#### Fiscal Year 2015-16

### **Deferred Needs**

The Deferred Needs list indicates business cases that were considered, but were not included in the Board of Education's Proposed Budget. If additional resources should become available, the board of education recommends using those resources towards these requests. Staff will continue to monitor actual costs and collections compared to budgeted amounts on an ongoing basis to identify savings that occur during the year that could be applied towards these items.

	Total MOE	Local Sources	
ADDITIONAL COUNTY APPROPRIATION NEEDED TO SUPPORT THE BOARD OF EDUCATION'S PROPOSED BUDGET		\$ 48,346,830	
GROWTH			
Elementary Academics Teachers	239.00	\$ 1,190,578	
Maintenance and Operations	192.00	1,052,204	
Safety Assistants	75.00	236,356	
PROGRAM CONTINUITY			
Instructional Support Technician - Software Support	12.00	\$ 88,910	
NEW PROGRAM			
Adjusting Teachers' Salary to the National Average (Years 2-5)	-	\$ 64,000,000	
Technology Refresh Operating Dollars for Classrooms	-	8,000,000	
Salary Adjustments Due to Market Comparability Study	-	7,500,000	
Revise Extra Duty Schedule - (Years 2-5)	-	6,637,015	
Instructional Technology Facilitators	500.00	2,599,516	
Assistant Principal Formula for Middle Schools	165.00	1,286,704	
Refinishing and Resealing of Hardwood Floors	-	306,892	
Electronic Cumulative Student Record Application	-	127,500	
Data Governance Audit	-	90,000	
REPLACEMENTS			
Annual Replacement of Support Vehicles	-	\$ 612,000	
Activity Buses	-	540,000	
Diesel Exhaust Fluid Tanks for Fuel Trucks	-	84,000	
Plumbing Jet Truck	-	75,000	
Grounds Maintenance - Equipment Replacement	-	12,500	
TOTAL DEFERRED NEEDS	1,183.00	\$ 94,439,175	
COUNTY APPROPRIATION INCREASE NEEDED IF DEFERRED NEEDS WERE ADDED TO THE BUDGET REQUEST		\$ 142,786,005	

#### Fiscal Year 2016-17

# **Deferred Needs**

The Deferred Needs list indicates business cases considered but not included in the Board of Education's Proposed Budget. The superintendent and staff will analyze the impact of funding later in the summer once the General Assembly approves a budget, the federal government finalizes grant awards, and the county commissioners approve funding for 2016-17. Staff will continue to monitor actual costs and collections compared to budgeted amounts on an ongoing basis to identify savings during the year that could be applied towards these items.

	MOE	Recurring Cost	One-Time Cost		Total Cost
ADDITIONAL COUNTY APPROPRIATION NEEDED TO SUPPORT THE BOARD OF EDUCATION'S PROPOSED	BUDGET			\$	35,749,600
Teacher and School-Based Administrator Supplement Pay Increase (Years 2-5)	_	\$ 64,000,000	\$ -	\$	64,000,000
Student/Teacher Device Replacement in Schools	_	8,000,000	Ψ -	Ψ	8,000,000
Implementation of Compensation Study Market Adjustments	_	7,500,000	_		7,500,000
Extra Duty Salary Increase (Years 3-5)	-	4,364,982	-		4,364,982
Establish Facility Painting Schedule	-	4,235,456	_		4,235,456
Instructional Technology Facilitators	455.00	2,558,276	_		2,558,276
Activity Mini Buses	-	-	1,421,232		1,421,232
Assistant Principal Formula for Middle Schools	165.00	1,286,704	-		1,286,704
Maintenance Square Footage and Ground Acreage	-	618,404	-		618,404
Support Vehicles	-	-	605,020		605,020
Literacy K-12 Academic Initiatives	98.00	549,286	-		549,286
Elementary Support Model and State-Identified Low- Performing Schools	-	500,000	-		500,000
Online Registration and Electronic Cumulative Records	-	300,000	177,500		477,500
Office of Equity Affairs Expansion	36.00	445,064	-		445,064
Talent/Professional Learning Management System	-	230,000	-		230,000
Academically or Intellectually Gifted Co-Teachers	36.00	202,414	-		202,414
Leadership Development	-	194,000	-		194,000
Instructional Technology Coordinating Teachers	24.00	132,637	-		132,637
Recruiter	12.00	125,435	850		126,285
Resealing of Hardwood Floors	-	114,558	-		114,558
Intervention Services Program Director	12.00	110,428	-		110,428
Customer Service for Transportation	12.00	110,428	-		110,428
Senior Administrator for Student Assignment	12.00	98,671	4,600		103,271
Senior Administrator - Enterprise Systems	12.00	98,671	-		98,671
Data Governance Audit	-	-	95,000		95,000
Integrated Pest Management Master Craftsman	12.00	54,920	27,000		81,920
Payroll Operations Specialist	12.00	79,466	-		79,466
Before and After School Programs Senior Administrator	12.00	69,621	-		69,621
Beginning Teacher Coordinator	12.00	66,318	2,350		68,668

#### Fiscal Year 2016-17, cont'd

## **Deferred Needs**

	MOE	Recurring Cost	Oı	ne-Time Cost	Total Cost
Accountant	12.00	\$ 65,970	\$	850	\$ 66,820
Elementary Intervention Coordinating Teacher	12.00	66,318		-	66,318
Research Associate for Data, Research, and Accountability	12.00	63,459		-	63,459
Hardware and Software Management Solution	-	41,880		-	41,880
Bus Driver Uniforms				39,142	39,142
TOTAL DEFERRED NEEDS	958.00	\$ 96,283,366	\$ 2	,373,544	\$ 98,656,910

COUNTY APPROPRIATION INCREASE NEEDED IF DEFERRED NEEDS WERE ADDED TO THE BUDGET REQUEST

\$ 134,406,510

#### Fiscal Year 2017-18

# **Deferred Needs**

The Deferred Needs list indicates business cases considered but not included in the Board of Education's Proposed Budget. The superintendent and staff will analyze the impact of funding later in the summer once the General Assembly approves a budget, the federal government finalizes grant awards, and the county commissioners approve funding for 2017-18. Staff will continue to monitor actual costs and collections compared to budgeted amounts on an ongoing basis to identify savings during the year that could be applied towards these items.

	MOE	Recurring Cost	One-Time Cost		Total Cost
ADDITIONAL COUNTY APPROPRIATION NEEDED TO SUPPORT THE BOARD OF EDUCATION'S PROPOSEI				\$	45,218,360
Teacher and School-Based Administrator Supplement		\$ 64,000,000	\$ -	\$	64,000,000
Pay Increase (Years 2-5)  Academically/Intellectually Gifted Program Funding	-	\$ 64,000,000	Φ -	Φ	04,000,000
Eligible Students Beyond State Cap	1,840.00	23,323,420	-		23,323,420
Counselors and Other Instructional Support (Years 2-3)	2,944.00	19,993,950	-		19,993,950
Employee Minimum Pay at \$15 per Hour*	-	14,769,521	-		14,769,521
Formula Alignment - Maintenance Square Footage		0 157 470			0 157 170
and Acreage Student/Teacher Device Replacement in Schools	-	8,157,472 8,000,000	-		8,157,472 8,000,000
Market Salary Adjustments	-	5,500,000	-		5,500,000
Formula Alignment - Custodial Cleaning		5,078,153	_		5,078,153
Facility Painting Schedule	_	4,521,974	_		4,521,974
Textbooks Local Funds	_	4,074,659	_		4,074,659
Instructional Technology Facilitators	605.00	3,401,663	_		3,401,663
Special Education Teacher Funding Eligible Students Beyond State Cap	565.00	3,311,350	-		3,311,350
Custodial Services - Annual Stripping, Waxing, and Carpet Cleaning	_	2,526,337	<u>-</u>		2,526,337
Extra Duty Salary Increase (Years 4-5)	-	1,632,802	_		1,632,802
Assistant Principal Formula for Middle Schools	165.00	1,286,704	_		1,286,704
Central Services Hiring Freeze	-	1,000,000	-		1,000,000
Activity Buses	-	-	852,066		852,066
Occupational Therapists	104.06	753,933	4,000		757,933
District Office Receptionists	216.00	684,407	9,000		693,407
Instructional Technology and Library Media Services					
Expansion	84.00	644,110	-		644,110
Connections Alternative High School	64.00	432,974	80,000		512,974
Online Registration and Forms		275,000	147,500		422,500
Middle School Academics Visual and Performing Arts	75.00	421,692	-		421,692
Recurring Replacement of Support Vehicles	-	400,000	-		400,000
Magnet Theme Development at Stough and Daniels	50.00	292,308	-		292,308
Digital Portfolio Software Solution	-	290,000	-		290,000
Refinishing and Resealing of Hardwood Floors	-	234,775	-		234,775
*It would cost an additional \$2.025 million for Child Nutrition emplo	yees.				

# Fiscal Year 2017-18, cont'd **Deferred Needs**

District Mobile App		MOE	Recurring Cost	One-Time Cost	Total Cost
Forklifts and Box Trucks	District Mobile App	_			
Audiologists   29,20   199,721   2,500   202,22*	* *	_	-		203,000
Custodial Services - Exterior Window Cleaning		29.20	199,721		
Special Education Teaching Assistants	_	-		-	185,620
Instructional Technology Coordinating Teachers   24.00   132,637   - 132,637	_	46.50	148,306	-	148,306
Best Practices in Secondary Literacy Instruction	Instructional Technology Coordinating Teachers	24.00	132,637	-	132,637
Senior Administrator		-	125,133	-	125,133
Exceptional Children (EC) Operations	Security Administrator	12.00	81,022	25,000	106,022
Digital Library	Senior Administrator	12.00	103,372	-	103,372
Digital Library	Exceptional Children (EC) Operations	24.00	102,704	_	102,704
Base Elementary Support Model Pre-K Classroom         19.30         97,516         -         97,516           Physical Therapists         13.70         97,090         -         97,090           Data Governance Audit         -         95,000         -         95,000           Senior Administrator - Data Analyst for Human Capital         12.00         90,489         1,500         91,988           Senior Administrator Crisis         12.00         90,489         -         90,489           Local Alternative Teacher Preparation Program         12.00         88,946         -         88,946           Risk Management - Safety Administrator         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         86,697         -         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,		-	100,000	_	100,000
Walnut Creek         19.30         97,516         -         97,516           Physical Therapists         13.70         97,090         -         97,090           Data Governance Audit         -         95,000         -         95,000           Senior Administrator - Data Analyst for Human Capital         12.00         90,489         1,500         91,989           Senior Administrator Crisis         12.00         90,489         -         90,489           Local Alternative Teacher Preparation Program         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,666           Employee Recognition         -         67,200         -         67,200	Senior Administrator - Enterprise Systems	12.00	98,671	-	98,671
Physical Therapists         13.70         97,090         -         97,090           Data Governance Audit         -         95,000         -         95,000           Senior Administrator - Data Analyst for Human Capital         12.00         90,489         1,500         91,985           Senior Administrator Crisis         12.00         90,489         -         90,489           Local Alternative Teacher Preparation Program         12.00         88,946         -         88,946           Risk Management - Safety Administrator         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,669           Employee Recognition         -         67,200         -	Base Elementary Support Model Pre-K Classroom				
Data Governance Audit         -         95,000         -         95,000           Senior Administrator - Data Analyst for Human Capital         12.00         90,489         1,500         91,988           Senior Administrator Crisis         12.00         90,489         -         90,489           Local Alternative Teacher Preparation Program         12.00         88,946         -         88,946           Risk Management - Safety Administrator         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,669           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850	Walnut Creek	19.30	97,516	-	97,516
Senior Administrator - Data Analyst for Human Capital         12.00         90,489         1,500         91,988           Senior Administrator Crisis         12.00         90,489         -         90,489           Local Alternative Teacher Preparation Program         12.00         88,946         -         88,946           Risk Management - Safety Administrator         12.00         81,770         2,000         83,770           Instructional Support Technician         12.00         81,770         -         81,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,669           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         63,459	Physical Therapists	13.70	97,090	-	97,090
Senior Administrator Crisis         12.00         90,489         -         90,489           Local Alternative Teacher Preparation Program         12.00         88,946         -         88,946           Risk Management - Safety Administrator         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459	Data Governance Audit	-	95,000	-	95,000
Local Alternative Teacher Preparation Program         12.00         88,946         -         88,946           Risk Management - Safety Administrator         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,669           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,450           Student Information Systems Customizations/Consulting Services         - <td>Senior Administrator - Data Analyst for Human Capital</td> <td>12.00</td> <td>90,489</td> <td>1,500</td> <td>91,989</td>	Senior Administrator - Data Analyst for Human Capital	12.00	90,489	1,500	91,989
Risk Management - Safety Administrator         12.00         84,733         2,250         86,983           Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department <t< td=""><td>Senior Administrator Crisis</td><td>12.00</td><td>90,489</td><td>-</td><td>90,489</td></t<>	Senior Administrator Crisis	12.00	90,489	-	90,489
Instructional Support Technician         12.00         81,770         2,000         83,770           Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Local Alternative Teacher Preparation Program	12.00	88,946	-	88,946
Instructional Support Technician - Telecom         12.00         81,770         -         81,770           Systems Administrator I         12.00         81,022         -         81,022           Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Risk Management - Safety Administrator	12.00	84,733	2,250	86,983
Systems Administrator I       12.00       81,022       -       81,022         Generator Replacement       -       -       -       80,000       80,000         Social Emotional Foundations for Early Learning Coach       12.00       68,697       -       68,697         Beginning Teacher Coordinator       12.00       66,318       2,350       68,668         Employee Recognition       -       67,200       -       67,200         Accountant       12.00       65,970       850       66,820         Administrator - Internal Audit Department       12.00       66,022       -       66,022         Research Associate (Data, Research, and Accountability)       12.00       63,459       -       63,459         Student Information Systems Customizations/Consulting Services       -       50,000       -       50,000         Professional Development Information Systems Department       -       17,000       -       17,000	Instructional Support Technician	12.00	81,770	2,000	83,770
Generator Replacement         -         -         80,000         80,000           Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Instructional Support Technician - Telecom	12.00	81,770	-	81,770
Social Emotional Foundations for Early Learning Coach         12.00         68,697         -         68,697           Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Systems Administrator I	12.00	81,022	-	81,022
Beginning Teacher Coordinator         12.00         66,318         2,350         68,668           Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Generator Replacement	-	-	80,000	80,000
Employee Recognition         -         67,200         -         67,200           Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Social Emotional Foundations for Early Learning Coach	12.00	68,697	-	68,697
Accountant         12.00         65,970         850         66,820           Administrator - Internal Audit Department         12.00         66,022         -         66,022           Research Associate (Data, Research, and Accountability)         12.00         63,459         -         63,459           Student Information Systems Customizations/Consulting Services         -         50,000         -         50,000           Professional Development Information Systems Department         -         17,000         -         17,000	Beginning Teacher Coordinator	12.00	66,318	2,350	68,668
Administrator - Internal Audit Department 12.00 66,022 - 66,022  Research Associate (Data, Research, and Accountability) 12.00 63,459 - 63,459  Student Information Systems Customizations/Consulting Services - 50,000 - 50,000  Professional Development Information Systems Department - 17,000 - 17,000	Employee Recognition	-	67,200	-	67,200
Research Associate (Data, Research, and Accountability) 12.00 63,459 - 63,459  Student Information Systems Customizations/Consulting Services - 50,000 - 50,000  Professional Development Information Systems Department - 17,000 - 17,000	Accountant	12.00	65,970	850	66,820
Student Information Systems Customizations/Consulting Services - 50,000 - 50,000  Professional Development Information Systems Department - 17,000 - 17,000	Administrator - Internal Audit Department	12.00	66,022	-	66,022
Services         -         50,000         -         50,000           Professional Development Information Systems         -         17,000         -         17,000	Research Associate (Data, Research, and Accountability)	12.00	63,459	-	63,459
Department	,	-	50,000	-	50,000
TOTAL DEFERRED NEEDS 7,048.76 \$ 177,844,031 \$ 1,412,016 \$ 179,256,047			17,000		17,000
	TOTAL DEFERRED NEEDS	7,048.76	\$ 177,844,031	\$ 1,412,016	\$ 179,256,047

**COUNTY APPROPRIATION INCREASE NEEDED IF** DEFERRED NEEDS WERE ADDED TO THE BUDGET REQUEST

\$ 224,474,407