Juvenile Crime Prevention Council County Plan

Wake County

For FY 2020-2021

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Executive Summary

The Wake County Juvenile Crime Prevention Council (JCPC), in fulfillment of the duties and responsibilities as set forth in the General Statutes of the State of North Carolina, has completed activities required to meet legislative mandates and to develop this County Annual Plan for FY 2020-2021. Wake JCPC has identified issues and factors that have an influence and impact upon delinquent youth, at-risk youth, and their families in Wake County. Further, the JCPC has identified strategies and services most likely to reduce/prevent delinquent behavior in Wake County.

JCPC Action Plan Progress:

The Wake JCPC is a working council with many members who significantly contribute to activities aimed to fulfill the legislative mandates. While it is difficult to attribute the reduction in juvenile crime directly to the work of the JCPC, the progress and accomplishments of the council plays an important role in planning and developing local strategies to prevent and address juvenile delinquency at the county level. The JCPC, in partnership with the Department of Public Safety (DPS), county government, local community agencies, service providers, and other stakeholders work together to coordinate goals, resources, and priorities for prevention and intervention of juvenile delinquency and youth gang involvement.

During the 2019-2020 fiscal year, the Wake JCPC accomplished the following activities and progress including, but not limited to:

- Conducted a capacity building workshop for community-based agencies to provide training on basic grant writing skills.
- Successfully advertised and awarded Raise the Age (RTA) expansion funds to several youth-serving
 programs in Wake County.
- Continued participation and enhancement of partnerships and initiatives to reduce delinquency and youth gang involvement

Priorities for Funding:

The *Wake JCPC Data and Annual Planning Committee* reviewed multiple data sources including the risk and needs assessment data along with a review of existing resources for Wake County youth. Based on the data review, it was determined there should be a focus on the development and strengthening of effective and accessible services for youth who may have been exposed to trauma and/or may be serious or violent offenders, including but not limited to services for gang involved youth. Moreover, given the persistence of racial disparities among referrals to court and school suspension, the Wake JCPC aims to prioritize funding for programs demonstrating a proclivity for cultural competence. The Wake JCPC RFP for FY 20-21 outlines proposal preferences that include evidence-based programs for youth and their families to address the risk and protective factors listed on the RFP. Addressing these specific factors are essential to determining the competitiveness of submitted proposals.

Programs such as Teen Court, though identified as a structure, offer vital diversionary programming to youth. Other services, including some residential programs (e.g. Wrenn House Runaway/Crisis Shelter) also offer vital intervention strategies to youth and families but may not be scored using the SPEP instrument. The JCPC recognizes that these identified structures offer critical prevention/intervention programming and the JCPC adheres to their utilization in its strategies to prevent and reduce delinquency. Furthermore, the Wake County JCPC believes that programs such as Teen Court, Restitution/Community Service Programs, and Runaway/Crisis Shelters should be core programs that are institutionalized and available to all courts across the state, outside of JCPC funds. We believe these services/programs are key components, necessary for a comprehensive and effective Juvenile Justice Continuum from diversion

through community-based dispositional alternatives; redirecting negative behaviors while holding juveniles accountable for their delinquent acts.

The Wake JCPC supports the widely accepted knowledge that the higher the number of juvenile justice system contacts, the higher the rates of delinquent behaviors. This knowledge supports the decision to include diversionary strategies such as Teen Court and The Juvenile Diversion Team program in the Wake service continuum as an approach to effectively reduce and prevent delinquency.

The NC Gen. Stat. § 143 B-851, legislatively mandates the JCPC to evaluate the effectiveness of its funded programs, and the Department of Public Safety, Division of Adult Correction and Juvenile Justice, has provided the Standardized Program Evaluation Protocol (SPEP) Instrument to aide JCPCs with this task. However, the tool cannot be administered to all JCPC funded programs given that some programs are identified as structures or "settings within which program services are delivered." (Lipsey, 2005).

Another JCPC mandate is to increase public awareness of "causes of delinquency and strategies to reduce the problem." The Wake JCPC in partnership with Alliance Health, uses existing opportunities to provide education and awareness. These opportunities include Crisis Intervention Teams (CIT) Training for law enforcement (training topics include adolescent brain development, child/adolescent systems models, delinquency risk/protective factors, child/adolescent behavioral health diagnoses, and child/adolescent behavioral health services) and Alliance Health Cross Agency/Systems trainings for youth services partners including schools, child welfare, juvenile justice, behavioral health, and JCPC funded program representatives.

Funding Recommendations:

Having published a Request for Proposals identifying prioritized service needs (for a minimum of thirty (30) days), the JCPC screened the submitted proposals and determined which proposals best met the advertised needed services. As required by statute, the JCPC recommends allocation of the North Carolina Department of Public Safety (DPS) funds to the following programs in the amounts specified in the Funding Table for FY 2020-2021.

Agency	Program	DPS	Wake County	Total
City of Raleigh	Youth Development Initiative	\$47,380	\$2585	\$49,965
Easter Seals UCP	Family Transition Support Services	\$279,271	\$0	\$279,271
CORRAL Riding Academy	CORRAL	\$105,530	\$4,470	\$110,000
Family Resource Center	Parenting Wisely	\$117,688	\$3,908	\$121,596
Haven House	Juvenile Diversion Program	\$92,654	\$4,154	\$96,808
Haven House	Restitution/Com Service	\$321,496	\$21,634	\$343,130
Haven House	Second Round	\$34,622	\$2,107	\$36,729
Haven House	Wrenn House	\$104,432	\$6,090	\$110,522
ReEntry	Teen Court	\$232,103	\$15,745	\$247,848
Triangle Literacy Council	Skills for Academic Success	\$58,358	\$3,082	\$61,440
Wake County Human Services	4H Spaces	\$125,980	\$6,225	\$132,205
Wake County Human Services	SPACESTOO	\$145,476	\$0	\$145,476

2020-2021 Funding Table

Haven House	Youth Career Options	\$97, 450	\$0	\$97,450
	The Sean Ingram Academy of			
The Sean Ingram Academy	Nail Technology	\$71,719	\$0	\$71,719
Wake County Human Services	JCPC Administration	\$15,500	\$5,000	\$20,500
	Total	\$1,849,659	\$75,000	\$1,924,659

The Wake County JCPC appreciates the ongoing support and funding in past years provided by both the NC General Assembly and the Wake County Board of Commissioners. We appreciate the efforts of the General Assembly and the NC Department of Public Safety to acknowledge the need for both researchbased and other effective strategies in approaching juvenile delinquency and youth gang activity. *We support the notion that juvenile issues should be addressed differently than adults in the criminal justice system.*

Respectfully Submitted,

Chair, _____, Wake County Juvenile Crime Prevention Council

Date: _____

			Wake		Οοι	-			
	NC DPS - Co	mmunit	y Progr	ams - C	ounty F	unding	Plan		
	Available Funds: \$	\$1,84	9,659	Local Ma	atch: \$	\$1,039,089	Rate:	30%	
	DPS JCPC funds must be committed w	vith a Program	n Agreement si	ıbmitted in NC	Allies and ele	ctronically sig	ned by authoriz	zed officials.	
•	Program Provider	DPS-JCPC Funding	LC County Cash Match	OCAL FUNDI Local Cash Match	NG Local In- Kind	OTHER State/ Federal	OTHER Funds	Total	% Nor DPS-JCI Program Revenu
	Juvenile Crime Prevention Council, Administration	\$15,500	\$5,000		**********************	***********************		\$20,500	24%
ŀ	Triangle Literacy Council, Skills for Academic Success	\$58,358	\$3,082		\$31,297			\$92,737	37%
					. ,				31%
	ReEntry, Inc., Teen Court	\$232,103	\$15,745		\$78,887			\$336,135	
	City of Raleigh, Youth Development Initiative	\$47,380	\$2,585		\$14,400			\$64,365	26%
	Family Resource Center, Parenting Wisely	\$117,688	\$3,908		\$34,755			\$156,351	25%
6 (CORRAL	\$105,530	\$4,470	\$258,515				\$368,515	71%
7	Wake County Human Services, 4H Spaces	\$125,980	\$6,225		\$44,325			\$176,530	29%
8	Sean Ingram Academy of Nail Technology	\$71,719			\$25,288			\$97,007	26%
9	Wake County Human Services, SPACESTOO	\$145,476		\$600	\$45,465			\$191,541	24%
,	Haven House Wrenn House	\$104,432	\$6,090		\$73,917	\$200,000	\$63,551	\$447,990	77%
1	Haven House Second Round	\$34,622	\$2,107	\$104,946				\$141,675	76%
2	Haven House Restitution and Community Service	\$321,496	\$21,634		\$74,815			\$417,945	23%
, 1	Haven House Juvenile Diversion Team	\$92,654	\$4,154	\$54,313				\$151,121	39%
<i>ı</i>	Haven House Youth Career Options	\$97,450		\$18,926	\$10,309			\$126,685	23%
	Easter Seals Family Transition Support Services	\$279,271			\$83,931			\$363,202	23%
5		<i>\</i>			<i>400,00</i>			+000,202	
7									
8									
	TOTALS:	\$1,849,659	\$75,000		\$517,389	\$200,000	\$63,551	\$3,152,299	41%
	The above plan was deriv Juvenile Crime Preve				ty's Plan for	Wake use of these	funds in FY	County 20-21	•
_	Amount of Unallocated Funds								
					Chainmann II			il (Data)	
	Amount of funds reverted back to DPS				Champerson, Ju	ivenine Crime P	revention Counc	il (Date)	
	Discretionary Funds added								
	check type initial plan	update	final		Chairperson, B	oard of County	Commissioners	(Date)	
	Reviewed by				or County Fina	nce Officer			
	Area Consultant		Date						
	Reviewed by								
_			Dete						
	Program Assistant		Date						

Wake Juvenile Crime Prevention Council Organization

FY 2019-2020	Name	Organization & Position Title	JCPC Position Title
Chairperson	Eric Johnson	Alliance Health Specialty Populations Manger	LME/MCO Director Designee
Vice-Chairperson	Sharif Deveaux	Public Defenders Office	Defense Attorney
Program Support and Accountability Chair	VACANT		
Community Relations	Christal Carmichael	Communities in Schools Director of Youth Development	At Large Member
Data & Annual Plan Committee Chair	Jonathan Glenn, Ph.D.	Juvenile Justice Institute Associate Project Director	At Large Member
Funding Committee Co-Chair	Darryl Blevins	Wake County Human Services	County Manager Designee

Number of Council Members: _____18____ FY 2019-20 meeting dates are listed below along with attendance numbers.

Meeting Date	Number of Members in Attendance	Quorum Present? Yes/No
August 15, 2019	11	No
September 19, 2019	15	Yes
October 17, 2019	8	No
November 21, 2019	15	Yes
January 16, 2020	12	Yes
February 20, 2020	13	Yes
May 21, 2020	14	Yes

DATA REVIEW SUMMARY REPORT FROM THE WAKE COUNTY JCPC DATA AND ANNUAL PLAN COMMITTEE

- I. (a) Risk Assessment Summary (b) Needs Assessment Summary
- II. Resource Assessment Summary
- III. Summary of Gaps and Barriers in the Community Continuum
- IV. Summary of Proposed Priority Services for Funding

I(a) - Risk Assessment Summary

Wake County *JCPC Data and Annual Planning Committee* reviewed data gleaned from the Juvenile Risk Assessment instrument administered by Juvenile Court Counselors when juveniles are referred with a complaint alleging that a delinquent act has occurred and prior to adjudication. The Juvenile Risk Assessment is an instrument used to predict the likelihood of the juvenile being involved in future delinquent behavior. *This is completed every 90 days* by Juvenile Court Counselors based on juvenile court records and self-report. In April 2016, JCPC funded programs began administering the Risk Assessment instrument to youth at admission into their programs who are not involved in juvenile court. The data presented in this report includes the first full year of data including youth involved with both Juvenile Court and JCPC funded programs. Many, if not most, of the individual item ratings are heavily dependent upon information self-reported by the juvenile or the parent(s). For this reason, there is a **possibility of under-reporting and the actual incidence of behaviors may be higher than suggested by the data.** As a result, the data should be interpreted as a measure of the minimum level of occurrence.

Risk Factor Observations: Data from Wake County youth assessed in FY 2018-2019

The range in overall risk level among Wake County youth reflects the broad diversity of the county. Wake County youth assessed during FY 2018-2019 were represented in each of the five risk levels. While the overall risk levels remained relatively unchanged between FY 2017-2018 and the FY 2018-2019:

- Level 3 and Level 4 youth continue to account for largest group of youth (approximately 63%) represented in the risk data.
- Nearly 22% of youth had overall risk scores of Level 1 or Level 2, with the remaining 15% of youth displaying the highest risk for recidivism.
- This variability highlights the need for a continuum of services across the county that meet the dynamic needs of Wake County youth.

Among the risk factors captured in the risk assessment instrument, the Wake County JCPC is especially interested in trends relative to prior assaults, substance use, school behavioral problems, and gang association.

- Assaultive behavior captured among assessed youth remained relatively infrequent, with 87% of youth having no prior assaults at intake, and 10% of assaults happening without the use of a weapon.
- Nearly 40% of youth at Juvenile Court Intake were assessed as having some substance use concerns needing further assessment or treatment. It should be noted that this figure may be conservative as research regarding youth substance use indicates self-reporting may produce under-reporting.
- Approximately 68% of assessed youth have moderate to serious school behavior problems as defined by unexcused absences, and short and long-term suspensions. Serious problems are notable regarding behaviors in the school setting for students involved with juvenile court.
- In terms of gang involvement, about 11% of youth assessed at intake were identified as gang members or having some gang association.

I(b) - Needs Assessment Summary

The *Wake County JCPC Data and Annual Planning Committee* also reviewed compiled data from the Juvenile Needs Assessment instrument administered by Juvenile Court Counselors prior to court disposition of a juvenile, as well as after adjudication/disposition while the juvenile is on court supervision. The Juvenile Needs Assessment is an instrument used to examine a youth's dynamic needs in the various domains of life: individual, peer, school, and family. This instrument was designed to detect individual service intervention needs as an aid in service planning; for those post-disposition assessments, *they must be completed no less than every 90 days.* The dynamic needs data is based on the last Needs Assessment completed for each juvenile, so this measure includes needs data for juveniles that likely have been referred to programs to meet their needs through the work of the juvenile court counselors, thus the rate of needs per family in the data would decrease. Without knowledge of the number of Needs Assessments for each juvenile included in the data provided, it is difficult to determine an accurate measurement of needs for youth at initial point of entering the juvenile justice system.

Elevated Needs Observations: Data from Wake County youth assessed in FY 2018-2019

Wake County youth assessed during FY 2018-2019 reflected varied levels of needs.

• The majority of youth (approximately 67%), falling in the low needs category. Youth displaying more pronounced levels of needs accounted for the remaining 33% of youth assessed during the funding year.

Among the factors captured in the needs assessment instrument, the Wake County JCPC is especially interested in trends relative *to peer relationships, school behavior, substance abuse, and mental health needs, and family supervision skills.*

- Association with delinquent peers remains a prevalent issue in Wake County, as nearly 55% of youth assessed indicated having at least some association with delinquent peers. Among the youth having association with delinquent peers, 11% reported gang association.
- School-based behavioral problems continue to be an issue of concern among Wake County youth, with nearly 70% of youth assessed reporting moderate to serious school behavioral problems.(School behavior problems as defined by unexcused absences, short and long-term suspensions)
- Relative to substance abuse, approximately 38% of youth assessed indicated they had undergone either substance abuse assessment or treatment. It should be noted that this figure may be conservative due to underreporting.
- Mental health issues continue to be an area of concern in Wake County, as nearly 35% of youth assessed were found to need additional mental health assessment.
- Family supervision skills are also an issue effecting young people, as roughly 70% of assessed youth reflected marginal to inadequate family supervision

II – Resource Assessment Summary

Wake County is a large county with 12 separate municipalities. There are a significant number of services and supports throughout the county. The best way to identify resources that supplement the system of services to address juvenile delinquency and youth gang involvement is to connect with the Wake Network of Care service directory.

The Wake Network of Care provides comprehensive information on local services and organizations and a Learning Center dedicated to topics related to health and well-being. This service directory includes resources and information. The Wake Network of Care can be accessed with the following link.

http://wake.nc.networkofcare.org/mh/

Additionally, Wake County JCPC has strong partnerships with Alliance Health and Youth Thrive (see Attachment 1 for a description of all Wake JCPC partnerships). These partners provide additional information regarding services in Wake County. Wake JCPC considers all these resources in the annual assessment to identify needs and when making funding decisions.

Alliance Health is a Local Management Entity/Managed Care Organization (LME/MCO) with a network of providers offering treatment and support services for mental illness, substance use disorders, and intellectual/developmental disabilities. Alliance coordinates the Wake County Juvenile Justice Behavioral Health Partnership that includes behavioral health providers who specialize in services for the juvenile justice population.

https://www.alliancehealthplan.org/

Wake County Youth Thrive is a collaborative and convener made up of partners representing a cross section of individuals and organizations seeking to ensure that youth in Wake County become thriving adults. Youth Thrive members and partners are comprised of youth, community leaders and stakeholders, educators, businesses, community organizations, faith-based entities, nonprofits and other youth-serving organizations, local government, and many others. Youth Thrive is another partner that provides access to resource lists including a GIS map of places and spaces for Wake County Youth. The GIS map can be accessed with the following link.

http://youth-thrive.org/resources/arcgis-wake-county-youth-service-providers-map-instructional-guide/

III – Summary of Gaps and Barriers in the Community Continuum

The Wake County *JCPC Data and Annual Planning Committee* reviewed and analyzed multiple sources of data to identify needs, gaps, and barriers in the service system. Wake County is a large county with a multitude of services available across the county. Thus, gaps and barriers are not necessarily specific program types, but specific intervention strategies that are known to be effective with specific issues and challenges for the youth and families involved in the Wake County juvenile justice system.

The Wake County JCPC identified the need for the development and strengthening of effective and accessible services for youth who may have been exposed to trauma, and those who may be serious or violent offenders, including but not limited to services for gang involved youth. As always, our Request for Proposals asks for evidence-based programs for youth and their families to address one or more of the risks and protective factors (identified through the assessment process) listed on the RFP.

IV – Summary of Proposed Priority Services for Funding

Wake JCPC compared services needed to address the elevated Juvenile Risk Factors and Juvenile Needs with services currently available in the community. The Wake County juvenile justice service system currently consists of a strong network of behavioral health and JCPC funded service providers delivering quality programs.

Wake County JCPC prioritizes use of the juvenile justice funding (DPS and county) for:

- Services that are available across the county or in the municipalities outside of Raleigh
- Services that address local risk and protective factors
- Services that are coordinated with appropriate partners, including Juvenile Justice, Social Services (especially Child Welfare), and the Wake County Public School System
- Services that create a continuum of care in order to be effective with youth and families with various needs and strengths
- Services that are culturally relevant and provided by culturally competent staff

Wake County Juvenile Crime Prevention Council Request for Proposals Fiscal Year 2020-2021

Available funds: <u>\$1,849,659.00</u> Required Local Match Rate: <u>30% (in-kind or cash)</u> Date Advertised: January 7, 2020

A. PROPOSAL CONTENT

The Wake County Juvenile Crime Prevention Council (JCPC) seek proposals for community-based programs targeting youth (ages 10-19) who are involved in the juvenile court system or at-risk of juvenile court involvement. The JCPC anticipates an allocation of \$1,849,659.00 for fiscal year 2020-2021 to fund the program types identified below. Applicants must provide a 30% local match (cash or in-kind) to receive funding.

Contingent on funding availability and in consideration of the available data and the JCPC Annual Plan (available at <u>http://wakecojcpc.org)</u>, the JCPC will consider proposals from nonprofit and governmental applicants providing the following program types and services:

ASSESSMENT PROGAMS •psychological and substance abuse assessments	CLINICAL TREATMENT PROGRAMS •home-based family counseling services •individual, group, or substance abuse	STRUCTURED DAY PROGRAMS •juvenile structured day services	RESIDENTIAL PROGRAMS •temporary shelter services •temporary run-away services •independent living services	RESTORATIVE PROGRAMS • mediation services • restitution / community service • teen court	STRUCTURED ACIVITY PROGRAMS •vocational / interpersonal / experiential / life / parent & family skill building services
	abuse counseling services				 mentoring services academic support

Proposals should describe evidence-based programs for **youth and their families** addressing the risk and needs factors listed below.

Risk Factors

- Aggressive/Assaultive behaviors
- Gang involvement/association
- Substance use/abuse
- Moderate to serious school behavior problems
- Association with delinquent/gang involved peers
- Ineffective parental supervision/skills

Needs Factors

- Positive Peer associations
- Vocational training support
- Substance use treatment
- Effective parenting training
- Mental health services
- Social competencies and problem-solving skills
- School/educational connectedness

Programs should comply with Department of Public Safety's policies for specific program types found on the following website: <u>https://files.nc.gov/ncdps/documents/files/JCPCPolicy.pdf</u>

B. PRIORITY CONSIDERATION

Programs that address the above referenced risk and needs factors will receive priority consideration.

North Carolina General Statute 143B-851(b) states "Each County [Juvenile Crime Prevention] Council shall ensure that appropriate intermediate dispositional options are available and shall prioritize funding for dispositions of intermediate and community-level sanctions for court-adjudicated juveniles under minimum standards adopted by the Division." Proposals that ensure appropriate community-based intermediate dispositions, per legislative mandate, will receive priority.

The Wake County JCPC recognizes that the rate of referrals to juvenile court and suspensions from school have declined over the past three (3) years, however the disparity between minority and nonminority referrals and suspensions have remained unchanged, evidencing multi-systemic problems with disproportionate minority contacts, juvenile court referrals and school suspensions. To that end, the JCPC is particularly interested in programs that are culturally competent and able to not only provide direct services to youth but also engage with the adults having authority over youth in the home, school and community environments.

C. PROPOSAL SUBMISSION REQUIRMENTS

Proposals must be submitted on-line, via NC ALLIES. The submission process can be found on the Department of Public Safety's website at: <u>http://www.ncdps.gov/Juvenile-Justice/Community-Programs/Juvenile-Crime-Prevention-Councils/Program-Agreement-Information?a=000003%2C002476%2C002483%2C002482%2C002514</u>

Supporting Questions

In addition to the on-line Department of Public Safety application, you must also submit responses to the attached questions required by the Wake County Juvenile Crime Prevention Council.

To be considered complete, proposals must include the attachments required by NC ALLIES and Supporting Questions required by the JCPC.

The DEADLINE for proposal submission is: *Tuesday, February 18, 2020* JCPC reserves the right to reject late or incomplete submissions.

The online application and required attachments should be submitted by the deadline above and according to directions on the DPS, Division of Juvenile Justice website.

An electronic copy of the supporting questions should be submitted by the deadline above to Deborah Andrews (Wake JCPC Coordinator) at deborah.andrews@wakegov.com

Wake County Human Services reserves the right to reject any or all proposals, negotiate with any agency, and make awards in the best interest of Wake County Human Services.

Applicants, regardless of prior funding history, are *strongly encouraged* to attend an **Information and Training Session** specific to Wake County Juvenile Crime Prevention Council and **the use of the online application** that will be held:

Friday, January 24, 2020 (1-4) Human Services Bldg, 10 Sunnybrook Rd (Room 344)

Organizations submitting proposals will be asked to attend an interview with the Wake JCPC on Thursday March 19, 2020.

Questions about ALLIES or the application process may be addressed to Denise Briggs (<u>denise.briggs@ncdps.gov</u>). Wake County JCPC specific questions may be addressed to Eric Johnson (<u>ejohnson@alliancehealthplan.org</u>).

Wake County JCPC Funding Decisions Summary

Program Funded	Reason for Funding (Check all that apply)
City of Raleigh, Youth	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Development Initiative	component 🗌 Addresses parental accountability 🗋 Addresses use of alcohol/controlled substances 🗋 Addresses restitution to victims 🗋 Addresses gang participation
	Other Other
	Would increase funding to this service if funds were available
CORRAL, Riding	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Academy/Equine	component Addresses parental accountability Addresses use of alcohol/controlled substances Addresses restitution to victims Addresses gang participation
Assisted Psychotherapy	Other Other
• • • • • • • • • • • • • • • • • • • •	Would increase funding to this service if funds were available
Family Resource Center,	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Parenting Wisely	component Addresses parental accountability Addresses use of alcohol/controlled substances Addresses restitution to victims Addresses gang participation
	Would increase funding to this service if funds were available
Haven House, Juvenile	\boxtimes Would increase funding to this service in finds were available \boxtimes Meets funding priority \boxtimes Compatible with research \boxtimes Cost efficient \boxtimes Addresses reductions of complaints, violations of supervision & convictions \boxtimes Has evaluation
-	component Addresses parental accountability Addresses use of alcohol/controlled substances Addresses restitution to victims Addresses gang participation
Diversion Team	Other Other
	Would increase funding to this service if funds were available
Haven House,	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Restitution/Community	component 🗌 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🖾 Addresses restitution to victims 🗌 Addresses gang participation
Service	Other offers diversion option for community service by law enforcement.
Service	Would increase funding to this service if funds were available
Haven House, Second	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Round	component 🗌 Addresses parental accountability 🗋 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🕅 Addresses gang participation
	Other Other
	$ \qquad \qquad$
Haven House, Wrenn	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
House	component Addresses parental accountability Addresses use of alcohol/controlled substances Addresses restitution to victims Addresses gang participation
	Would increase funding to this service if funds were available
ReEntry, Inc, Teen Court	\boxtimes Would increase funding to this service in finds were available \boxtimes Meets funding priority \boxtimes Compatible with research \boxtimes Cost efficient \boxtimes Addresses reductions of complaints, violations of supervision & convictions \boxtimes Has evaluation
Kelling, Inc, Teen Court	component Addresses parental accountability Addresses use of alcohol/controlled substances Addresses restitution to victims Addresses gang participation
	\square Other Offers diversion option to juvenile court and law enforcement. \square Other
	Would increase funding to this service if funds were available
Triangle Literacy	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Council, Skills for	component 🗌 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🗌 Addresses gang participation
Academic Success	Other Other
	Would increase funding to this service if funds were available
Wake County Human	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Services, 4-H Spaces	component 🛛 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🖾 Addresses gang participation
	Other Other
	Would increase funding to this service if funds were available

Wake County Human	Meets funding priority 🛛 Compatible with research 🖾 Cost efficient 🖾 Addresses reductions of complaints, violations of supervision & convictions 🖾 Has evaluation
Services, SPACESTOO	component 🗌 Addresses parental accountability 🗋 Addresses use of alcohol/controlled substances 🗋 Addresses restitution to victims 🖾 Addresses gang participation
,	Other Other
	Would increase funding to this service if funds were available
Sean Ingram Academy of	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Nail Technology	component 🗌 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🗌 Addresses gang participation
	Other Offers vocational training Other
	Would increase funding to this service if funds were available
Easter Seals Family	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Transition Support	component 🛛 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🖾 Addresses gang participation
Services	Other Other Provides vocational training
Services	Would increase funding to this service if funds were available
Haven House Youth	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
Career Options	component 🗌 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🗌 Addresses gang participation
emeer options	Other Offers vocational training Other
	Would increase funding to this service if funds were available
	Meets funding priority Compatible with research Cost efficient Addresses reductions of complaints, violations of supervision & convictions Has evaluation
	component 🗌 Addresses parental accountability 🗌 Addresses use of alcohol/controlled substances 🗌 Addresses restitution to victims 🗌 Addresses gang participation
	Other Other
	Would increase funding to this service if funds were available

Program Not Funded	Reason for Not Funding (Check all that apply)
Choosing Options	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
Responsibly and	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🛛 Other Staff didn't meet DPS JCPC Policy qualifications 🗌 Other
Effectively	
SMART After-	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
School/Summer Camp	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🗌 Other
JT Locke Resource	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
Center, ART4Youth2	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🛛 Other Agency infracstructure to manage JCPC funds questioned; staff didn't meet DPS JCPC Policy qualifications 🗋 Other
Intervening Early with	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
Foster Teens	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🛛 Other JCPC felt this was a DSS service 🗌 Other
Neighborhood Ecology	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
Corps	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🛛 Other Based on 3 year programming schedule 🗌 Other
YM4C Enterprises	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🔀 Other Sponsoring agency not in good standing with DPS. 🗌 Other
Motivated Movers	Lack of funding, addresses priority need and would fund if resources allowed Does not meet funding priority Not compatible with research Lesser quality
	than another program funded of it's type 🗌 Greater cost than program of same type and quality 🔀 Other Sponsoring agency not in good standing with DPS. 🗌 Other

Wake County FY 20-21 Funded Program Descriptions

4-H Spaces

4-H Spaces utilizes evidence based and research supported curricula to facilitate small group experiential educational lessons focused on engaging juveniles in life skills activities that improve and develop their critical thinking and decision-making skills. The juveniles apply their group experiences to their real-life daily interactions and challenges, to promote personal success and reduce the likelihood of becoming involved in or continued involvement in the court system.

Family Transition Support Services

This would be a collaboration between vocational support services with a job coach and peer mentor as well as a family-based therapy team to engage the family in assisting the youth transition to independence as well as decrease involvement with Juvenile Justice and improve overall family involvement. The goal of this program would be to decrease youth 16-18 involved in juvenile justice and give them a chance at change through work and therapy.

Juvenile Diversion Team

Program works with status offenders/ undisciplined youth at-risk for court involvement who exhibit issues such as truancy and non-compliance at home school, and/or community. Program will also work with 16-17-year-old low-level, first time offenders diverted from juvenile court. Youth and families receive assessment, skill building interventions, parenting skill building and crisis support/management over 3-4 months, meeting with them weekly in their homes.

Restitution/Community Service

Serves juvenile court and teen court referred youth as well as youth from Alliance's Wake Teen Diversion Program required to complete community service as a condition of court supervision or diversion contracts. Youth perform supervised community service and /or earn restitution owed to victims. Program provides advocacy services to victims of juvenile offenses. Youth earn approximately \$14,500 in restitution and perform over 4,800 hours of service for nonprofits throughout Wake County.

Second Round

Second Round is a fitness-based, skill building intervention program that develops youth competencies in the areas of wellness, learning, leadership and community. The program is a no-cost, structured and supervised program during afterschool hours for Wake County youth.

Skills for Academic Success

The Juvenile Literacy Center provides weekly individual and small group tutoring sessions for youth who are courtinvolved or at risk of court involvement.

SPACESTOO

4-H SPACESTOO will utilize the Experiential Learning and Positive Youth Development theories as the foundation to implementation and primary model of group facilitation for youth ages 16-18. These theories are the foundation of 4-H and provide opportunities to enhance critical thinking and decision-making skills.

CORRAL

Equine-Assisted Psychotherapy

Join the Herd focuses on positive relationship building where females learn about the concepts of healthy boundaries and self-care while building self-esteem. Join the Herd is a required pre-requisite to CORRAL's Riding Academy program.

The Riding Academy

The CORRAL Riding Academy uses a multi-faceted program plan in order to serve Wake County teenage girls atrisk for high school dropouts, teen pregnancy, drug abuse, gang involvement, and adjudication. Program provides wrap-around services to include, horseback riding, academic remediation, vocational training, Equine Assisted Psychotherapy, Psycho-education, college prep, and increased parent/guardian involvement.

Sean Ingram Academy of Nail Technology

The Sean Ingram Academy of Nail Technology (SIANT) program utilizes a multi-faceted approach to serve teenage girls in Wake County. The 12-month program services include Aggression Replacement Training (ART), a 300-hour program regulated by the North Carolina Board of Cosmetic Art Examiners, follow-up meetings with licensed social workers, one on one meetings with mentors, and the girls will graduate the program as a Licensed Nail Technician.

Wake Youth Career Options

The program works with 16-17-year-old youth involved in the juvenile justice system who have low involvement in age appropriate pro social activities in the community due to delinquency and associating with others that are involved in delinquent activity. Youth will be provided with career assessment/testing, career focused mentoring, the development of individualized career plans and connection to employment related opportunities.

Wrenn House

Wrenn House is crisis shelter designed to provide safe environment for runaway, homeless and in-crisis youth. Wrenn House is open 24 hours per day, 365 days per year. Services are for youth ages 10-17. By offering temporary shelter, it eliminates need for illegal means of support by homeless and runaway youth and therefore reduces rate of juvenile crime. It also serves as alternative to detention. Services are provided within therapeutic environment while promoting individuality and empowerment.

Youth Development Initiative

Engages youth in a service continuum designed to serve at risk and gang involved youth in after-school recreation, leisure services and enrichment programming. Program elements will include social skills training, recreation services, challenge programs, health and fitness, and enrichment programming designed to deter youth from anti-social attitudes and behaviors and promote protective factors in participants.

Capital Area Teen Court

Teen Court

Capital Area Teen Court is a diversion program for youth with misdemeanor charges. Youth are sentenced to sanctions by a jury of their peers in a mock courtroom setting. Sanctions include community service, restitution (when applicable), jury duty and a Theft Talk educational class (when applicable). The courtroom personnel (bailiff, clerk, prosecutor and defense attorney) are all youth volunteers. The judge is either an actual judge or an attorney.

Positive Impact Circle Sentencing

An alternative to traditional adjudication. Circle Sentencing is a directed mediation that works in in partnership with the juvenile justice system and local community to divert at-risk youth from juvenile court proceedings towards positive peer interactions.

Parenting Wisely

Parenting Wisely, an evidence-based program, teaches parents and their children, ages 10-18, skills to prevent delinquent behavior and reduce family conflict. Focus is on how to prevent or minimize delinquency/truancy, defiance of authority, stealing, vandalism, bullying, domestic violence, and substance abuse. It addresses the importance of parental supervision and involvement in a child's education and life. It promotes positive and effective communication within the family.

ATTACHMENTS

Attachment 1 Successful Local Wake County Partnerships and Initiatives to Reduce Delinquency and Youth Gang Involvement

For many years there has been a strong commitment among youth serving agencies and youth focused collaborations in Wake County to work together and coordinate services and supports that are successful in reducing juvenile delinquency and youth gang involvement. JCPC participates and encourages these relationships in order to improve outcomes and ensure the most cost-effective use of resources. This has resulted in formal partnerships that strengthen systemic relationships among Juvenile Justice Services and Supports and provide guidance for addressing common issues using a collective impact approach. Several primary collaborative partnerships that focus on the youth in Wake County include the Wake County Juvenile Justice Behavioral Health Partnership (JJBH), Youth Thrive, the Wake Teen Diversion Program and DMC (Disproportionate Minority Contact) Initiative. These ongoing local efforts coordinate strategies and interventions that will result in positive outcomes on a systemic level as well as an individual level for juvenile justice involved youth and their families.

The System of Care for youth and families in Wake County continues to consist of strong relationships among the various organizations. System of Care partners include the Department of Public Safety/Division of Adult Corrections and Juvenile Justice, Alliance Health, Wake County Human Services, Wake County Public School System, Wake County JCPC and JCPC funded programs, all of which prioritize services for juvenile justice involved youth. In addition, JCPC members and JCPC funded program representatives participate in the Wake County Gang Intervention Team. This group also consists of juvenile court counselors, Raleigh Police Department, gang outreach, Haven House Second Round, mental health service providers, Alliance Health representatives and others.

The Wake County JJBH (Juvenile Justice, Behavioral Health partnership) is one of the many local teams across North Carolina working together to deliver effective, family-centered services and supports for juvenile justice-involved youth with substance use and/or mental health challenges. The partnerships require an organized, person-centered system that operates under System of Care Principles and include the Local Management Entity/Managed Care Organization (LME/MCO), local Department of Public Safety-Division of Juvenile Justice, and youth service providers. The Wake JJBH has adopted a Memorandum of Agreement (MOA) between the 10th District Juvenile Court Counselors' office, local Behavioral Health treatment providers, and Alliance Health. The Wake County JJBH MOA outlines the following 5 domains to ensure that youth engage in services based on best practices:

- 1) A defined screening protocol outlining how youth are referred from the Division of Juvenile Justice to identified providers.
- 2) Use of a valid, reliable, and comprehensive assessment for Mental Health (MH) and/or, Substance Use (SU) Disorders that is completed by appropriately licensed mental health and substance use disorder treatment professionals. The Wake Assessor uses the GAIN-I, an evidence-based assessment tool to aid clinicians in effectively matching the youth/families to the most appropriate level of care and service type.
- 3) Utilization of System of Care Principles to successfully engage families in treatment and empower them to advocate for themselves.
- 4) Use of evidence-based treatments to address SU and/or MH issues.
- 5) Involvement of Juvenile Crime Prevention Councils (JCPCs) in programming including developing recovery-oriented systems of care.

Another very important partnership that includes the Wake County JCPC and many of its funded programs is Youth Thrive. Underlying the work of Youth Thrive is a fundamental commitment to the values of positive youth development and collective impact, both widely accepted approaches for addressing the needs of young people. In February 2015 Youth Thrive released the first-ever Wake County Youth Well-being Profile (http://youth-thrive.org/) that organized data on Wake County children and youth across major well-being domains (academic, vocational, social, emotional, physical, safety). In March 2016, Youth Thrive released the Wake County Strategic Planning Blueprint: A Guide for Collective Impact for Wake County Youth, built on the data from the Well-being Profile and intentionally aligned with other major efforts and plans in the county, including Healthiest Capital County Initiative, the Wake County Public School System's Strategic Plan and Vision for 2020, and our Juvenile Crime Prevention Council annual plan. The Blueprint contains recommendations for strategies, when implemented through a collective impact approach, will result in positive outcomes for Wake County youth. Several JCPC members and representatives from JCPC funded programs participated in the action teams that contributed to the development of the Blueprint. Action Teams have been put in place and are working diligently to complete the subcommittee tasks.

The Wake Teen Diversion Program is a first-time misdemeanor program for students 16 and older in the Wake County Public School System who could receive a possible criminal offense. The program is a partnership between Wake County's District Attorney's office, WCPSS, Alliance Health, school resource officers, and JCPC programs. The program consists of one full time Diversion Coordinator position under the School Based Care Coordination team with Alliance Health. The goal of the program is to divert students from the adult criminal justice system into services and supports, like JCPC programs, in the community. Students successfully complete the program if they follow the conditions of the diversion contract. For students who do not comply, they are referred back to the school resource officer for possible criminal charges.

The Disproportionate Mentoring Collaborative (DMC) is an effort by Family Resource Center South Atlantic, Inc. and community stakeholders to reduce the level of disproportionate contact between youth of color referred to various systems and institutions. The DMC is responsible for mentoring and encouraging collaboration among local organizations and institutions considered points of contact. This collaboration focuses on increasing support and services to divert youth from all systems and institutions through building partnerships, including families in shared decision making and establishing a self-evaluation process to assess implementation of strategies and other system reforms directed to reducing disproportionate minority contact.

This year, Wake JCPC has stayed informed about planning efforts to address the impacts of raising the age of juvenile court jurisdiction legislation in North Carolina. In collaboration with Youth Thrive and Alliance Health, the Wake JCPC hosted a county-wide Raise the Age Forum with a focus on youth service providers and their role in addressing the new legislation. Wake JCPC is continuing to assess and identify (in partnership with DPS) program needs to address the older population to be served due to the new legislation.

Attachment 2 <u>WAKE JCPC FY20-21</u> <u>PROPOSAL EVALUATION FACE SHEET</u>

While reviewing applications and considering how to evaluate them, please refer to the FY 20-21 RFP and the JCPC Policy Manual for guidance as needed. This face sheet includes the program types and risk & needs factors identified on the RFP for easy reference.

A. PROGRAM TYPES

ASSESSMENT PROGAMS	CLINICAL TREATMENT PROGRAMS	STRUCTURED DAY PROGRAMS	RESIDENTIAL PROGRAMS	RESTORATIVE PROGRAMS	STRUCTURED ACIVITY PROGRAMS
•psychological and substance abuse assessments	 home-based family counseling services individual, group, or substance abuse counseling services 	•juvenile structured day services	 temporary shelter services temporary run-away services independent living services 	 mediation services restitution / community service teen court 	 vocational / interpersonal / experiential / life / parent & family skill building services mentoring services academic support

B. RISK & NEEDS FACTORS

Risk Factors

- Aggressive/Assaultive behaviors
- Gang involvement/association
- Substance use/abuse
- Moderate to serious school behavior problems
- Association with delinquent/gang involved peers
- Ineffective parental supervision/skills

Needs Factors

- Positive Peer associations
- Vocational training support
- Substance use treatment
- Effective parenting training
- Mental health services
- Social competencies and problem-solving skills
- School/educational connectedness

SECTION I

Proposal identifies one or more program type consistent with the JCPC Request for Proposals

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

TOTAL POINTS FOR SECTION I: SECTION III and SUPPORTING QUESTIONS

A. Program targets appropriate population

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

B. Program goals are consistent with JCPC priorities

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

C. Program goals correspond to measurable objectives

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

D. Program seeks to address JCPC priority risk or needs and the application details how the program will address the specific risk or need

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

TOTAL POINTS FOR SECTION III:

SECTION IV and SUPPORTING QUESTIONS

A. Program has a physical space or access to a physical space to provide services

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

B. The schedule of program operation complies with the dosage and duration requirements for the program type

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

C. Proposal identifies sufficient staff to accomplish stated goals and includes staff with the requisite qualifications to satisfy JCPC Policy requirements

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

D. Proposal adequately describes an admission and termination process

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

E. Proposal provides a method for evaluating successful and unsuccessful terminations

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

F. Proposal adequately describes the interventions that will be utilized to address participant needs and explains how parents/guardians will be involved in the process

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

G. Program utilizes an evidence-supported/based model to support its implementation

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

TOTAL POINTS FOR SECTION IV:

SECTIONS VI-VIII

A. Proposed budget provides an adequate explanation for costs of the program

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

B. Proposed budget provides a reasonable balance between administrative costs and program delivery costs

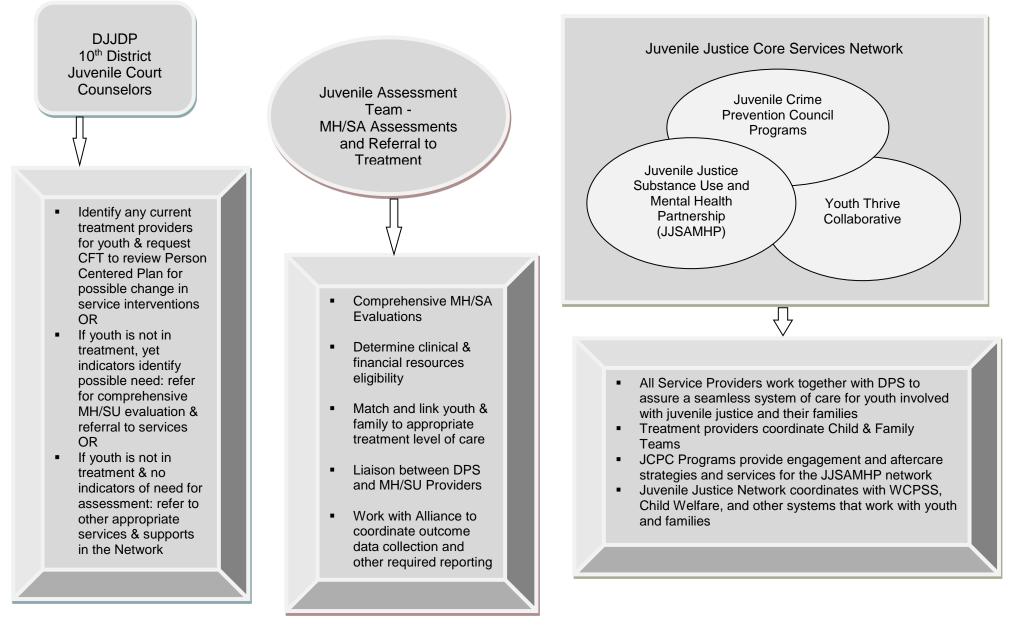
NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

C. Cost per youth is reasonable for program type (amount is provided in Section II)

NO	YES	Comments
0 (zero points)	Poor (1pt)	
	Average (2pt)	
	Strong (3pt)	

TOTAL POINTS FOR SECTIONS VI-VIII:

Attachment 3: Wake County Juvenile Justice/Substance Abuse/Mental Health Partnership Juvenile Justice Services & Supports Network



		County	Continu	um of Serv	vices (Revi	ised 6/202	0) Attachn	nent 4
	1) JCPC funded 2) Available in Community	Comprehensive Strategy						
	 Needed - not available Available-difficult to access 	Prevention Graduated Sanctions						
	5) Services to be expanded	Target Populations						
Program Services & Structures Categories	Programs	All Youth	Youth at Greatest Risk	Pre- Adjudicated Youth	Delinquent- Level I/ Prot. Supervision	Delinquent- Level II Youth	Commitments	Post Release Youth
Structured Activities	4 H Spaces SPACESTOO City of Raleigh Youth Development Initiative Family Resource Center South Atlantic - Parenting Wisely Substance Abuse Prevention Services EasterSeals - Family Transition Support Services Gang Specific Prevention Programs 31 mentoring programs listed in United Way 211 38 tutoring programs listed in United Way 211 38 tutoring programs listed in 1011 CORRAL Haven House Second Round Triangle Literacy Council - Skills for Acadeic Success Haven House Juvenile Diversion Team Sean Ingram Academy - Vocational Skills Programs Gang Intervention Services Communities in Schools - ReEntry to Resilience JT Locke Resource Center Ties 4 Guys Men's Ministry YMCA Parks and Recreation Boys & Girls Clubs City of Raleigh Ecology Corps YMMC The Hope Center at Pullen, Inc. Haven House Wake Youth Career Options 110 after school programs listed in 211							
Clinical Treatment	Clinical and/or Home Based Community Counseling Providers Substance Use Disorder (SUD) Treatment Services Sex Offender Treatment Programs Intensive in-home services for Spanish Speaking Community Behavioral Health Providers Intensive Home Based Service Agencies							
Restorative Services	Capital Area Teen Court & Setencing Circles Haven House Restitution and Community Service Mediation							
Community Day Programming	Adolescent Day Treatment (Medicaid funded)							
Assessment Services	Aliance Health (LNE/MCO) Juvenile Assessment Team (Haven House) Psychological assessments							
Residential	Haven House- Wrenn House Eckerd Residential (Females) North Hills Transitional Living (Females) Craven Transitional Living (Males) Eckerd Residential (Males) Foster Care							
	23 level 3s w / 4 or less beds, 1 level 3 w /5 or more beds Secure Residential Treatment services							