOC to help inform upcoming funding decisions
- Work with WCED and existing faith-based networks to reach underserved communities

Multi-Jurisdictional

- Staff will participate in and collect survey data from municipal community engagement
- Feedback gathered at municipal level will be consolidated with survey data
- Some municipalities awaiting final guidance prior to initiating/continuing community engagement

Community Funding Process

- Application period will open October 25 – November 30
- Short application:
 - Project description, amount requested, and projected timing of use
 - Choose Board goal(s) in alignment with project alignment
 - Choose how project mitigates COVID-19 impacts or improves service
 - Choose how project aligns with priorities of ARPA funding
 - Preference toward one-time projects
 - Must be able to track and report demographic data and measure outcomes
- Staff will review applications and bring forward recommendations for Board consideration in January 2022

Community Funding Available

Staff recommends allocating \$20 million to this process:

- \$16 million for general community projects
- \$4 million equity fund - targeted to projects in HUD-designated Qualified Census Tracts or historically underserved areas

Depending on the number of applications received, during review and recommendation, staff may suggest the following:

- Maximum funding amounts
- Cost-share percentages
- Phased funding approach
- Awarding less than the \$20 million available

Funding Summary

Total ARPA Allocation	\$215.95 million
Less:	
May/June 2021 Appropriation	-\$52.68 million
Current Available Balance	\$163.27 million
Proposed New Appropriations:	
Recommended Department Funding Requests	-\$42.60 million
Recommended Community Funding Process Allocations	-\$20.00 million
Proposed Remaining Balance	\$100.67 million

Next Steps

- Today: Board appropriates funding
- October 2021:
 - County launches community engagement for ARPA funding
 - County launches community funding application portal
- November 2021 – January 2022:
 - County receives community feedback and community funding requests
 - Community funding requests are reviewed and presented to BOC for consideration
- Ongoing:
 - Continue to monitor US Treasury guidance and present future updates
 - Review County's major CIP programs for potential use of ARPA funding
 - Departments to provide specific project updates, as requested by BOC

Recommended Motion

That the Board of Commissioners amends the fiscal year 2022 budget to appropriate \$62,600,000 of American Rescue Plan Act funds for the costs associated with Wake County's COVID-19 response and economic relief.