

# Town of Wake Forest Wake Forest Renaissance Centre for the Arts



# Request for Proposal Response for FY2016 Major Facilities Capital Projects Funding

RFP # 16-045

Due: June 15, 2016 before 3:00pm

#### **Contact:**

Catherine Gouge Manager, Wake Forest Renaissance Centre for the Arts cgouge@wakeforestnc.gov 919-435-9567 June 14, 2016

Mr. Tom Wester
Wake County Finance – Procurement Services
Wake County Justice Centre – 2<sup>nd</sup> Flr, Ste 2900
301 S. McDowell Street
Raleigh, NC 27601

Dear Mr. Wester,

The Wake Forest Renaissance Centre for the Arts is pleased to submit the attached proposal in response for the FY 2016 Major Facilities Capital Projects Funding RFP #16-045 and agree to all of the general terms and conditions included in Section 3 of the RFP packet.

This proposal offers an organized and well developed four phase project that builds on the cultural and business enhancing work that began in November 2013 in regards to the community's increased demand for a cultural and entertainment center in downtown Wake Forest.

The project will be guided by a strong management team with a focused desire to serve as a premier tourism and conference site that will draw quality artists and the general public from throughout the region and State.

The Renaissance Centre has already proved to be an economic and jobs generator, and should it be funded, will increase its ability to support the generation of room nights and food and beverages purchases. We are also tremendously proud of the impact on the quality of life that the Centre has already made in the lives of attendees throughout the State.

We believe that our response meets the requirements as outlined in the Wake County Solicitation #16-045. Should you have any questions regarding our proposal, my contact information is provided below.

On behalf of the Town of Wake Forest and the Renaissance Centre for the Arts, thank you for giving us the opportunity to respond to this RFP and we look forward to continuing a mutually rewarding partnership.

Sincerely,

Catherine Gouge Manager, Wake Forest Renaissance Centre for the Arts

Office: 919-435-9567 Work Cell: 919-218-6287

Email: cgouge@wakeforestnc.gov

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#### **Attachments:**

2.0 (A-E) - Floor Plans

2.1 (A-C) – Proposed Building Front

**5.0A** – **Audit** 

**5.0B – Management Letter** 

7.0 (A-F) – Letters of Support

## 1.0 Executive Summary

The Wake Forest Renaissance Centre for the Arts submits this RFP response with the intention of using the 2016 Major Facilities Capital Funding to renovate, repair and enhance its current facilities to better reflect the Centre's goal of being the premier arts and conference center in Northern Wake County. The funding will aid in elevating the buildings to a more advanced, professional, and functional level so that the Centre can accommodate a broader range of conferences, business meetings, and private celebrations. These changes will also allow for better artistic performances which will incite arts patrons and cultural tourists.

In response to the growing population and the community's demand for increased cultural programming and entertainment, the Town of Wake Forest purchased two properties located in the heart of its downtown Renaissance District for the purpose of developing a cultural arts and conference facility.

The first property was purchased in July of 2013. This building is a two story, 10,000 square foot building offering 4,700 square feet of usable meeting and event space which includes a 535 square foot stage. Essential renovations were quickly completed on the first floor only in order to have a Grand Opening of the Wake Forest Renaissance Centre for the Arts. The doors officially opened and cultural programming started on November 14, 2013. The second story of this building has remained untouched and is not currently being used as certain rooms have sustained water damage.

The second building (Arts Annex) is adjacent to the first and was purchased in June of 2014. It is a one-story building that consists of 5 open classrooms, 2 administrative offices, a small copy room and 2 bathrooms. No renovations have taken place in this building and the two buildings remain unconnected.

The Renaissance Centre for the Arts has a good downtown location with strong public visibility. It has ample parking for those visiting the Centre for business and artistic events, site rentals and cultural educational classes.

This RFP response for funding reflects the delicate balance between the Town's financial constraints and Wake County's ongoing efforts to improve the local economy through expansion and enhancement of existing facilities.

In order to fully meet its mission which is to inspire, engage and educate the community through a wide and diverse variety of cultural arts programs, the Wake Forest Renaissance Centre for the Arts is asking Wake County for \$348,530 in capital funding to be used for the renovations and repairs of critical interior, exterior and technical elements of the two buildings.

The Town itself has developed a four-phase renovation and unification plan and upon approval, is committed to investing \$647,270 over the next four years from its Capital Improvement budget.

The total cost of the proposed project is \$995,800

The team overseeing this project consists of:

#### 1. **Kip Padgett (Town Manger)**

Responsibilities: Monitors overall project and reviews project team performance.

#### 2. Aileen Staples (Finance Director)

Responsibilities: Oversees all financial aspects of the project and expending of the grant funds in accordance with the prescribed procedures and agreement.

#### 3. Mickey Rochelle (Facilities Manager)

Responsibilities: Manages and oversees the planning, design, improvement and construction of all facilities and capital projects

#### 4. Catherine Gouge (Renaissance Centre Manager & Project Liaison)

Responsibilities: Oversees the operational and programming plans for the Centre. Participates in the grant writing, fundraising, sales, marketing and public relations efforts of the Centre.

In summary, studies continually show that communities that offer an abundance of arts and cultural opportunities are more successful in attracting desired businesses, working professionals and increased tourism. The *Arts & Economic Prosperity IV* study by Americans for the Arts found that creativity and innovation, the fuels that drives our global economy, flourish when the arts thrive.

The Renaissance Centre now plays a critical role in Wake County's transformation into a creative, prosperous and attractive place to live, work and raise a family and the Centre's dedicated and hard-working staff is tremendously proud of the quality of life impact that the Centre has made in the lives of all of our visitors. Our business and programming goals are very focused on supporting the Town's strategic goals as well as the Wake County Board of Commissioner Goals. Should this project be funded, the ALL NEW Wake Forest Renaissance Centre for the Arts will quickly further its growing impact on the generation of room nights, food and beverages purchases, and will continue to be an effective economic and jobs generator.

#### **Primary Engagement Contact:**

Catherine Gouge
Manager, Wake Forest Renaissance Centre for the Arts
cgouge@wakeforestnc.gov

Office: 919-435-9567 Fax: 919-435-9410

#### 2.0 Scope of Project

Wake Forest's current population is 39,012, making it the 4th largest community in Wake County and the 28th largest in North Carolina. Wake Forest is projected to grow steadily over the next 15 years, to a population of 47,770 by the year 2025, based on approved projects, potential undeveloped land, and recent population growth trends. Between the 2000 and 2010 Census, Wake Forest population increased 132%. According to recent Census data, Wake Forest's population increased by 151% between 2000 and 2013.

Due to this continuing explosion in population, in 2012 the Wake Forest Board of Commissioners met, discussed and agreed that a civic/performing arts center would be a great asset and contributor to the town's economy and cultural footprint. They placed a high priority on this project and had intentions of conducting a feasibility study the following fiscal year; however, a rough estimate of the project was approximately 12 million dollars.

In May of 2013 the town was unexpectedly offered the opportunity to buy two buildings that were located in the heart of the Town's downtown Renaissance District. The main building served as a dance club and bar called Tuxedo Junction. It was a two story, 10,000 square foot building offering 4,700 square feet of open usable space and it also had a 535 square foot stage. The second building served as a small private school and consisted of one floor with 5 open classrooms, 2 administrative offices, a small copy room and 2 bathrooms.

Sadly, the owner of the two buildings passed away suddenly and his family, not wanting to run the business and school, decided to sell the buildings. They approached the Town first knowing the Board of Commissioners desire for a civic/performing arts center. The Town jumped on this opportunity and bought the buildings for \$1.2 million dollars. The entire amount was borrowed and will be fully paid off in March, 2018.

The Town then decided to take \$250,000 from its general fund in order to make the essential renovations needed to the first floor of the main building so that immediate programming could begin. No repairs or renovations have been made to the second floor of the main building or the second building. The intent was to use the Town's capital funding (CIP) to pay for the rest of the necessary changes over the next few years.

A sound fiscal plan has been implemented to ensure that the Centre's annual operating needs are met; however, the total capital funds needed to fully renovate and restore the two buildings have surpassed the Town's ability to raise both the required capital funds. Funding assistance from Wake County will help meet the capital funding needs and will allow the Renaissance Centre, to grow and economically strengthen the Town and County.

The Wake Forest Parks, Recreation and Cultural Resources department engaged in a Master Planning effort in May of 2015, which included the Renaissance Centre for the Arts. The plan was guided by the Parks and Recreation staff, the Renaissance Centre Staff, the Parks and Recreation Advisory Board, the Cultural Resource Advisory Board, and the Town Board of Commissioners. This team provided input to the GreenPlay, LLC Consulting Team throughout the planning process. A collaborative approach created a plan that fully utilized the consultant's

expertise and incorporated the local knowledge and history that only community members could provide.

#### Community Engagement included:

- Review of previous planning efforts, Town historical information
- Extensive community involvement effort including focus groups, meetings with key stakeholders, and a community-wide public meeting
- Statistically-valid community interest and opinion survey
- Online community engagement website *MindMixer*

The purpose of the plan was to help identify and help meet the needs of current and future residents by positioning Wake Forest to build on the community's unique parks, recreation and cultural assets and identify new opportunities. The citizen driven plan establishes a clear direction and guide to the Town staff, advisory boards and elected officials in their effort to enhance the Town's services and facilities.

#### **Results from this plan relating to the Renaissance Centre:**

Wake Forest Population Projections\*

US Census (2000 and 2010) and ESRI Projections						
2000 Population	15,864					
2010 Population	30,117					
2014 Population	37,046					
2019 Population	40,498					
2024 Population	46,682					

Source: 2000 and 2010 Census and ESRI Business Information Solutions 2014 Demographic and Income Profile and the Town of Wake Forest Planning Dept.

#### **Location:** Renaissance Centre for the Arts

2014 population within one-mile – 5999	2014 population within 1/3 mile – 900
2019 population within one-mile – 6767	2019 population within 1/3 mile – 967

The following Goals, Objectives and Action Items for recommendation that relate directly to the Renaissance Centre, were drawn up from the public input, inventory, level of service analysis, findings feedback and all information gathered during the master planning process with a primary focus on maintaining, sustaining and improving the Town's parks, open space and cultural facilities.

<sup>\*</sup>GreenPlay LLC, calculated projected populations for 2024 based on ESRI growth multiplier of 3.18% for Wake Forest. The U.S. Census does not create projections for 2014, 2019 and 2024.

#### The timeframe to complete was designated as:

Short-term (up to 3 years)

Long-term (7-10 years)

TBD or Ongoing

#### **Goal 2: Improve Financial Situations**

#### Objective 2.2: Pursue grant opportunities

**Action 2.2.a** – Continue to research, submit and track federal, regional, state and local grants (Short-term)

#### **Goal 3: Improve Programs and Service Delivery**

#### Objective 3.1: Increase programming for families, seniors and teens

**Action 3.1.a** – Expand program opportunities for teens, families and seniors in all locations (Short-term)

#### Objective 3.2: Increase programs in wellness/fitness, cultural, and special needs

**Action 3.2.a** – Expand wellness/fitness, cultural and special needs programming opportunities (Short-term)

**Action 3.2.b** – As new facilities are developed or constructed include appropriate spaces for wellness/fitness, cultural, special needs, and aquatic opportunities. (Short to Mid-term)

#### Objective 3.3: Increase number of special events and festivals

**Action 3.3.a** – Expand neighborhood and community special event and festival opportunities at a variety of locations community wide with an emphasis in the downtown area. (Short-term)

# Objective 3.4: Create greater awareness for and increase participation at the Renaissance Centre

**Action 3.4.a** – Create a 3-5 year strategic plan that focuses on creating awareness and increasing programming, and develop an marketing strategy.

#### **Goal 4: Improve Facilities and Amenities**

#### Objective 4.1: Maintain and improve existing facilities

**Action 4.1.a** – Continue to implement maintenance strategies that both sustain and make improvements to existing facilities. (Ongoing)

The Town of Wake Forest desires to follow through on the recommendations in the Master Plan in order to meet the needs and desires of its residents.

The Main building is located at 405 S. Brooks Street, Wake Forest, NC

The Arts Annex Building is adjacent and located at 407 S. Brooks Street, Wake Forest, NC

Please refer to **Attachments 2.0** (**A-E**) which are the blueprints of the already constructed buildings.

- A Existing Floor Plan for Entire Main Building
- B Existing Ground Floor Plan of Main Building

- C Existing  $2^{nd}$  Floor Plan of Main Building
- D Existing Floor Plan of Annex Building
- E Close up Floor Plan of Annex Building

The following photos depict areas of the buildings that are in need of repair, reconstruction or enhancement. The "sample" pictures give an idea of what the area will look like upon completion.

## Main Building – First Floor:

Current stage. The vision for this "Grand Hall" room is to remove the entire drop ceiling and the stage proscenium as well as extending the stage out a few feet.





Sample of proposed new Grand Hall and stage design.



# Main Building – First Floor

Backstage bathrooms. There are two of these adjacent to each other.





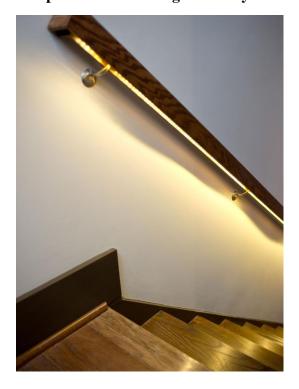
Sample of proposed new backstage bathroom. The plan is to connect and open the two bathrooms in order to make a bathroom/dressing room that meets ADA requirements as well as will serve as a family/nursing room.



First Floor – Backstage stairway to 2nd floor Dressing Rooms.



Sample of new backstage stairway with handrails.





## Main Building - Second floor – current dressing rooms (one large, two small)







Main building - Second floor – proposed sample of new dressing rooms





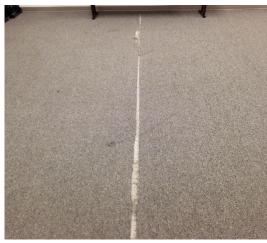
Arts Annex -  $2^{nd}$  Building – Current classroom (Studios A & B). None of the classrooms have plumbing/sinks/cabinets. They all currently have four walls and torn carpet. Studios A & B are connected by a door as are Studios C & D.





Current condition of the carpets in all classrooms





Arts Annex Building - 2nd Building - vision for adjoining classrooms (Studios A & B) and (Studios C&D) Retractable walls and tile flooring and/or carpeting. The renovations will allow these classrooms to better serve as break-out rooms for conferences and larger meeting rooms for rentals. Cabinets and sinks are needed for art classes.









Front of Main Building. Signs are temporary banners. Lighted boxes with posters need to be replaced as they are not weatherproof. Proscenium is splintered and wood is rotted.



Sample of possible new lighted sign design for front of building. (SEE ATTACHMENTS 2.1 A, B & C)



In addition to its cultural events and educational programming, the Centre is available for rentals. Marketing efforts have taken effect, there has been a tremendous increase this year in rentals for weddings, business meetings and trainings, graduation ceremonies and private parties. The Centre has been able to track the number of visitors for arts related performances, business meetings and private celebrations since its opening in November 2013. Due to the fact that the 2013 year only had two months of data the chart below starts with the full year in 2014

The Centre has only been able to track a portion of room stays from two of the local hotels (Hampton Inn of Wake Forest and Candlewood Suites) as well as Food and Beverage Purchase numbers provided from meeting and conference organizers using the Centre. We have already begun working with area hotels to develop a room stays tracking system moving forward.

The data below clearly shows a healthy increase in every category.

Calendar Year:	# of Visitors:	Ticketed Arts Events:	Business Meetings/ Conferences:	Rentals Private Events:	
2014	3500	51	10	11	
2015	4949	77	13	15	
2016 (Jan-May)	7193*	40*	18**	25**	

<sup>\*</sup>During the first 5 months of 2016.

The Wake Forest Renaissance Centre is the only existing cultural and performing arts center in the Town of Wake Forest and its surrounding communities. It has been effective in addressing the need and request from the community for a performing and cultural arts center.

In the short time that the Renaissance Centre has been in operation, it is now a place known for it's active, collaborative, and community driven programming that offers a unique experience for the community and County at large.

The Centre has cultivated numerous partnerships with various non-profit and business organizations. These organizations have a strong interest in the Centre's success and expansion and there is an ongoing flow of collaboration to achieve lasting community change. In some instances, the Centre is vital to the economic success and expansion of these organizations.

The Renaissance Centre is pleased to be in partnership with the following non-profit and business organizations:

#### **Raleigh Little Theatre**

The business partnership with Raleigh Little Theatre (RLT) began in the summer of 2015. Exciting discussions began taking place as the two parties felt that is was a great opportunity to start and expand theatre programming together. Raleigh Little Theatre is now established at the

<sup>\*\*</sup>Includes YTD and events booked with paid deposits through December 31, 2016.

Renaissance Centre as a northern site for their classes and workshops. We share the mission of Raleigh Little Theatre to be a "welcoming community using theatre to enrich, educate, entertain and engage volunteers, students, and audiences of all ages." The need for theater classes quickly became apparent when developing the cultural class programming. Since the first class registrations in September, 2015, together we have had 116 students register for classes and camps. Camps for the summer 2016 quickly filled up and demand for more is a daily conversation with parents and others from all over Wake County and beyond.

#### **North Eastern Regional Business Alliance (NERBA)**

The North Eastern Regional Business Alliance is a group of community business members that come together to support middle and high schools in Northern Eastern Wake County.

The Renaissance Centre has been in partnership with NERBA for the past 2 years. Middle and high school-based business alliances, are partnerships between business leaders and educators to help every student make responsible, productive career choices by assisting with activities at school and in the workplace. Business Alliances help to plan and participate in career fairs, discussions about business ethics, field trips, site tours, internships, students practicing for job interviews, guest speaking and résumé reviews to mention a few. NERBA, the Renaissance Centre staff, and our local school career and technical teachers have developed several projects for career prep opportunities, student leadership conferences, and internships. We are proud to have started the North Star Certificate of Recognition program this year and awarded our first group honorees. These business leaders are aware of the opportunities the arts bring to learning and future employees and are committed to helping the next generation not only prepare for their career but also by creating advocates for their quality of life.

#### **North Carolina Symphony**

The Renaissance Centre, Centre Specialist, has served on the NC Symphony Education Committee since 2012. Contributing experience to the development process of the NC Symphony's Strategy 2017. From those opportunities we built partnership events like hosting one of the largest statewide sites for the "Grow Up Great" preschool music education program. More than 200 kids, parents and educators visited with us in November, 2015 for that event. Our continued service to the NC Symphony Education Committee affords us the opportunity to be part of the conversations leading to achieving their goal of excellence "to design relevant music education programs for educators and students." Our shared commitment to "explore and evaluate concepts to maximize geographical impact" creates further opportunities for the Renaissance Centre to be a statewide site for the NC Symphony. We welcome visitors and our residents to come and enjoy attending education and performance events with the NC Symphony.

#### Wake County Public School System

Renaissance Centre administrators have existing and new relationships with educators and

school leaders. We are building on those relationships by offering art integration professional development for educators, programs that are correlated to the NC Standard Course of Study for instruction and opportunities for youth leadership. Over the last 2 years our arts in education programing has provided art experiences for school students in the Renaissance Centre. This past year we offered 8 performances with an age reach of preschool to high school. Our specialized programming for students with learning disabilities offered a sensory friendly magic show and movies. The school system wants students to have opportunities to gain valuable life skills and leadership confidence. The Renaissance Centre collaborated with our local middle and high school career and technical instructors to host the new Youth Connect conference held in March of 2016. Students wrote, directed, and presented a play that showed other students, business owners, and Town leaders the importance of the arts as an economic development tool and a positive contributor to our quality of life. In 2017 we are presenting our first student showcase of all forms of art in a two-day celebration that will include students from all our middle and high schools. The Renaissance Centre, the Town of Wake Forest and the Wake County Public School System leaders know the importance of this collaboration and are committed to the investment we are making in student success.

#### **Wake Forest ARTS**

The dedicated members of this organization have been the founders and leaders of art advocacy in our town for more than 25 years. Their support to rally around the very idea of a performing arts venue in Wake Forest helped to make this dream come alive. Renaissance Centre administrators serve on their Board and work together to plan programming. This past year we partnered to present the Neck of the Woods variety performance series that will be a recurring event throughout the years to come. The governing members helped to support the start of our new Wake Forest Children's Choir. Together we are now planning events that include the artist guild. We will be hosting the first artist showcase on November 6<sup>th</sup> in our Arts Annex Studios. We share a mission "to support and enhance a strong, vibrant community through the development, promotion and coordination of arts and cultural activities.

#### **Forest Moon Theater (Wake Forest's Community Theater)**

Forest Moon Theater was founded in 2012 and emerged out of a need for a community theater in Wake Forest. A number of different groups in past years had tried to start a theater but had failed to make anything stick. This young theater has a dedicated volunteer Board and is well supported by the people and businesses of Wake Forest and surrounding Wake County communities. We are now the proud home of this community theater and share their vision of "wanting to enrich the cultural experience and promote theatrical arts in Wake Forest and surrounding communities in the County". The theater draws on community talent from youth to active senior adults. The addition of these live theater performances is a source of pride for our town. Watching the youngest of actors learn skills and confidence on the stage and watching our seasoned actors perform to the delight of our theater guests is a grand collaboration.

#### **Wake Forest Farmer's Market**

Our local artist, farmers, bakers, dairy and meat vendors have been a tradition on Saturdays at the Renaissance Centre for many seasons. Local musicians entertain shoppers from near and far. Our collaborations over time has now brought us together to plan the first holiday market to be held this December. Talented craftsman and artist from all across the state will be showing their work to shoppers from all over the region just in time for the holiday buying season. Student groups will be sponsoring "make it and take it" booths for the smallest of budding artist to enjoy. Our hope is to make this a much anticipated annual holiday event at the Wake Forest Renaissance Centre.

#### **Wake Forest Downtown Business Alliance**

The vitality of a city's downtown area is an important element in a community's economic development strategy. Goals such as promoting the revitalization of downtown to create a vital commercial core as the center of the community, or to revitalize and increase the economic vitality of downtown, are frequently articulated in city and town strategic plans. The Wake Forest Downtown Business Alliance is a group of downtown business merchants that represent the collaborative interest of the Wake Forest business owners to promote the health and vitality of the downtown Wake Forest area. They meet monthly at the Renaissance Centre to share challenges, solutions, and discuss plans for future growth. The ultimate goal of the alliance is for the downtown Renaissance District to be a destination for shoppers, diners, and entertainment seekers. The merchants are advocates for the programming at the Centre and we in turn, promote their businesses with our guests. Performance ticket holders can enjoy great food, drinks with friends, or an overnight stay all within walking distance or a short drive from the Renaissance Centre.

The Renaissance Centre's business and programming goals are very focused on supporting the Town's strategic goals as well as the Wake County Board of Commissioner Goals. The chart below shows the alignment of goals among the three organizations.

Renaissance Centre - Business and Programming Goals:	Town of Wake Forest Strategic Goals	Wake County BOC Goals
Economic Strength and	Goal 1:Stimulate	<b>Economic Strength Goal:</b>
Development:	<b>Economic Development</b>	Create a business friendly
		environment to attract, retain
Continue to contribute to a downtown	Objective A: Retain and	and grow business, diversify
business environment that increases a	foster businesses that create	the economic base and create
growing tourist market	a diverse mixture of jobs	job opportunities for all citizens
Continue the collaborative relationship	<b>Objective B:</b> Promote	
established with the Hampton Inn of	business in the Renaissance	

Wake Forest and other local hotels to Area by: increase overnight occupancy stays Making the Renaissance Area a Continue to contribute to a downtown cultural and business environment that will attract. entertainment retain and grow business and create destination job opportunities Promoting complimentary businesses in the Renaissance Area **Cultural Education:** Goal 2: Enhance and **Education Goal:** Promote a Safe and **Connected Community Objective 1:** Encourage Further develop our current Arts in Education (AIE) program through collaboration amongst a continued collaboration with: Objective D: Build citizen continuum of education Wake County School System participation in the providers in Wake County in Community order to allow a seamless Wake County Charter Strategy 1: Educate integration of strategic plans Schools citizens on volunteer and programs that address early **Private Pre-Schools** childhood education through opportunities Home School Associations **Strategy 2:** Research the post-secondary curriculum and potential to expand citizen workforce continuing education Initiate relationships with other **Initiative 1:** Collaborate with academics. education stakeholders such as Wake Wake County Public School Tech in order to support their System to actively support the continuing education programs. implementation of their strategic plan. Develop a Professional Development **Initiative 2:** Identify common program which offers arts related needs and opportunities for CEU's for local, county and state collaboration to support greater educators prosperity in adjacent counties. **Initiative 4:** Support Serve as a provider of arts education opportunities to enhance arts and experiences for adjacent counties education through integration with partner agencies and/or direct county investment **Initiative 5:** Collaborate with Wake Tech to support their post-secondary curriculum and workforce continuing education programs **Connected Community:** Goal 2: Enhance and **Great Government Goal:** Promote a Safe and

Expand our programming for those with special needs and disabilities

Continue to collaborate with the Northern Wake Senior Center to offer cultural programming for active adults and seniors

# **Connected Community**

**Objective C:** Ensure that citizens are well informed about community activities

#### Objective D: Build citizen

**Objective 2:** Find opportunities to improve the customer's experience throughout the County and treat every citizen with dignity, respect and appreciation.

**Objective 3:** Create strategies

Continue to serve as a model of a certified Dementia Friendly business.

Continue the already established collaboration effort with the Vance/Granville and Franklin County School Systems to engage their students and help them meet curriculum goals

Continue to develop citizen engagement through the already established Wake Forest Cultural Resource Advisory Board (CRAB)

Further develop the Centre's volunteer program.

Continue working with the North East Regional Business Alliance (NERBA) to expand the North Star Award program which will recognize volunteers across the county participation in the community

Strategy 1: Educate citizens on volunteer opportunities

that promote collaboration, innovation and multidisciplinary solutions **Initiative 2:** Identify common needs and opportunities for collaboration to support greater prosperity in adjacent counties

Objective 4: Develop citizen's engagement opportunities and facilitate opportunities for volunteerism/civic engagement Initiative 1: Enhance the County's Volunteer Recognition Program.

#### Arts and Collaboration:

Continue memberships and already established relationships with the following organizations in order to develop a unified, countywide brand for the promotion of arts and culture.

- NC Department of Public Instruction (NCDPI)
- North Carolina Presenters Consortium (NCPC)
- Greater Raleigh Convention and Visitors Bureau (GRCVB)
- United Arts Council of Raleigh and Wake County (UAC)
- North Carolina Symphony (NCS)
- Wake Forest ARTS
- Forest Moon Community Theater
- Wake Forest Children's Community Choir (WFCC)
- Wake Forest Business Alliance (WFBA)

# People, Arts and Culture Goal:

**Objective 1:** Collaboratively work with public and private stakeholders to enhance, promote and appreciate Wake County's arts and culture **Initiative 1:** Through a coordinated process together with those creating arts and cultural programming, develop and unifying countywide brand for the promotion of arts and culture through joint marketing, calendaring and other means. **Initiative 2:** Foster collaboration with and within the arts and other cultural agencies to increase awareness of and increase opportunities for artistic and cultural activities.

Continue the established business	
Continue the established business	
northarchin with Dalaigh Little Theatre	
partnership with Raleigh Little Theatre	
(DIT) 4 CC 41 4 1 4	
(RLT) to offer theater education	
classes at the Renaissance Centre	

Funding for the proposed project will be provided by the Town of Wake Forest as identified in the CIP plan and annual operating budget.

Cost estimates for construction, repairs, technical equipment and furniture were conducted by the Town of Wake Forest Staff: Mickey Rochelle, Facilities Manager and Catherine Gouge, Renaissance Centre Manager. The cost estimates include a 20% inflation factor.

The two buildings are pre-existing so the renovations plans will not cause an impact on existing infrastructure, such as roads or water and sewer facilities.

## **Schedule of Expenditures**

Anticipated Time Line
Phases 1-4 of Restorative and Refurbishment Plan
20% inflation factor included in cost estimates

PHASE 1 FY 2016/17

Project Name:	Price:	Start Date:	Completion Date:
Upgrade of sound system	\$39,000	19-Dec-16	12-May-17
Connection of Arts Annex to Main Building	12,000		
Annex classrooms re-carpet, tile, sink and cabinets	42,000		
Movable walls in classrooms - Studios A-D	60,000		
Art hanging system in Arts Annex	3,000		
Assistive listening devices	10,800		
Add new secure alcohol beverage closet	2,400		
Snap-lock dance floor	4,200		
Second floor HVAC unit	10,500		
New lighted sign on front of building	45,000		
Re-leveling of sidewalk in front of Arts Annex	2,400		
Security cameras and alarms	34,000		
PHASE 1 TOTAL EXPENSE :	\$265,300		
Town of Wake Forest portion - 65%	\$172,445		
Wake County portion - 35%	92,855		

# PHASE 2 FY 2017/18

Raise ceiling in Grand Hall	\$360,000	12-Dec-17	16-May-18
Remove proscenium, add theatre lighting package,			
extend stage	198,000		
PHASE 2 TOTAL EXPENSE :	\$558,000		
Town of Wake Forest portion - 65%	\$362,700		
Wake County portion - 35%	195,300		
PHASE 3			
FY 2018/19			
Second floor Green Room & Dressing rooms (2) -			
repair ceiling & walls, add counter tops and lighted			
mirrors, repaint rooms and hallway	\$25,200	17-Dec-18	10-May-19
Dunantina un aux firmations			
Dressing room furniture	2,500		
Green room refrigerator	300		
Green room refrigerator Green room storage cabinet	300 1,200		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room	300 1,200 12,000		
Green room refrigerator Green room storage cabinet	300 1,200 12,000 13,700		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room New chairs for Grand Hall Second floor stairway - repair walls, paint, carpet	300 1,200 12,000 13,700 3,000		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room New chairs for Grand Hall Second floor stairway - repair walls, paint, carpet New carpet in Grand Hall	300 1,200 12,000 13,700 3,000 30,000		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room New chairs for Grand Hall Second floor stairway - repair walls, paint, carpet	300 1,200 12,000 13,700 3,000		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room New chairs for Grand Hall Second floor stairway - repair walls, paint, carpet New carpet in Grand Hall	300 1,200 12,000 13,700 3,000 30,000		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room New chairs for Grand Hall Second floor stairway - repair walls, paint, carpet New carpet in Grand Hall New choir risers Seating Risers	300 1,200 12,000 13,700 3,000 30,000 1,200 68,400		
Green room refrigerator Green room storage cabinet Join downstairs bathrooms - ADA & family room New chairs for Grand Hall Second floor stairway - repair walls, paint, carpet New carpet in Grand Hall New choir risers	300 1,200 12,000 13,700 3,000 30,000 1,200		

55,125

# PHASE 4

Wake County portion - 35%

#### FY2019/20

Wake County portion - 35%

Lobby window ledge display boxes \$15,000 2-Jan-20 24-Mar-20

5,250

PHASE 4 TOTAL EXPENSE: \$15,000

Town of Wake Forest portion - 65% \$9,750

**TOTAL PROJECT AMOUNT**Town of Wake Forest portion - 65%
Wake County portion - 35%
\$995,800
\$647,270
348,530

# 4.0 Project timeline

The Town of Wake Forest is prepared to begin work on the first phase of the project as soon as the Wake County funding is approved. We anticipate completing the project within four phases over the next four fiscal years.

Project Action	Start Date	Finish Date
Study and Analysis of Project	11/2013	On-going
Site Identification	N/A pre-existing buildings	
Land/Site Acquisition	7/2013	7/2014
Architectural/Engineering Studies	1/2017	6/2020
Facility Construction	1/2017	6/2020
Equipment Purchase	1/2017	6/2020
Other (describe)		

# 5.0 Project Operating Plan

# **Operating Budget and Financial results**

Wake Forest Renaissance Centre Actual/Projected ten- year operating budget

Programming Revenues and	Expenditures	- Actual and	l Projected	Budget - 10 yea	ars					
				PROPOSED						
	Actual	Actual	Projected	BUDGET						
	30-Jun-14	30-Jun-15	30-Jun-16	30-Jun-17	30-Jun-18	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-2
REVENUES:										
Sales and Services	\$ 51,697	\$ 68,224	\$ 95,86	1 \$ 120,500	\$ 124,115	\$ 127,838	\$ 131,674	\$ 135,624	\$ 139,693	\$ 143,883
Events Revenue	17,050	72,206	\$ 95,60 63,87	1 -/	3 124,113 144,069	3 127,636	3 151,674 151,362	3 135,024 155,146	3 159,095 159,025	163,001
	2.,000	72,200	00,01	2 10,000	211,000	117,072	101,001	255,210	200,020	200,002
Total Revenue	\$ 68,747	\$ 140,430	\$ 159,73	1 \$ 261,055	\$ 268,184	\$ 275,509	\$ 283,036	\$ 290,770	\$ 298,718	\$ 306,884
EXPENDITURES :										
Personnel	\$ -	\$ -	\$ (150,19	5) \$ (271,120)	\$(284,680)	\$(307,460)	\$ (322,840)	\$(338,985)	\$(355,935)	\$(384,410
Operating	(83,575)	(124,818)	(162,41	0) (261,055)	(267,581)	(274,271)	(281,128)	(288,156)	(295,360)	(302,744
Total Expenditures	(83,575)	(124,818)	(312,60	5) (532,175)	(552,261)	(581,731)	(603,968)	(627,141)	(651,294)	(687,154
Other Financing Sources	15,000	-	171,71	5 271,120	284,680	307,460	322,840	338,985	355,935	384,410
Net Change in Fund Balance	\$ 172	\$ 15,612	\$ 18,84	1 \$ -	\$ 603	\$ 1,238	\$ 1,908	\$ 2,614	\$ 3,358	\$ 4,140
* Effective November 1, 2015	the special r	evenue fun	d budget w	as amended to	reflect perso	onnel expen	ditures to be	accounted f	for going for	ward.

<sup>\*</sup>Annual Financial Report (Audit) – Please refer to Attachment 5.0A

## **6.0** Estimates on Visitors and Return on Investment

<sup>\*</sup>Management Letter – Please refer to Attachment 5.0B

The Renaissance Centre currently sustains 2 full-time positions and 14 part-time positions. In July 2016 there will be two more full-time positions added. The Centre also stimulates the County's economy by attracting visitors who dine, shop and stay overnight.

Attachr	nent 4: Visitor I	Est	imates a	an	d Return on Ir	nvestment		
Up	dated 5/20/2016 - Ple	ase	use this ve	rsic	on with the RFP sub	mittal		
Definitions:								
Visitors -								
a. Wake County resident - visitor from wi	thin Wake County							
b. <b>Day Visitor</b> - Visitor from outside of Wa	ake County that doesr	า't s	pend the n	igh	t			
c. Overnight Visitor - Visitor from outside	50 mile radius of pro	pos	ed project	tha	at spend the night	(include total number of		
nights if visitor will	stay multiple nights)							
Room Rate = \$95/per night								
Meal Rate = \$50/per day								
Visitor Estimates, Economic Impact and Tax	ces Collected							
,								
1. Estimated Wake County residential visito	ors (annual) =		72,7	65				
Estimated Food and Beverage Spending and	d Taxes Collected			_				
Estimated 1 000 and beverage Spending and	Number of Visitors		Meal Rate		Meal Spending			
2. Estimated Day Visitors (annual) =	107,500	Х	\$50	=				
3. Estimated Overnight Visitors (annual) =	24,323	Х	\$50	=	\$ 1,216,150.00			
	4. Total N	Иea	l Spending	=	\$ 6,591,150.00	X 1% Food & Bev Tax =	\$	65,911.50
Estimated Hotel/Motel Spending and Taxes	Number of Rooms		Room Rat		Room Spending			
	Number of Rooms		Noom Nat		Noom Spending			
5. Estimated Overnight Rooms (annual) =	14,082	Х	\$95	=	\$ 1,337,790.00			
	6. Total Ro	oon	Spending	=	\$ 1,337,790.00	X 6% Occupancy tax =	\$	80,267.40
			l.		Į.			
7. Return on Investment based on	taxes collected (Cour	nty	funding/to	tal	taxes collected) =	2.38	(in yea	rs)

# 7.0 Organizational Information

#### **Operations and Management summary**

The Wake Forest Renaissance Centre for the Arts has been in operation for 2 ½ years. It opened in November of 2013.

The current staff consists of:

#### **Full-Time Employees (2):**

Centre Manager Centre Specialist

#### **Part-Time Employees (14):**

Administrative Assistant (1) Audio/Visual Technicians (2) Event Staff (11)

**Part-Time Contracted Teaching Instructors:** 10

#### Added Full-Time positions effective July 1, 2016:

Technical Operations Specialist (new position)

Administrative Assistant (the P/T Admin position will be changed to a F/T position)

In November of 2014, the Wake Forest Board of Commissioners approved the initialization of a Cultural Resource Advisory Board. The Board consists of nine community members who were appointed through an open application process and each member serves a 3-year term. This diverse Board meets once a month with the Renaissance Centre management staff, other Town staff and one Ex-Officio Commissioner. The Advisory Board provides non-binding but informed guidance to the Board of Commissioners and Town Staff on initiatives, programs and services related to the Town's cultural arts programming and serve as a tremendous ally in the quest for superior cultural programming for the Renaissance Centre.

#### 2016/17 Cultural Recourse Advisory Board Members:

Cynthia Davis (Chair)
Mary Petretich (Vice-C

Mary Petretich (Vice-Chair)

Anthony Hardison

Irene Burke

Jennifer Davis

Pamela Boudah

Diane Laws

Teelezyne Anderson

Sloane Walkup

Greg Harrington (Ex-Officio)

As of June 13, 2016, no litigation, governmental or regulatory action is pending against The Renaissance Centre for the Arts. There are also no contractual relationships with other organizations that would be a conflict of interest or appearance of conflicts of interest in partnering with Wake County to deliver the capital project.

#### **Proposer Team:**

The following Town of Wake Forest and Renaissance Centre staff will be responsible for the organization and execution of the proposed project.

#### **Kip Padgett (Town Manger)**

Responsibilities: Monitors overall project and reviews project team performance.

#### **Aileen Staples (Finance Director)**

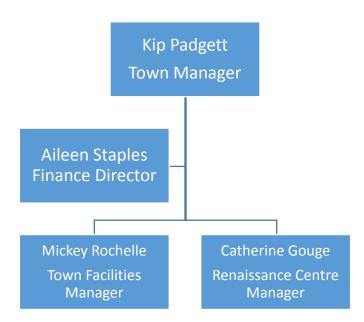
Responsibilities: Oversees all financial aspects of the project and expending of the grant funds in accordance with the prescribed procedures and agreement.

#### Mickey Rochelle (Facilities Manager)

Responsibilities: Manages and oversees the planning, design, improvement and construction of all facilities and capital projects

#### Catherine Gouge (Renaissance Centre Manager & Project Liaison)

Responsibilities: Oversees the operational and programming plans for the Centre. Participates in the grant writing, fundraising, sales, marketing and public relations efforts of the Centre.

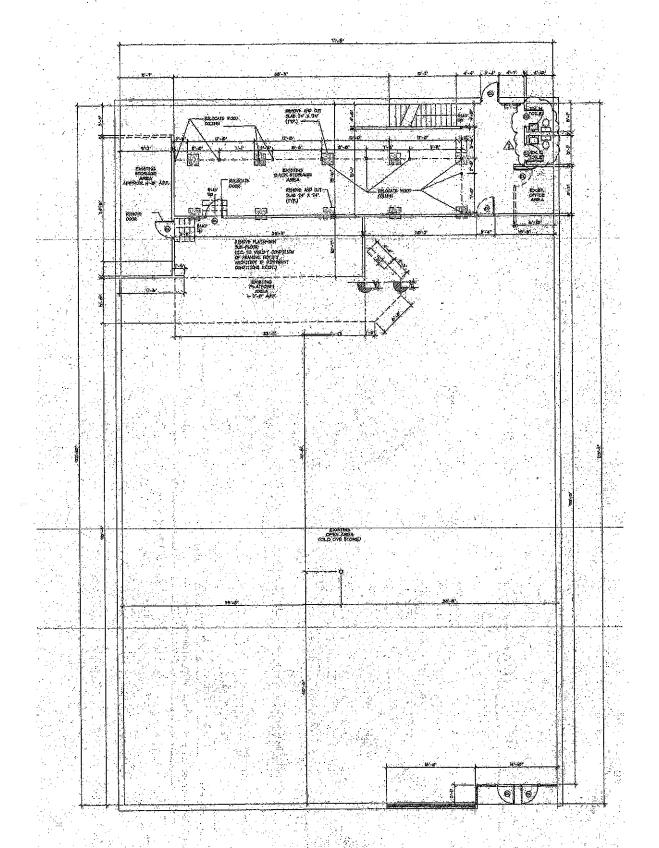


Several construction projects have been managed by the Town's Public Facilities Department under the guidance of the Facilities Manager, Mickey Rochelle and his staff.

- Town Hall Building located at 301 S. Brooks Street, Wake Forest completed in 2010
- Public Facilities Building 317 Brooks Street, Wake Forest completed in 2015
- Main Police Department Building 225 S. Taylor Street, Wake Forest completed in 2013
- Police Station#4 502 S. White Street, Wake Forest completed in 2015
- Alston/Massenburg Community Center 416 N. Taylor Street, Wake Forest completed in 2012
- Renaissance Centre (main building, first floor) 405 S. Brooks Street, Wake Forest completed in 2013
- Holding Park Community House Locker Rooms 113 West Owen Street, Wake Forest, NC completed in 2014

#### LETTERS OF SUPPORT - PLEASE SEE ATTACHMENT 7.0 (A-F)

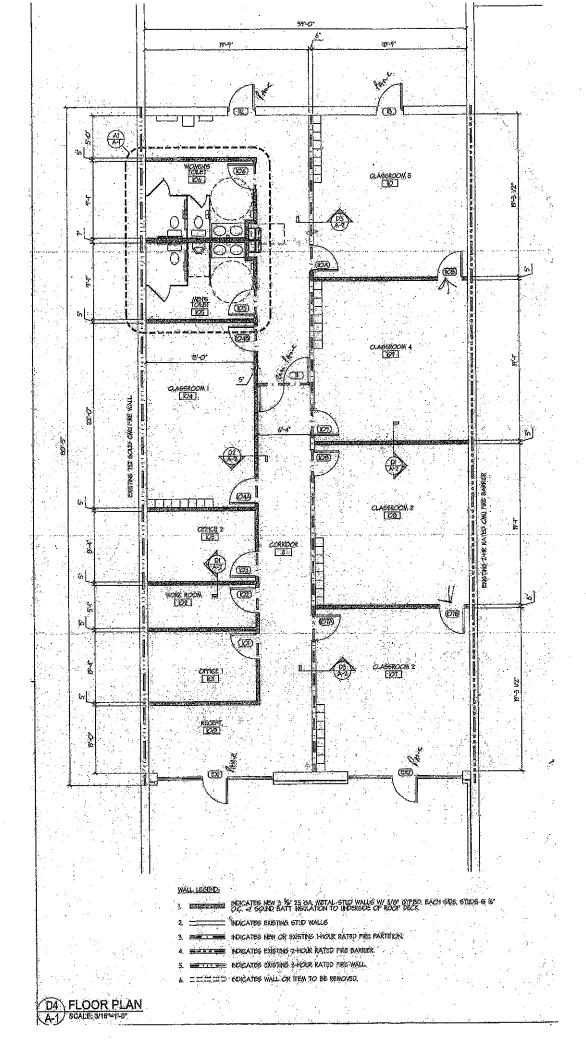
- **A** Town of Wake Forest Mayor, Vivian Jones
- **B** Wake Forest Town Manager, Kip Padgett
- C Wake Forest Chamber of Commerce President, Ann Welton
- **D** Wake Forest Cultural Recourse Advisory Board Chair, Cynthia Davis
- E Wake Forest Cultural Recourse Advisory Board Vice-Chair, Mary Petretich
- F Hampton Inn of Wake Forest Director of Sales, Michelle Blanchard



# DEMOLITION PLAN

EXISTING WALL TO REMAIN
DENOLITIES WALL TO DE
DENOLITIES
HOTE: ALL DIMENSIONS ARE
EXISTING ROANDED TO REFREST
ANGLE

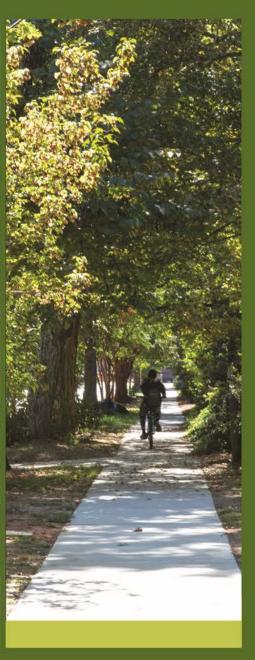
EXISTING GROUND FLOOR PLAN



2.0 Attachment E







FISCAL YEAR ENDED
June 30, 2015

# COMPREHENSIVE ANNUAL FINANCIAL REPORT



Town of Wake Forest, North Carolina

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## COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2015



Town of Wake Forest, North Carolina

Prepared by the Finance Department

## TOWN OF WAKE FOREST – BOARD OF COMMISSIONERS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

Mayor Vivian A. Jones

Mayor Pro-Tem Anne Hines



**Margaret Stinnett** 



Jim Thompson





#### **Greg Harrington**

#### **Zachary Donahue**

#### **TOWN OF WAKE FOREST STAFF**

Kipling D. Padgett Town Manager\*

Deeda Harris Town Attorney Town Clerk Eric Vernon

Virginia Jones Jeff Leonard Human Resources Director Police Chief

Aileen J. Staples Roe O'Donnell Finance Director Deputy Town Manager

Roger A. Russell
Planning Director
Ruben Wall
Parks and Recreation Director

Eric Keravuori Mike Barton
Director of Engineering Public Works Director

Tom LaBarge Bill Crabtree
Information Technology Director Communications Director

J J Carr Mickey Rochelle
Inspections Director Facilities Manager

Lisa Hayes

Downtown Development Director

#### ADVISORY BOARDS AND COMMISSIONS

Planning and Zoning Board Board of Adjustment Bob Hill, Chairperson Dale Dawson, Chairperson

Cemetery Advisory Board Public Art Commission
Alan O'Shaughnessy, Chairperson John Pelosi, Chairperson

Cultural Resources Advisory Board
Ed Herrelko, Chairperson

Recreation Advisory Board
Jeff Sank, Chairperson

Design Review Board Senior Center Advisory Board Paul Eitel, Chairperson Donna Freeman, Chairperson

Greenway Advisory Board Technical Advisory Board
Deanna Welker, Chairperson Haleigh Tucker, Chairperson

Historic Preservation Commission Urban Forestry Advisory Board Ann Welton, Chairperson Anna Faatiliga, Interim Chairperson

Human Relations Council Dennis Brennan, Chairperson Youth In Government Mary Daley, Chairperson

\*Mark Williams retired as Town Manager on April 30, 2015. Roe O'Donnell served as Interim Town Manager from May 1 – July 5, 2015. Kip Padgett assumed Town Manager responsibilities on July 6, 2015.

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November 2, 2015

Honorable Mayor Vivian A. Jones Members of the Governing Board and Citizens of the Town of Wake Forest:

The Comprehensive Annual Financial Report (CAFR) of the Town of Wake Forest (the "Town"), as of and for the fiscal year ended June 30, 2015, is submitted herewith by the Finance Department in compliance with North Carolina General Statute 159-34. The organization, form and contents of this report plus the accompanying financial statements and statistical tables are formulated in accordance with the principles prescribed by the Governmental Accounting Standards Board, the American Institute of Certified Public Accountants, the State of North Carolina, Town Ordinances and the Government Finance Officers Association.

This report is the official comprehensive publication of the Town's financial position at June 30, 2015, and results of operations for the fiscal year then ended for all funds for the Town. Responsibility for both the accuracy of the presented data and the completeness and the fairness of the presentation, including all disclosures, rests with the Town. We believe the data and presentation are fair and accurate and that you will find everything necessary in this document to gain an understanding of the Town's financial activities over the past fiscal year.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. This letter of transmittal is written to complement the MD&A.

#### **Profile of the Town**

Incorporated in 1909, Wake Forest offers a unique blend of small-town charm, coupled with a vibrant and growing business community. The Town is located in Northern Wake County and is contiguous to the City of Raleigh. In addition to a focus on business and industry, Wake Forest also has a strong commitment to environmental stewardship, pursuing many sustainable green building and development practices. Residents enjoy 946 acres of open space, natural land and trails, excellent schools and access to higher education, all in close proximity to Research Triangle Park and Raleigh-Durham International Airport ("RDU").

The Town holds various community events and activities designed to draw citizens together and to local businesses. Wake Forest is proud of our "Art After Hours" - a monthly downtown gathering of artistic expression; "Meet in the Street" - a music and art festival held each spring; an extremely popular annual Christmas parade; "Six Sundays in Spring" - a free outdoor concert series, and a host of other family-oriented community-centered events. Located in the heart of downtown is the Wake Forest Renaissance Centre. The Centre, which formally opened in 2013 is a multi-purpose facility providing visual and performing arts programming for people of all ages, while also serving as a popular venue for a variety of community events.

The Town operates under the council-manager form of government. The governing body is comprised of a Mayor and a five-member Board of Commissioners, elected on a nonpartisan, at-large basis for staggered fouryear terms in odd-numbered years. The Board of Commissioners appoints members of various Town boards and commissions, the Town Manager and the Town Attorney. The Board of Commissioners enacts all general and technical ordinances including budgetary appropriations within a balanced budget, establishes a tax rate for supported Town programs and originates general management policies as recommended by the Town Manager. The Town Manager directs Wake Forest's daily operations through department heads he appoints.

301 S. Brooks Street • Wake Forest, NC 27587 • (919) 435-9400 • www.wakeforestnc.gov The Town provides its citizens with a full range of services, including police, leisure and recreational opportunities, land use development administration and management, solid waste collection and disposal, construction and maintenance of streets, curbs, gutters, sidewalks and other infrastructure. In addition, as a Public Power community, the Town operates Wake Forest Power, an electric utility providing residential and commercial service. Fire protection is provided through a contract with the Wake Forest Fire Department, a private non-profit entity. This report includes all the Town's activities in delivering and administering these services.

The Wake Forest Board of Commissioners is required to adopt an annual operating budget by July 1 each year. The Town is empowered to levy a property tax on both real and personal property located within its boundaries. The Town's budget ordinance creates a legal limit on spending authorizations and serves as the foundation for financial planning and control. The Town Manager is authorized by the budget ordinance to make transfers within funds to facilitate budget execution consistent with the Board of Commissioner's intent.

#### **Economic Condition & Outlook**

By creating a unique, safe and affordable community environment, friendly to commerce and industry, the Town has positioned itself as a magnet for businesses, both large and small. Because of this, and our geographic proximity to Raleigh, Durham, the Research Technology Park, and RDU International Airport, Wake Forest is increasingly considered one of the most desirable places to live and work in the eastern United States.

Southeastern Baptist Theological Seminary was founded in 1950 on the former campus of Wake Forest College with a mandate to educate ministers on the East Coast. The school is located on 300 acres in the downtown area. Over 3,400 students study in 40 different undergraduate, graduate and post-graduate degree programs. Enrollment has increased over 30% in the past ten years.

Wake Forest is home to The Wireless Research Center of NC (WRCNC), a non-profit 501©(3) research organization focused on economic growth supporting research, development, testing and regulatory assistance for current and next generation wireless antenna technologies. As the only facility of its kind in the state, the WRCNC is an international destination for customers and partners who require specialized facilities coupled with applied and theoretical expertise, such as telecommunications, government/defense and medical industries. Current customers include mobile device companies, antenna design companies, defense contractors and universities/researchers.

The center serves as a hub for job creation, retention and expansion around the growing field of wireless and antenna technology for communications, medical and government use. It also serves as a catalyst for university research initiatives in wireless and antenna technology by providing cost-effective ready access to test laboratories and expertise that will make area universities more competitive when seeking government and commercial research grants and in the commercialization of technology.

As of June 30, 2015, the Town's estimated population was 37,046 - an increase of 4% over the previous fiscal year. Total growth has been 63% since 2006. Wake Forest's tax base has grown from \$1.7 billion in 2006 to \$4.3 billion in 2015. The Town's tax base is approximately 20% commercial/industrial and 80% residential for fiscal year 2014 -15.

The Town recognized a 14.6% *increase* in commercial permits and 33.9% *increase* in residential permits issued from the previous fiscal year. Total value of permits issued *increased* over 29%.

Development continues in Heritage which is the single largest subdivision in Wake Forest and is located in the heart of Wake Forest. It is less than one (1) mile from Capital Boulevard and consists of 1,350 acres which includes a golf course and a clubhouse, swim and tennis club, three (3) public schools, an industrial and business park, shopping and commercial opportunities, neighborhood business and office opportunities and over 2,250 residential homes. Heritage Lake Road connects Heritage to the 98 Bypass. This thoroughfare connects Heritage to downtown Wake Forest. It is anticipated that the build out will be complete by 2017.

Construction continues in Traditions which is a single and multi-family development that runs along the Wake

Forest Reservoir and located one (1) mile from down town Wake Forest. The residents of this neighborhood have access to a pristine lake that is simply perfect for an afternoon canoe ride or a stroll along the paved walking paths. Traditions consist of over 100 acres of natural preservation areas, community resort-style pool, clubhouse, pavilion with grilling and picnic areas, and amphitheater and fire pit among many other amenities.

Development for Phase I of Holding Village commenced during 2014. Located on NC 98 Bypass and Franklin street, this traditional neighborhood will connect Heritage to downtown Wake Forest. Holding Village is on the site of a former dairy farm owned by the Holding family, who were instrumental in the establishment of the town of Wake Forest between 1880-1920. The master plan calls 1,350 residential units to be completed.

Wake Forest Crossing II introduces Ross, TJ Maxx, Michael's, Kirkland's and Petco and was completed in mid 2015. Wake Forest Crossing is located on the regional highway, US 1, and is the first retail offering for all traffic approaching the Raleigh MSA from the north.

In January 2014 approval was granted for a 139,000-square-foot Sam's Club which will be located at the Shoppes at Caveness located just off of Capital Boulevard. The land purchase was recently completed and construction is expected to begin in late 2015 or early 2016.

In addition to the above there are a wide variety of projects completed or under construction, including residential subdivisions, apartments, townhomes, senior living facilities, auto repair and supply, several new restaurants, and other initiatives.

#### **Major Initiatives**

The following events and projects are highlights of fiscal year 2014-15. These projects reflect the Town's continued commitment to quality of life while maintaining its unique personality.

Five (5) new positions were added as follows: Communications specialist; two Park Maintenance specialists; Public Facilities specialist and a Transportation planner. Due to the tremendous amount of growth we have experienced over the years, we recognize that we have to maintain what we have. With that said, these positions were critical in maintaining and enhancing the level of service our citizens expect.

The tax rate was increased from \$.51 to \$.52. This additional \$.01 was allocated to the Wake Forest Fire Department. Station 4 is currently under construction on Jenkins Road and will be paid for using fire impact fees. The additional tax monies will fund the operating costs of Station 4. It is anticipated that station 4 will be completed by early 2016.

In November 2014, voters approved a \$25.1 million bond referendum. The three ballot questions were for the following improvements:

- 1) Streets & Sidewalks \$6.3 million
- 2) Parks & Recreation Facilities \$14.2 million
- 3) Greenway Improvements \$4.6 million

The above mentioned is slated to fund projects totaling \$55 million with the difference being leveraged with matching grants. The property tax impact could be up to \$.02 (per \$100 of assessed property value), however the increase may not be necessary if revenues continue to increase at the current pace. The projects and respective debt issuance have been strategically planned and spread out over the next seven years which will also mitigate any possible tax rate increases.

In December 2014, nine years after the merger of the water and sewer system with the City of Raleigh, the costs related to the July 2005 merger were paid off and Wake Forest customers were switched to City of Raleigh's rates. Residential water and sewer customers recognized a reduction in their monthly bills from \$8 to \$15.

The biennial Christmas Historic Home tour presented by Historic Preservation Commission and the Wake Forest Woman's club was held on December 6, 2014. It was the most successful tour to date and over 1,800 tickets were sold.

The Town is committed to the rehabilitation of the Ailey Young House. The Historic Preservation Commission has proceeded with patching of the roof, shoring up the first floor and removal of debris. The Town has received a grant from Preservation North Carolina towards stabilizing the structure over the next year. Additional grant monies are being pursued to continue the preservation efforts.

The Police Department was awarded a N.C. Governor's Highway Safety Program grant in the amount of \$85,000 to establish a new motorcycle unit. Two (2) 2015 BMW motorcycles, mobile data terminals and uniforms for motorcycle patrol officers were purchased. The Wake Forest Police Department Motor Unit focuses its traffic enforcement efforts in local subdivisions and on secondary roads. In addition, the unit will work to raise public awareness by participating in community events that help promote highway safety and motorcycle safety.

During the past year, the Parks, Recreation and Cultural Resources Master Plan was updated and completed. It is intended to help meet the needs of current and future residents by positioning ourselves to build on the community's unique parks and recreation assets and identify new opportunities. The citizen-driven plan establishes a clear direction to staff, advisory boards and the Board of Commissioners in their efforts to enhance our Parks and Recreation services and facilities.

The Electric System Improvements project continues which includes rebuilding the existing substation (JB Cole) located on Cedar Street, along with replacing the transformer currently leased from Duke Energy Progress. The North Main Street sidewalk replacement and streetlight installation project commenced in January 2015 and is nearing completion. Existing high pressure sodium (HPS) fixtures were replaced with light emitting diode (LED) fixtures. Implementation of new lighting system will cost less than \$325,000 and provide a superior quality of street lighting.

After over 30 years of service to the Town of Wake Forest, Mark Williams retired on May 1, 2015. He served as Town Manager since January 1993. With this event, the Board of Commissioners was charged with selecting a new manager for the first time in over 20 years. An outside firm was retained to lead a nationwide search, public input was gathered and a thorough recruitment process was conducted. Kipling D. Padgett was unanimously appointed as town manager in May 2015 and assumed duties in July 2015.

The Board continues to conduct annual and semi-annual planning retreats in the winter and summer to discuss current issues and long range goals for the Town. These planning sessions provide staff with the tools to carry out the policies and goals. Each year during the annual budget process, those goals become a reality and are incorporated into a spending plan.

#### **Internal Control**

In developing and maintaining the Town's accounting system, consideration is given to the adequacy of internal accounting controls. Internal controls are designed to provide reasonable, but not absolute, assurance regarding (1) the safeguarding of assets against loss from unauthorized use or disposition; (2) the reliability of financial records for preparing financial statements in conformity with generally accepted accounting principals and maintaining accountability of assets; (3) the effectiveness and efficiency of operations and (4) compliance with applicable laws and regulations related to federal and state financial assistance programs. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits to be derived, and the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the Town's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. To further enhance management's position, a formal Internal Control Policy was adopted by the Board of Commissioners in October 2008. As part of the Town's updated strategic plan, this policy is scheduled to be updated in January 2016.

#### **Independent Audit**

The General Statutes of North Carolina require an annual independent financial audit of all local government units in the state. Cherry Bekaert LLP, a firm of independent certified public accountants, has examined the financial records of the Town and their opinion has been included in this report. Their examination was made in accordance with auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures, as they considered necessary in the circumstances. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the compliance section.

#### **Awards**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in

Financial Reporting to the government for its comprehensive annual financial report for the fiscal year ended June 30, 2014. This was the 25th consecutive year in which the Town has received this recognition. To be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized Comprehensive Annual Financial Report. This report satisfied both generally accepted accounting principles and applicable legal requirements. The GFOA award is valid for a period of one year.

#### **Acknowledgments**

We appreciate the assistance and dedication of the Finance Department staff throughout the year. The preparation of this comprehensive annual financial report was made possible by the dedicated service and cooperation of Cherry Bekaert LLP. The cooperation of each department is appreciated as we work together to conduct the Town's financial operations. In addition, we would also like to thank the Mayor and Board of Commissioners for their continued support, guidance and advice in planning and conducting the financial activities of the Town in a responsible and progressive manner.

Respectfully submitted,

Kipling D. Padgett Town Manager

Aileen J. Staples Finance Director



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

### Town of Wake Forest North Carolina

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2014

**Executive Director/CEO** 



#### **History of the Town of Wake Forest**

The Town of Wake Forest grew up around a college founded by North Carolina Baptists in 1834. After purchasing a plantation, which originally belonged to Dr. Calvin Jones, the North Carolina Baptist Convention opened the doors of the college on February 3, 1834. Lots were sold around the campus until gradually a town developed. The first Town Charter was obtained in 1880 for the Town of Wake Forest College. It was not until February 20, 1909 – 29 years later – that the Town of Wake Forest was chartered.

When the college made plans to relocate in the 1950s, the campus was sold to the Southern Baptist Convention for use as a seminary, which opened in 1951. For the next five years Southeastern Baptist Seminary and Wake Forest College existed on the same campus. These dates – 1834, 1909, 1951 – are significant to the Town and consequently are represented on the town seal.

Wake Forest remained a quiet village throughout the 1960s and 70s. Along with most other Wake County towns, however, it began to experience significant growth in the 80s and 90s.

Tremendous progress and development continue today as easy access to Raleigh and the Research Triangle area, combined with the many amenities of small-town living, make Wake Forest a desirable destination for residential and commercial development. An emphasis on planned growth and professional management continue to ensure that the Town's unique personality is maintained and enhanced by the changes currently in progress.

#### Responsibilities of Town Government By Department and Division

#### Legislative

The Legislative Department consists of the Board of Commissioners which is comprised of the Mayor and five Board members. All are elected by the registered voters of the Town of Wake Forest.

#### Administration

Responsible for the general management of all municipal functions, this department includes the Town Manager, Deputy Town Manager, and Town Clerk.

#### Downtown Development

Responsible for public relations, business development, and marketing and promotion of the Downtown Renaissance area for the purpose of assisting Downtown Wake Forest in achieving its economic and cultural potential.

#### **Communications**

The Public Information officer oversees and directs the communications, marketing and public relations functions of the Town.

#### **Human Resources**

Responsible for directing and overseeing the personnel system, risk management and safety programs for the Town.

#### **Finance**

Responsible for financial management through the areas of billings and collections, customer service, cash management, payroll, purchasing and inventory control, accounts payable, financial reporting, debt management and of the operating and capital budgets.

#### Management Information Systems

Responsible for maintaining and administering the Town's centralized computer system. Staff is responsible for assisting departments with computer and network needs.

#### Planning and Inspections

Responsible for the development and maintenance of all land management documents and the review and inspection of proposed construction and development, department also includes building inspections and code enforcement. Provides staff support to the Planning and Zoning Board, the Board of Adjustment, the Urban Forestry Board, and the Historic Preservation Commission.

#### **Engineering**

Responsible for plan review, design work and construction inspection.

#### Parks and Recreation

Responsible for the maintenance of all Town parks and open space and for the provision and supervision of programs and activities designed to serve the population of the Wake Forest community. Town's parks include Holding Park, Forrest Park, H. L. Miller Park, Ailey M. Young Park, Alston-Massenburg Center Park, Flaherty Park, Joyner Park, Taylor Street Park, assorted school facilities, and the operation of a swimming pool. Staff support is also provided to the Recreation Advisory Board and Youth Advisory Board.

#### **Public Facilities**

Responsible for maintenance and housekeeping for the following Town buildings: Town Hall, the Community House, Alston-Massenburg Center, Police Station, Public Works Operations Center, and Senior Center.

#### Public Safety

The Public Safety Department is comprised of Police, Fire and Rescue Services and is responsible for the protection of life and property, traffic control, enforcement of state statutes and local ordinances, and crime prevention.

#### Public Works and Utilities Department

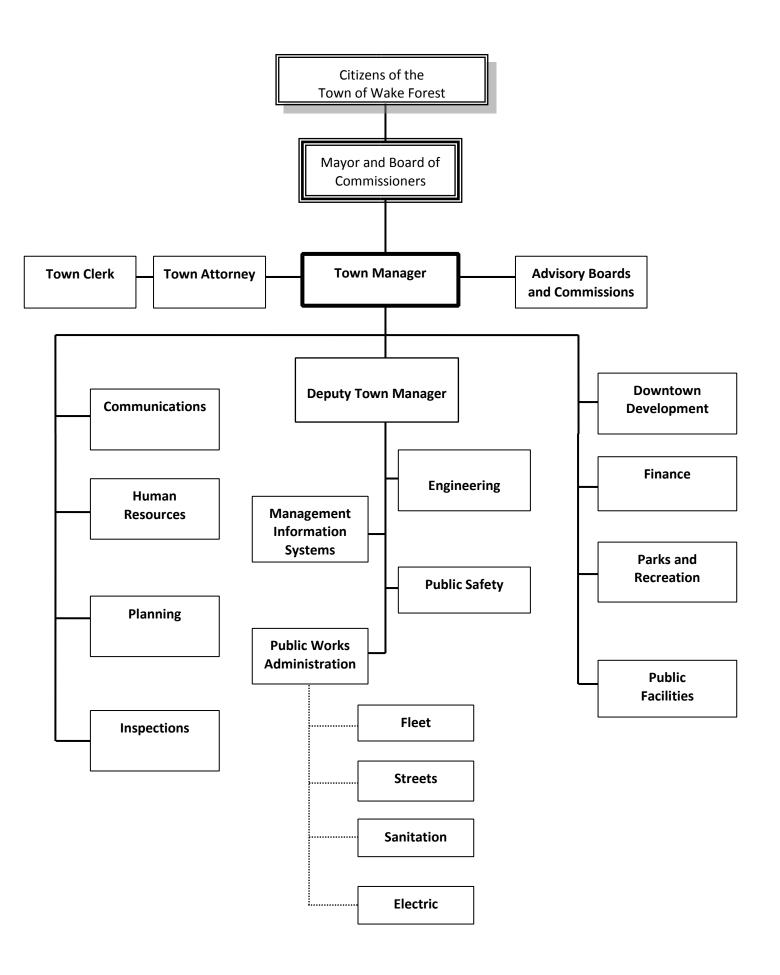
**Administration** The Director, Assistant Director and Office Assistant are responsible for the day to day operations of all divisions in Public Works and Electric.

**Electric Operations Division** This division is charged with constructing, operating and maintaining the Town's electric distribution system, including power lines, substations and other equipment. Division is also responsible for tree trimming, system additions and conversions.

**Sanitation Division** Responsible for the collection and disposal of commercial and residential garbage and yard waste. A private contractor provides recyclable collection service.

**Streets Division** Charged with the construction, maintenance and repair of municipally owned streets. Also responsible for the maintenance and repair of the Town's three cemeteries located on North White Street, North Taylor Street and East Walnut Avenue which includes maintenance of the roadways in the cemetery on an as-needed basis.

Town of wake forest Organizational chart





#### **Report of Independent Auditor**

To the Honorable Mayor and Members of the Board of Commissioners Town of Wake Forest, North Carolina

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Wake Forest, North Carolina (the "Town") as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these basic financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express opinions on these basic financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Town's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town, as of June 30, 2015, and the respective changes in financial position, and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

As discussed in Note 18 to the basic financial statements, the Town adopted Governmental Accounting Standards Board Statement No. 68, Accounting and Financial Reporting for Pensions – an Amendment of GASB Statement No. 27, and Statement No. 71, Pension Transition for Contributions made Subsequent to the Measurement Date – an Amendment of GASB Statement No. 68. As a result, net position as of June 30, 2015 has been restated. Our opinion is not modified with respect to these matters.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consist of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, individual fund statements and schedules, other schedules, and statistical section as listed in the table of contents as well as the schedule of expenditures of federal and state awards as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the State Single Audit Implementation Act are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual fund statements and schedules and other schedules for the years ended June 30, 2015 and 2014 and the schedule of expenditures of federal and state awards for the year ended June 30, 2015 is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 2, 2015 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with

certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Town's internal control over financial reporting and compliance.

Cheumy Handret LLP

Raleigh, North Carolina November 2, 2015

#### **Management's Discussion and Analysis**

As management of the Town of Wake Forest (the "Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2015. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Town's financial statements, which follow this narrative.

#### **Financial Highlights**

In November 2014, voters approved a \$25,100,000 bond referendum for the following improvements:

Streets and Sidewalks \$6,300,000 o
 Parks and Recreation Facilities 14,200,000 o
 Greenways 4,600,000

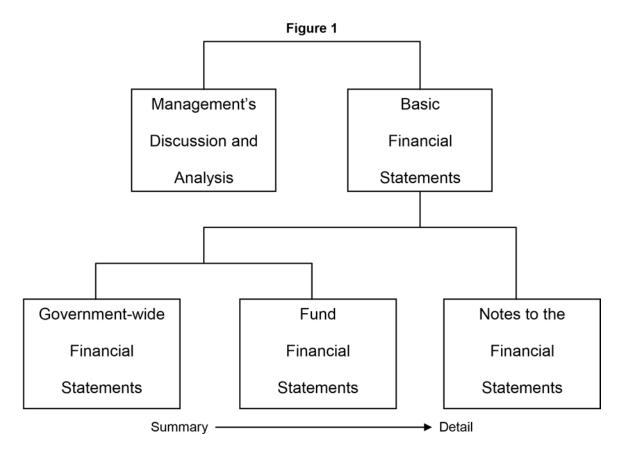
- The assets of the Town exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$164,403,787 (*net position*).
- The Town's total net position increased by \$17,408,888, primarily due to approximately eight (8) miles of streets through developer contributions being added to Town's system as a result of an uptick in residential growth over the last few years.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$22,285,071. Approximately 34.3% percent of this total amount, or \$7,633,804, is unassigned.
- In September 2014, the Town reached a settlement in an ongoing lawsuit relative to the design and construction of the new town hall in 2009. The Town recognized a special item in other financing sources totaling \$507,768.
- The Town's total debt *increased* by \$289,330 (.09%) during the current fiscal year. New debt included the issuance of \$4,330,000 in public improvement General Obligation Bonds in March 2015 for greenways, streets and sidewalks. Patrol vehicles along with other rolling stock and equipment were acquired through an installment purchase agreement for \$792,750 in February 2015. The Town retired \$4,833,420 in debt during the fiscal year.

In conjunction with the above mentioned bonds, two of the three major credit rating agencies affirmed the Town's bond ratings in February 2015 as follows:

#### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements present two (2) different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town.

#### **Required Components of Annual Financial Report**



#### **Basic Financial Statements**

The first two statements (Exhibits 1 and 2) in the basic financial statements are the Government-wide Financial Statements. They provide both short and long-term information about the Town's financial status, using the full accrual basis of accounting, in a manner similar to a private-sector business.

The next statements (Exhibits 3 through 8) are Fund Financial Statements. These statements focus on the activities of the individual parts of the Town's government. They provide more detail than the government-wide statements. There are three parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements.

The next section of the basic financial statements is the notes. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, supplemental information is provided to show details about the Town's individual funds. Budgetary information required by the General Statutes also can be found in this part of the statements.

#### **Government-Wide Financial Statements**

The government-wide financial statements are designed to provide the reader with a broad overview of the Town's finances. The government-wide statements provide short and long-term information about the Town's overall financial status.

The two government-wide statements report the Town's net position and how it has changed. Net position is the difference between the Town's total assets and deferred outflows of resources if applicable, and total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the Town's financial condition.

The government-wide statements are divided into two categories: 1) governmental activities; 2) business-type activities. The governmental activities include most of the Town's basic services such as general government, public safety, public works, environmental protection and cultural and recreation. Property taxes and intergovernmental revenues finance most of these activities. The business-type activities are those that the Town charges customers to provide which include the electric services offered by the Town.

In accordance with the Governmental Accounting Standards Board criteria for inclusion in the reporting entity, the Town has no component units that must be included in this report.

The government-wide financial statements are on Exhibits 1 and 2 of this report.

#### **Fund Financial Statements**

The fund financial statements provide a more detailed look at the Town's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the Town's budget ordinance. All of the funds of the Town can be divided into two categories: governmental funds and proprietary funds.

**Governmental Funds** – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Town's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* which provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the Town's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The Town adopts an annual appropriated budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the Town, the management of the Town, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the Town to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the Town complied with the budget ordinance and whether or not the Town succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using

the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

The basic governmental fund financial statements can be found on Exhibits 3 through 5. Governmental funds considered to be non-major are presented as a single column in these statements.

**Proprietary Funds** – Proprietary funds provide the same type of information as the entity-wide financial statements, only in more detail. The Town of Wake Forest uses enterprise funds to account for its electric services. The Electric Fund is classified as a major fund.

The basic proprietary fund financial statements can be found on Exhibits 6 through 8 of this report.

**Notes to the Financial Statements** – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are included in the financial section of this report.

**Other Information** – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the Town's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found behind the notes to the financial statements and just before the individual fund statements in this report.

#### **Government-Wide Financial Analysis**

Net position over time may serve as one useful indicator of the Town's financial condition. At the end of the current fiscal year, the Town is able to report positive balances in both categories of net position, for the Town as a whole, as well as for it separate governmental and business-type activities.

Town of Wake Forest Net Position
Figure 2 Governmental Business-Type

	Activities		Activ	/ities	Total	
	2015	2014	2015	2014	2015	2014
Current and other assets Capital assets	\$ 26,432,448	\$ 19,740,849	\$ 7,400,247	\$ 9,327,378	\$ 33,832,695	\$ 29,068,227
•	160,051,313 <u>837,363</u>	147,426,837 <u>-</u>	18,107,665 <u>87,638</u>	16,675,228 <u>-</u>	178,158,978 925,001	164,102,065 <u>-</u>
	187,321,124	<u>167,167,686</u>	<u>25,595,550</u>	<u>26,002,606</u>	212,916,674	193,170,292
Long-term liabilities	31,049,024	28,848,652	4,192,478	5,106,342	35,241,502	33,954,994
outstanding Other liabilities Deferred inflows of resources	6,693,543 2,873,832	7,247,502 25,573	3,246,439 <u>457,571</u>	3,110,527 <u>-</u>	9,939,982 <u>3,331,403</u>	10,358,029 25,573
Total liabilities and deferred inflows of	40,616,399	36,121,727	7,896,488	<u>8,216,869</u>	48,512,887	44,338,596
resources	131,248,516	120,837,511	13,789,268	12,716,267	145,037,784	133,553,778
Net position: Net investment in capital assets Restricted Unrestricted	8,298,891 <u>7,157,318</u> <u>\$</u> 146,704,725	4,574,256 5,634,192 \$ 131,045,959	- 3,909,794 \$ 17,699,062	5,069,470 \$ 17,785,737	8,298,891 11,067,112 \$ 164,403,787	4,574,256 10,703,662 \$ 148,831,696

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The Town's assets exceeded liabilities and deferred inflows by \$164,403,787 as of June 30, 2015. However, the largest portion (88.9%) reflects the Town's net investment in capital assets (e.g. land, buildings, machinery and equipment); less any related debt still outstanding that was issued to acquire those assets. The Town uses these capital assets to provide services to the citizens; consequently, these assets are not available for future spending. Although the Town's net investment in its capital assets is reported net of the outstanding related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets cannot be used to liquidate these liabilities. The remaining balance of unrestricted net position (\$11,067,112) may be used to meet the Town's ongoing obligations to citizens and creditors.

Total net position

Also, the Town implemented GASB 68 this year. With this new reporting change, the Town is allocated its proportionate share of the Local Government Employees' Retirement System's net pension asset, deferred outflows of resources, deferred inflows of resources and pension expense. A restatement to record the effects of the new reporting guidance decreased beginning net position by \$1,836,797. Decisions regarding the allocations are made by the administrators of the pension plan, not by town management.

#### **Town of Wake Forest Changes in Net Position Figure 3**

Governmental Activities Business Type Activities Total

	2015	2014	2015	2014	2015	2014
Revenues:						
Program revenues:	\$	\$	\$	\$	\$	\$
Charges for services Operating grants and	4,174,970	3,205,088	19,501,560	18,068,548	23,676,530	21,273,636
cont Capital grants and cont	890,994	919,021	-	-	890,994	919,021
General revenues: Property taxes	15,445,098	4,088,825	-	-	15,445,098	4,088,825
Other taxes Investment Earnings	22,496,254	21,387,601	-	-	22,496,254	21,387,601
Other Total revenues	47,957	110,789	-	-	47,957	110,789
Evnoncos	67,633	69,369	49,047	65,167	116,680	134,536
Expenses: General government	9,380,273	8,294,886	163,736	89,078	9,544,009	8,383,964
Public Safety	52,503,179	38,075,579	19,714,343	18,222,793	72,217,522	56,298,372
Transportation						
Environmental protection Cultural and recreation	10,288,616	10,466,637	-	-	10,288,616	10,466,637
Interest on long-term debt Water and sewer	13,193,519	12,809,633	-	-	13,193,519	12,809,633
Electric Total expenses	5,090,607	4,436,052	-	-	5,090,607	4,436,052
Special item Change in net position	2,661,631	2,787,905	-	-	2,661,631	2,787,905
Transfers Net position-July 1	3,759,071	3,250,469	-	-	3,759,071	3,250,469
Restatement Net position - June 30	775,312	809,270	-	-	775,312	809,270
Governmental activities.	-	-	44,045	60,395	44,045	60,395
Management acknowledges	<u>-</u>	_	<u>19,503,601</u>	17,964,027	<u>19,503,601</u>	<u>17,964,027</u>
that 2015 was a successful	05 700 750	0.4.550.000	40 5 47 0 40	40.004.400	55.040.400	50 504 000
year and plans to continue	35,768,756	34,559,966	19,547,646	18,024,422	55,316,402	52,584,388
to enhance fiscal strength	507,768	-	-	-	507,768	-
which is a goal identified in	17,242,191	3,515,613	166 607	100 271	17 400 000	2 712 004
the strategic plan.	17,242,191	3,515,613	166,697	198,371	17,408,888	3,713,984
Governmental activities	-	7,166	-	(7,166)	-	
increased the Town's net						
position by \$17,242,191	131,045,959	127,523,180	17,785,737	17,594,532	148,831,696	145,117,712
•	(1,583,425)	<u>-</u>	(253,372)	=	(1,836,797)	=
thereby accounting for		\$ 121.045.050	\$ 17,600,062	\$ 17 705 727	\$ 164 402 797	\$ 149 921 606
99.0% of the total growth in	140,704,725	131,045,959	17,699,062	17,785,737	164,403,787	148,831,696

the net position of the Town. Key elements of this increase are as follows:

- Capital grants and contributions increased 277.7% from previous fiscal year due to infrastructure contributions from development activity. This includes adding almost eight (8) miles of streets to town's system.
- Ad valorem taxes made up 42.8% of governmental activity revenue and continue to be a significant revenue source for funding local government operations. Current year ad valorem taxes increased 5.2% over the previous fiscal year.
- Utility franchise tax increased \$704,781(42.4%) from previous year Local option sales tax increased \$518,700 (9.1%) over prior fiscal year.

 Total governmental activity revenue increased 37.9% while expenses increased 3.5% from the previous fiscal year.

**Business-type activities.** Business-type activities increased the Town of Wake Forest's net position by \$166,697. Key elements of this increase are as follows:

- Charges for services from the Sale of Power *increased* \$1,433,012 (7.9%) in fiscal year ended June 30, 2015 from fiscal year ended June 30, 2014.
- Total business-type expenses *increased* \$1,523,224 (8.5%). This was primarily due to change in sales tax charged on electricity that increased to 7% from 3% effective July 1, 2014.

#### Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds**. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Town's financing requirements.

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, fund balance available in the General Fund was \$7,633,804 while total fund balance was \$13,028,596. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned (available) fund balance and total fund balance to total general fund expenditures. Unassigned fund balance represents 21.3% of the total General Fund expenditures, while total fund balance represents 36.4% of that same amount.

The General Fund balance has enabled the Town to sustain its sound fiscal position during the recession utilizing fund balance for one time capital items. The percentage of available fund balance *increased* from 15.8% in 20132014 to 20.7% in 2014-2015.

At June 30, 2015, the governmental funds of the Town reported a combined fund balance of \$22,285,071 with a net increase in fund balance of \$6,209,344. The General Fund, special revenue funds, capital project funds and future capital reserve funds are included in this combined amount.

General Fund Budgetary Highlights. During the fiscal year, the Town revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services. Some differences between the original budget and the final amended budget are as follows:

- Ad valorem taxes received exceeded original budget estimates by \$647,648 (3.0% increase) due to conservative budgeting regarding the collection rate along with growth in the tax base.
- Unrestricted intergovernmental revenues exceeded original estimates by \$972,775 (12.5% increase). This
  is attributed to growth in sales tax revenues and utility franchise tax revenues.

Revenues were more than the budgeted amounts primarily because the Town did not expect to receive some of the unrestricted intergovernmental funds that became available. Expenditures were held in check to comply with its budgetary requirements.

The original budget planned to use \$1,383,860 of appropriated fund balance and was amended during the year to \$1,330,935 for one time capital items. However, fund balance actually *increased* \$1,327,551 for fiscal year

20142015. This is attributed to revenues exceeding original budgeted expectations, litigation settlement from the town hall construction, and other financing sources along with conservative spending.

**Proprietary Funds**. The Town's proprietary funds provide the same type of information found in the governmentwide statements but in more detail. Unrestricted net position of the Electric Fund at the end of the fiscal year amounted to \$3,973,151 and the total ending net position were \$17,699,062.

The Electric Fund's net position increased \$164,307 while the total proprietary fund's net position increased \$166,697 during this past fiscal year. Operating expenses *increased 11.8%* while sale of power revenues *increased 6.3%*.

The Proprietary Funds are discussed further in the business-type activities section.

#### **Capital Asset and Debt Administration**

**Capital assets.** The Town's investment in capital assets for its governmental and business—type activities as of June 30, 2015 totaled \$178,158,978 (net of accumulated depreciation). This represents an 8.6% increase from June 30, 2014. These assets include buildings, streets and sidewalks, land, machinery and equipment including vehicles, park facilities and electric system. Major capital asset transactions during the year include the following:

- Police vehicle additions and replacements, motorcycles and ATVs \$539,450
- Equipment and vehicles for Streets, Environmental services and Parks & Recreation \$443,872
- Streets, sidewalks and right of way additions \$15,293,797
- Construction in progress includes the following projects: 2014 Electric system improvements including N.
   Main Street lighting and John B. Cole substation rebuild; several greenway and pedestrian access projects relative to the issuance of the 2015 bonds.

## Town of Wake Forest Capital Assets (net of depreciation) Figure 4

		overnmental ctivities		iness-type tivities		Total
	2015	2014	2015	2014	2015	2014
Land, rights and easements						
Buildings and system	\$ 37,654,295	\$ 35,348,234	\$ 510,605	\$ 510,605	\$ 38,164,900	\$ 35,858,839
Other improvements	14,112,770	14,666,803	-	-	14,112,770	14,666,803
Equipment and furniture						
Vehicles and motorized equipment	101,878,709	91,360,008	13,918,099	13,970,287	115,796,808	105,330,295
Construction in progress	1,691,410	1,814,249	401,148	470,841	2,092,558	2,285,090
Total						
	2,684,991	2,121,781	601,585	611,023	3,286,576	2,732,804
	2,029,138	2,115,762	2,676,228	1,112,472	4,705,366	3,228,234
See Note 5 of	\$ 160,051,313	\$ 147,426,837	\$ 18,107,665	\$ 16,675,228	\$ 178,158,978	\$ 164,102,065

this report for

additional information regarding the Town's capital assets.

**Long-term Debt**. As of June 30, 2015, the Town had total bonded debt outstanding of \$16,085,000 and installment purchase related debt of \$12,912,741. The Town issued \$4,330,000 of general obligation bonds in March 2015 for greenways, streets and sidewalks. The outstanding revenue bond debt totals \$3,140,053 which represents the balance owed on the electric substation constructed in 2007 along with the John B. Cole substation improvements currently underway as of June 30, 2014. The remaining \$413,333 installment note along with the \$765,011 in N.C. Water Pollution Control Revolving Loan and Bond funds are being repaid from utility

system revenues. As part of the merger agreement, the City of Raleigh is required to pay to the Town amounts equal to the debt service on the Town's water and sewer obligations.

North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue to eight (8%) percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for the Town is \$293,586,917. Practically, these statutory limits exceed the Town's realistic debt capacity.

As of June 30, 2015, the Town has \$20,770,000 in authorized and unissued bonds remaining from the November 2015 bond referendum.

### Town of Wake Forest Outstanding Debt General Obligation and Revenue Bonds Figure 5

	Governmental		Busines		_	
	Activ	/ities	Activ	ities	10	otal
	2015	2014	2015	2014	2015	2014
General obligation bonds	\$ 16,085,000	\$ 12,755,000	\$ -	\$ -	\$ 16,085,000	\$ 12,755,000
Revenue bonds	-	-	3,140,053	3,583,652	3,140,053	3,583,652
N.C Water Pollution Control Revolving Loan and Bond Fund						
and Bond Fund	_	_	765,011	1,153,072	765.011	1,153,072
Installment Purchase	12,499,408	14,501,751	413,333	620,000	12,912,741	<u>15,121,751</u>
Total	\$ 28,584,408	<u>\$ 27,256,751</u>	\$ 4,318,397	\$ 5,356,724	<u>\$ 32,902,805</u>	<u>\$ 32,613,475</u>

Additional information regarding the Town of Wake Forest's long-term debt can be found in Note 10 of this report.

#### Budget Highlights for the Fiscal Year Ending June 30, 2016

**Governmental Activities:** The 2015-2016 Adopted Budget increased 4.2% over the 2014-2015 Amended Budget. The Board adopted an updated strategic plan which sets the roadmap for all decisions over the next few years. The budget endeavors to achieve the four key goals in the strategic plan by maintaining current service levels, enhancing infrastructure and providing for employees. Performance pay (merit), market adjustments and career ladder funds for eligible departments were included. Efforts were focused on taking care of and maintaining what we have therefore, no new positions were added for the upcoming fiscal year.

The Town's tax rate remained unchanged at \$ .52 for the coming fiscal year. This equates to a breakdown of \$.41 for town operations and debt service and \$ .11 for fire services. The final budget for the General Fund totaled \$38.1 million. Despite the appearance of renewed fiscal growth and other positive changes in economic conditions, the Town will continue to focus on financial sustainability. Emphasis will continue to be on leveraging existing assets, services and programs while limiting new initiatives. Decision making will still require much care and prudence as we continue to focus on providing the core services our citizens expect. Prioritizing how our resources are utilized is critical as we make long term plans for capital investments.

**Business-type Activities:** Utility rates were unchanged in the Electric Fund. The total budget was \$20.9 million for the Electric Fund. The NC Eastern Municipal Power Agency and its participants, including the Town, sold their generation assets to Duke Energy Progress, Inc. which will be effective July 1, 2015. This transaction is expected to result in a net reduction in power costs to all participants, including the Town, and make the Town more competitive on the retail side with regard to its electric rates. Included in the budget are funds to complete an

electric utility rate design and cost allocation study. Upon completion of the study, any proposed rate amendments will be considered in 2016.

Effective July 1, 2005 the City of Raleigh operates the water and wastewater systems.

#### **Requests for Information**

This report is designed to provide an overview of the Town's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Finance Director, Town of Wake Forest, 301 S. Brooks Street Wake Forest, North Carolina 27587; (919) 435-9461 or <a href="mailto:astaples@wakeforestnc.gov">astaples@wakeforestnc.gov</a>.

#### STATEMENT OF NET POSITION

JUNE 30, 2015

	Go	vernmental	Bu	siness-type	
Assets					
Cash and cash equivalents	\$	16,004,598	\$	3,027,763	\$ 19,032,361
Taxes receivables (net)		233,040		-	233,040
Accounts receivable (net)		2,741,225		2,234,154	4,975,379
Internal balances Due from other governments		374,000 248,479		(374,000)	-
Inventories		13,281		1,115,264	248,479
Prepaid expenditures		66,895		11,000	1,128,545
Restricted cash and cash equivalents		4,628,704		19,986	77,895 4,648,690
Due within one year  Note receivable-current portion		-		594,728	594,728
Due in more than one year  Note receivable-noncurrent portion		948,950		583,611	1,532,561
Capital assets  Land, improvements, and construction in progress		39,683,433		3,186,833	42,870,266
Other capital assets, net of depreciation		120,367,880		14,920,832	135,288,712
Net pension asset		1,173,276		187,741	1,361,017
Total Assets		186,483,761		25,507,912	211,991,673
Deferred Outflows of Resources					,00.,0.0
Contributions to pension plan in current fiscal year		813,934		83,890	897,824
Pension deferrals		23,429		3,748	27,177
<b>Total Deferred Outflows of Resources</b>		837,363		87,638	925,001
Liabilities		4 707 474		4 070 000	
Accounts payable		1,767,474		1,873,303	3,640,777
Accrued interest payable		261,710		29,611	291,321
Customer deposits Due within one year		-		221,504	221,504
Compensated absences		613,174		91,004	704,178
Bonds and notes payable Due in more than one year		4,041,185		1,031,017	5,072,202
Compensated absences		292,835		-	

The accompanying notes are an integral part of these financial statements.

				292,835
Net pension obligation		5,688	-	875,688
Other postemployment benefits	5,128	3,888	905,098	6,033,986
Bonds and notes payable	24,761	1,613	3,287,380	28,048,993
Total Liabilities Deferred Inflows of Resources	37,742	2,567	7,438,917	45,181,484
Prepaid taxes	14	1,273	-	44.070
Pension deferrals	2,859	9,559	457,571	14,273
Total Deferred Inflows of Resources	2,873	3,832	457,571	3,317,130
Net Position				3,331,403
Net investment in capital assets Restricted for	131,248	3,516	13,789,268	145,037,784
Stabilization by state statute	3,721	1,637	-	3,721,637
Downtown district	243	3,525	-	243,525
Public safety	297	7,346	-	
Equipment and vehicles	224	1,833	-	297,346
Street improvements	1,481	070, ا	-	224,833
Greenways	2,330	0.480	_	1,481,070
Unrestricted	7,157		3,909,794	2,330,480
				11,067,112
Total Net Position	\$ 146,70 <sup>4</sup>		17,699,062	\$ 164,403,787
	Activities	<u> </u>	Activities	Total

## **TOWN OF WAKE FOREST, NORTH CAROLINA STATEMENT**OF ACTIVITIES

FUNCTIONS/PROGRAMS	Expenses		(	Pro Charges for Services	ogram Revenues Operating Grants and Contributions		Capital Grants and Contributions		Governmental Activities		Business-type Activities		Total
Governmental activities:													
General government	\$ 10	0,288,616	\$	2,183,403	\$	-	\$	-	\$	(8,105,213)	\$	-	\$ (8,105,213)
Public safety	13	3,193,519		608,598		75,676		99,564		(12,409,681)		-	(12,409,681)
Transportation Environmental protection		5,090,607 2,661,631		28,655 172,421		810,220 2,264	,	15,342,778		11,091,046 (2,486,946)		-	11,091,046
Cultural and recreation	3	3,759,071		1,181,893		2,834		2,756		(2,571,588)		_	(2,486,946)
Interest on long-term debt		775,312		-		-		-		(775,312)		-	(2,571,588) (775,312)
Total governmental activities	35	5,768,756		4,174,970		890,994	•	15,445,098		(15,257,694)		-	(15,257,694)
Business-type activities:													( -, - , ,
Water and sewer		44,045		-		-		-		-		(44,045)	(44,045)
Electric		9,503,601		19,501,560		-		-		-		(2,041)	(2,041)
Total business-type activities	19	9,547,646		19,501,560								(46,086)	(46,086)
Total	\$ 55	5.316.402	\$	23.676.530	\$	890.994	\$ ^	15.445.098		(15,257,694)		(46,086)	(15,303,780)
	Taxes:		s, lev	ied for general	purpos	e				22,496,254		-	22 400 254
	Ot	her taxes a	nd lic	enses						47,957 -		-	22,496,254
	Unrest	ricted interg	goverr	nmental						8,773,026		1,177	47,957 8,774,203

Unrestricted investment earnings	67,633	49,047	
Miscellaneous	607,247	162,559	116,680 769,806
Total general revenues not including transfers  Special Item	31,992,117 507,768	212,783	32,204,900 507,768
Change in net position Net position-beginning, previously reported Restatement (note 18)	17,242,191 131,045,959 (1,583,425)	166,697 17,785,737 (253,372)	17,408,888 148,831,696 (1,836,797)
Net position-beginning, restated  Net position-ending	129.462.534 \$ 146.704.725 \$	17.532.365 17,699,062	146.994.899 \$ 164,403,787

BALANCE SHEET GOVERNMENTAL FUNDS

JUNE 30, 2015

	General	General Capital Reserve	Greenway Transportation Projects	Other Nonmajor Governmental Funds	Total Governmental Funds
Assets					
Cash and cash equivalents	\$ 10,589,274	\$ 3,028,491	\$ -	\$ 2,386,833	\$ 16,004,598
Receivables, net					
Taxes	233,040	-	-	-	233,040
Accounts	2,504,135	30,320	19,484	6,878	2,560,817
Due from other governments	428,887	-	-	-	428,887
Advance to other funds	374,000	-	-	-	374,000
Inventories	13,281	-	-	-	13,281
Prepaid expenditures	66,895	-	-	-	66,895
Restricted cash and cash equivalents	765,704	-	3,668,977	194,023	4,628,704

Total Assets	\$ 14,975,216	\$ 3,058,811	\$ 3,688,461	\$ 2,587,734	\$ 24,310,222
Liabilities					
Accounts payable and accrued liabilities	\$ 1,688,944	\$ -	\$	\$	\$
Accounts payable from restricted assets	-	Ψ	70,934	7,597	1,688,944
Total Liabilities	1,688,944		70,934	7,597	78,531
			7 0,00 1	7,001	1,767,475
Deferred Inflow of Resources					1,101,110
Property taxes receivable	233,040	_	_	-	
Sanitation receivables	10,363	-	_	-	
Prepaid taxes	14,273		_		233,040
Total deferred inflows of resources	257,676	-	-	-	10,363
	,				10,505
Fund Balances					14,273
Non Spendable					257,676
Inventories	13,281	_	-	-	201,010
Restricted	. 5,25 :				
Stabilization by state statute		_	-	-	
Downtown district	3,721,637	=	-	-	12 201
Public safety	243,525	-	-	-	13,281
Equipment and vehicles	297,346	-	-	=	
Street improvements	224,833	-	1,287,047	194,023	2 724 627
Greenways Committed	,	=	2,330,480	-	3,721,637
Economic development	_				243,525
Assigned		=	-	946,850	297,346
Subsequent years expenditures	_				224 222
Recreation improvements		3,058,811	-	-	224,833
Cemetery improvements	894,170	-	-	1,365,216	1,481,070
Unassigned	· -	-	-	74,048	2,330,480
Total fund balances	-				040.050
Total falla balancoo	7,633,804	3,058,811	3,617,527	2,580,137	946,850
	13,028,596				2.052.004
Total Liabilities, Deferred Inflows o	 f				3,952,981
Resources and Fund Balances		\$ 3,058,811	\$ 3,688,461	\$ 2,587,734	1 265 246
		\$ 3,036,611	φ 5,000,401	Ф 2,567,754	1,365,216
	\$ 14,975,216				74,048
					22,285,071
					\$ 24,310,222

Exhibit 3

### TOWN OF WAKE FOREST, NORTH CAROLINA

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET POSITION GOVERNMENTAL FUNDS

JUNE 30, 2015

Fund balances-total g	povernmental	funds
-----------------------	--------------	-------

\$ 22,285,071

Amounts reported for governmental activities in the statement of net position are different because;

Long-term assets, including notes receivable are not due and receivable in the current period and therefore are not reported in the governmental funds.

948.950

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.

Governmental capital assets Less accumulated depreciation \$ 208,043,096

(47,991,782) 160,051,314

1,173,332

Net pension asset

Contributions to the pension plan in the current fiscal year are deferred outflows of resources on the Statement of Net Position

813,934

Long-term liabilities, including bonds payable are not due and payable in the current period and therefore are not reported in the governmental funds.

Government bonds and notes payable Premiums received on bond issuance Compensated absences Other postemployment benefits Net pension obligation

(218,389) (906,009)

(28.584.409)

(5,128,888) (875,688)

(35,713,383)

Liabilities for earned revenues considered deferred inflows

of resources in fund statements.

243,403

Pension related deferrals

(2,836,186)

Other liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.

Accrued interest expenses payable

(261,710)

Net position of governmental activities

\$ 146,704,725

Exhibit 4

#### TOWN OF WAKE FOREST, NORTH CAROLINA

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

	General	Reserve	Projects	Funds	Funds	
Revenues:	\$ 22,496,254	\$ - 9		\$ -	\$	
Ad valorem taxes	\$ 22,490,234	Φ - 3	p - ,	φ -	φ 22,496,254	
Other taxes	47,957	-	-	-		
Unrestricted intergovernmental Restricted intergovernmental	8,739,471	_	_	1,403	47,957	
Permits and fees				.,	8,740,874	
Sales and services	984,848		44,723	-	1,029,571	
Miscellaneous	2,292,774	703,701	12,725	582,920	1,029,371	
Investment earnings	0.47.50.4				3,592,120	
Total revenues	847,584	-	-	-	847,584	
	489,816	-	-	-		
Expenditures:	24,310	1,637	503	24,399	489,816	
Current: General government				•	50,849	
Public safety	35,923,014	705,338	57,951	608,722	27 005 005	
Transportation					37,295,025	
Enviromental protection						
Cultural and recreation	0.007.000				0.007.000	
Capital outlay	9,387,662 12,586,385	-	-	-	9,387,662	
Debt service:					12,586,385	
Bond principal Bond interest	1,986,906	-	-	-	1,986,906	
Installment note principal	2,863,636	-	-	-		
Installment note interest	0.700.050		407.544		2,863,636	
Total expenditures	2,733,052	-	107,514	-	2,840,566	
·	1,709,610	-	467,185	355,822		
Revenues under expenditures					2,532,617	
Other financing sources (uses):	1,000,000	-	-	-		
Transfers in	475.075				1,000,000	
Transfers out	475,375	-	-	-	475,375	
Issuance of debt	2,795,093	-	-	-		
Bond issuance premium received	295,441	_	_	_	2,795,093	
Total other financing sources (uses)					295,441	
Charial Itam						
Special Item  Town Hall Litigation Settlement						
rown rian Engation Settlement						
Net change in fund balances	35,833,160	<del>-</del> -	574,699	355,822	36,763,681	
Fund balance - beginning of year			'			
Fund balance - end of year						
Other General Greenway	184,946 <b>Nonmajor</b>	Total -	50,000	42,932		
Capital Transportation	(195,526)	-	_	(82,352)	277,878	
Governmental Governmental	(100,020)			(02,002)	(277,878)	
	792,750	-	4,330,000	-	E 400 7E0	
	_	_	47,482	_	5,122,750	
					47,482	
	782,170	-	4,427,482	(39,420)	5,170,232	
					5,110,202	
The accompanying notes are an integral part of these financial statements.						
		_			507,768	

		_					_			
89,854 252,900	705,338 531,344	(516,748)	1,379,792	705,338		3,910,734		213,480		6,209,344
,	, ,		11.648.804	2.353.473		(293.207)		2.366.657		16.075.727
		<u>.</u>	\$ 13,028,596		\$	3,617,527	\$	2.580.137	\$	22,285,071
								Exhibit	4	
TOWN OF WA	KE FOREST,	NORTH CAR	OLINA							
						STATEME	ENT	'S OF		
						REVENUE	ES,	EXPENDITU	JRES	S,
AND CHANGE	S IN FUND BA	ALANCE GOV	ERNMENTAL	- FUNDS						
FOR THE YEAR EN	DED JUNE 30, 20	15								
Amounts reported different becau	_	tal activities in t	he statement of	f activities are						
Net change	in fund balance	s - total governr	nental funds					\$ 6,209,344		
Statemer	ental funds repo nt of Activities th d useful lives and	e cost of those	assets is alloca	ted over their	in the	Э		, ,		
	nditures for capit current year dep					\$ 2,532,6 (5,174,5				
Asse	t disposition gai	n/loss				(27,3	(27,348) (2,669,320)			
on	ions to the pens	•	current fiscal ye	ar are not inclu	ıded			813,934		
	s in the stateme s are not reporte			de current fina	ncial			010,004		
	oper's contribute ge in unavailable		v and conitation	rovonuos				15,293,797		
Chang	ge III ullavallable	e revenue for tax	k and Samiation	revenues				(102,427)		
funds, wh current fii any effec	ance of debt pro nile the repayme nancial resource t on net position atment of long-te	nt of principal o s of governmer . This amount i	f long-term deb tal funds. Neit s the net effect	t consumes the	e ı has	s				
	tization of bond ium received or					16,7 (47,4				
Issua	nce of debt					(5,122,7	,			
Princ	ipal payments					3,795,0	93	(1,358,356)		

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Compensated absences (2,208)
Pension Expense (79,430)

Net pension obligation - LEO (138,114)

Other postemployment benefits (720,533)

Change in accrued interest payable (4,496)

Total changes in net position of governmental activities

**Exhibit 5** 

#### TOWN OF WAKE FOREST, NORTH CAROLINA

**GENERAL FUND** 

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2015

Total expenditures

Revenues over (under) expenditures

#### Revenues:

Ad valorem taxes

Other taxes and licenses Unrestricted intergovernmental Restricted intergovernmental

Permits and fees

Sales and services

Miscellaneous
Investment earnings
Total revenues

**Expenditures:** 

Current

General government Public safety

Transportation

Environmental protection Cultural and recreational

Debt service

Bond principal Bond interest

Installment note principal Installment note interest

#### Other financing sources (uses):

Transfers in (out)

Downtown District Special Tax

Police Department Special Revenue Fund

General Fund

Cemetery Capital Reserve Recreation Capital Reserve Installment note issuance

Appropriated fund balance

Total other financing sources (uses)

Special Item Town Hall Litigation Settlement

#### Net change in fund balance

Variance with Final Budget-

Actual Positive

Original (Negative)	Final	Amounts							<u>.</u>		
\$ 21,774,900 38,960	\$ 22,176,940 43,460	\$ 22,422,548 47,957	\$	245,60 4,49		35,782,15	55	37,322,285	35,708	3,342	1,613,943
7,766,695	7,856,640	8,739,470		882,83	30						
988,740	994,350	984,848				(2,505,36	60)	(2,952,035)	(64	4,983)	2,887,052
1,520,950	2,109,550	2,292,774	(9,50	02) 183,22	24					Exh	nibit 5
794,800	792,800	779,360									
351,750	356,510	352,433	(13,4	,	90	0,000		117,525	66,595	(50,93	0)
40,000	40,000	23,969	(4,0	<i>( ) )</i>	30	0,000		30,000	36,000	(00,00	6,000
33,276,795	34,370,250	35,643,359		031) 1,273,10	)9	-		12,825	(92,931)	(105,7	56)
					104	1,000		104,000	30,419	(,	,
						7 000		F7 000	F4 000	(73,58)	1)
					5/	7,000		57,000	51,933	(5,067)	)
					. 840	),500		792,750	792,750	(0,00.	-
10,126,250 13,238,900	10,788,465 13,448,055	9,788,541 13,286,150		999,92 161,90	24 05,383	3,860	1,	330,935	-	(1,330	935)
2,186,975	2,374,985	2,255,542		119,44	12,505	5,360	2,	445,035	884,766	(1,000	,000)
2,967,060	3,003,880	2,977,093		26,78	37					(1,560	,269)
 3,045,185	 3,140,840	 2,835,107		305,73	33						
 _											
1,000,000 476,880	1,000,000 475,430	1,000,000 475,375		s 5	- 55	- - \$		507,000	507,768 1,327,551	\$ 1.3	768 327,551
2,458,485	2,795,095	2,795,093		*	2 🕶		E \A/	AKE FOREST		* /-	121,001
282,420	295,535	295,441			14	AROLIN		ANE FUNES	, NORTI	П	

#### **GENERAL FUND**

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2015

	Original	Final	Actual Amounts	Variance with Final Budget- Positive (Negative)
(continued)				
Fund balance - Beginning of yea			11,144,390	
Fund balance - End of year			12,471,941	
A legally budgeted Downtow consolidated into the General Fu	n District Special Tax Fund is and for reporting purposes:			
Ad valorem taxes	73,705 Investment earnings	159		
Transfer to General Fund			(66,595)	
Fund balance - beginning of year			236,256	

A legally budgeted Police Department Special Fund is consolidated into the General Fund for reporting purposes:

Donations		9,265
Forfeited currency	35,702 Investment earnings	182 Miscellaneous
20,211		
Transfer to General Fund		(36,000)
Fund balance - beginning of year		267,986
A legally budgeted Wake Forest consolidated into the General Fund for	Renissance Centre Fund is reporting purposes:	
Sales and services		68,224
Events revenue		72,206
Operating expenditures		(124,818)
Fund balance - beginning of year	172 Fund balance - end of	year (Exhibit 4) \$ 13,028,596

PROPRIETARY FUNDS
STATEMENT OF NET POSITION

JUNE 30, 2015

Assets		Electric Fund	iter and ver Fund	Totals
Current assets:				
Cash and cash equivalents	\$	2,840,879	\$ 186,883	\$ 3,027,762
Accounts receivable, net		2,234,153	-	2,234,153
Note receivable - current portion		-	594,728	594,728
Inventories		1,115,264	-	1,115,264
Prepaid expenditures		11,000	-	11,000
Restricted cash and cash equivalents Subtotal		19,986 6,221,282	- 781,611	<u>19,986</u>
Noncurrent assets:		·,·,	,	7,002,893
Note receivable - noncurrent portion			583,611	<u>583,611</u>
Net pension asset	_	187,741	 	<u>187,741</u>
Capital assets:				
Land and other non-depreciable assets		3,186,833	-	3,186,833
Other capital assets, net of depreciation		14,920,832	 	14,920,832
Capital assets (net)		18,107,665	 	18,107,665
Subtotal-noncurrent assets		18,295,406	 583,611	18,879,017
Total assets		24,516,688	1,365,222	<del>25,881,910</del>
Deferred Outflows of Resources:		02.002		
Contributions to pension plan		83,892		83,892
Liabilities Current liabilities:				
Accounts payable and accrued liabilities		1,607,672	245,645	
Other postemployment benefits  Due to other funds		905,098 374,000	-	1,853,317 905,098
Bonds and notes payable		2,703,764	583,616	<b>37289</b> 980
Custom சட்சூரியாent liabilties		3 <del>78</del> 085 <del>86</del> 2	 583,616	221,504
Accrued interest payable		25,021	4,590	29,611
Compensated absences		91,004	-	91,004
Restricted accounts payable and accrued liabilities		19,986	-	01,001
Bonds and notes payable		436,289	 594,728	19,986
Total current liabilties		2,775,476	844,963	<u>1,031,017</u>
				3,620,439

			4,192,478
Total liabilities	6,384,338	1,428,579	7.040.047
Deferred Inflows of Resources			7,812,917
Pension deferrals	453,823	-	453,823
Noncurrent liabilities:			
Net Position			
Net investment in capital assets	13,789,268	-	13,789,268
Unrestricted	3,973,151	(63,357)	3,909,794
Total net position	\$ 17,762,419	\$ (63,357)	\$ 17,699,062

Exhibit 7

### TOWN OF WAKE FOREST, NORTH CAROLINA

PROPRIETARY FUNDS

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

Operating revenues: Charges for services	Electric Fund	Water and Sewer Fund	Totals 
Other operating revenues  Total operating revenues	\$ 18,071,564 1,485,701	\$ -	\$ 18,071,564 1,485,701 19,557,265
Operating expenses: Electric operations	19,557,265		19,557,205
Electric power purchases Depreciation	5,229,672 13,188,179	-	5,229,672 13,188,179
Total operating expenses	993,237 19,411,088		993,237 19,411,088
Operating income	146,177_	<u>-</u>	146,177
Nonoperating revenues (expenses):			
Investment earnings Interest expense	2,611 (90,708)	46,435 (44,045)	49,046
Gain on capital asset disposals	106,227	-	(134,753) 106,227

Total nonoperating revenues (expenses)	18,130	2,390	20,520
Income before transfers	164,307	2,390	166,697
Transfers from other funds Transfers to other funds	1,539,022 (1.539.022)	-	1,539,022
Total transfers			(1,539,022)
Change in net position	164,307	2,390	166,697
Net position, beginning of year previously reported	17,851,484	(65,747)	100,007
Restatement (note 18)	(253,372)	-	17,785,737
			(253,372)
Net position, beginning of year restated	17,598,112	(65,747)	17,532,365
Net position, end of year	\$ 17,762,419	\$ (63,357)	\$ 17,699,062

Exhibit 8

#### TOWN OF WAKE FOREST, NORTH CAROLINA

ENTERPRISE FUNDS
COMBINING STATEMENT OF CASH FLOWS

	Electric Water and	
Cash flows from operating activities:  Cash received from customers	\$ 19,358,733 \$	- \$ 19,358,733
Cash paid for goods and services  Cash paid to employees for services	(15,773,580) (2,426,268)	- (15,773,580)
Customer deposits received	91,530	(2,426,268) - 91,530
Customer deposits returned  Net cash provided by operating activities  Cash flows from noncapital financing	(71,630) 1,178,785	- (71,630) - 1,178,785
activities:  Repayment of interfund loan	(69,429)	- (69,429)

Net cash used by noncapital financing activities	(69,429)	-	(69,429)
Cash flows from capital and related financing activities:			(66, 126)
Acquisition and construction of capital assets	(2,427,478)	-	(2,427,478)
Proceeds of sale of capital assets	108,031	-	108,031
Principal paid on bond maturities and equipment notes	(443,599)	(594,727)	(1,038,326)
Interest paid on bond maturities and equipment notes	(85,475)	(46,435)	(131,910)
Collections for the City of Raleigh, pursuant to merger agreement	-	2,348,172	2,348,172
Transfer of funds to City of Raleigh, pursuant to merger agreement	-	(2,407,427)	(2,407,427)
Transfer of funds from City of Raleigh, pursuant to merger agreement	-	594,727	594,727
	Fund	Sewer Fund	Totals
Net cash provided by (used by) capital and related financing activities  Cash flows from investing activities:	Fund (2.848.521)	(105,690)	
activities			Totals
activities  Cash flows from investing activities:	(2.848.521)	(105.690)	(2.954.211)
activities  Cash flows from investing activities: Interest on investments  Net increase (decrease) in cash and cash equivalents	(2.848.521) 2,611	(105,690 <u>)</u> 46,435	(2,954,211) 49,046

Exhibit 8

### TOWN OF WAKE FOREST, NORTH CAROLINA

ENTERPRISE FUNDS
COMBINING STATEMENT OF CASH FLOWS

Reconciliation of operating income to net cash provided by operating activities:	993,237	- 993,237
Operating income	12,710	-
Adjustments to reconcile operating income to		12,710
to net cash provided by operating activities	(198,532)	- (198,532)
Depreciation	(11,000)	- (190,332)
Pension expense	(11,000)	(11,000)
Changes in assets and liabilities:	3,299	-
Increase in accounts receivable	,	3,299
Increase in prepaid expenses	178,789	-
Decrease in inventory		178,789
Increase in accounts payable and accrued liabilities	19,900	-
Increase in customer deposits	(0.050)	19,900
Decrease in accrued vacation pay	(9,056)	(9,056)
Increase in deferred outflows of resources for	(83,892)	(9,030)
pensions	(00,002)	(83,892)
Increase in other postemployment benefits	127,153	-
Total adjustments	<u> </u>	127,153
Net cash provided by operating activities	1,032,608	- 1,032,608
Electric Water and Fund Sewer Fund Totals	<u>\$ 1,178,785</u> <u>\$</u>	<u>- \$ 1,178,785</u>

\$ 146,177 \$ - \$ 146,177

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—

#### Summary of significant accounting policies

The financial statements of the Town of Wake Forest (the "Town") have been prepared in conformity with generally accepted accounting principles as applied to government units. The following is a summary of the more significant accounting policies:

(a) Reporting Entity - The Town, a political subdivision of Wake County, is a municipal corporation governed by an elected mayor and a five-member Town Board. There are no component units which are required to be included in these financial statements.

#### (b) Basis of Presentation

Government-wide Statements - The statement of net position and the statement of activities include the financial activities of the Town. These statements distinguish between the governmental and business-type activities of the Town. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Town and for each function of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements - The fund financial statements provide information about the Town's funds. Separate statements for each fund category-governmental and proprietary-are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies result from nonexchange transactions. Other non-operating revenues are ancillary activities such as investment earnings.

#### The government reports the following major governmental fund:

General Fund - The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another fund. The primary revenue sources are ad valorem taxes and state-shared revenues. The primary expenditures are for public safety, streets, sanitation, parks and recreation, and general governmental services. Additionally, the Town has legally adopted a Downtown District Special Tax Fund, Wake Forest Renaissance Centre, and a Police Department Special Fund. Under GASB 54 guidance these three funds are consolidated in the General Fund. The

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

budgetary comparisons for the Downtown District Special Tax Fund, Police Department Special Fund, and Wake Forest Renaissance Centre Fund have been included in the supplemental information.

General Capital Reserve Fund - The General Capital Reserve Fund is used to account for the receipt of fire impact fees along with other funds for future general capital improvements.

#### Note 1—Summary of significant accounting policies (continued)

Greenways Transportation & Pedestrian Access Project Fund - The Greenway Transportation & Pedestrian Access Project Fund is used to account for design, construction and improvements to greenways, trails, bike paths and pedestrian accesses throughout town.

#### The government reports the following major proprietary funds:

Electric Fund - The Electric Fund is used to account for electric operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The Electric Fund is composed of three sub-funds: Electric Operations, Substation and Street Lighting, and Electric Capital Reserve, which are consolidated for financial reporting purposes.

Water and Sewer Fund - The Water and Sewer Utility System of the Town was transferred to the City of Raleigh effective July 1, 2005; however this fund remains open to collect availability fees and other fees on behalf of the City of Raleigh and to pay long-term debt and interest on long term debt as it becomes due.

#### The Town reports the following nonmajor governmental funds:

Special Revenue Funds - Special Revenue funds are used to account for resources set aside for specific purposes. The Town has one special revenue fund: the Futures Fund which is used to account for resources set aside for economic development.

Capital Project Funds - Capital project funds are used to account for financial resources to be used for the acquisition or construction of major facilities (other than those financed by proprietary funds). The Town has four (4) non-major capital project funds: Recreation Capital Reserve, Cemetery Capital Reserve, Street Improvements and Holding Park Pool Renovations.

#### (c) Measurement Focus, Basis of Accounting and Financial Statement Presentation

In accordance with North Carolina General Statutes, all funds of the Town are maintained during the year using the modified accrual basis of accounting.

JUNE 30, 2015

Government-wide and Proprietary Fund Financial Statements - The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

#### (c) Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's enterprise fund are charges to customers for sales and services. Operating expenses for the enterprise fund include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental Fund Financial Statements - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The Town considers all revenues available if they are collected within 90 days after year end, except for property taxes. Ad valorem property taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of September 1, 2013, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, Wake County is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts in the County, including the Town of Wake Forest. Property taxes are due when vehicles are registered. The billed taxes in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax, collected and held by the State at year end on behalf of the Town are recognized as revenue. Sales taxes are considered a shared revenue for the Town of Wake Forest because the tax is levied by Wake County and then remitted by the State. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply costreimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. An exception to this general rule is charges between the Town's Electric Fund and various other functions. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

#### (d) Budgetary Data

Budgets are adopted as required by North Carolina General Statutes. Annual budget ordinances are adopted for the general, special revenue and enterprise funds. All annual appropriations lapse at fiscal yearend. Project ordinances, which may cover more than one year, are adopted for the capital project and capital reserve funds. All budgets are prepared using the modified accrual basis of accounting, which is consistent with the accounting system used to record transactions. Supplemental appropriations that amend the total expenditures of any fund require an ordinance of the Board of Commissioners. The Town Manager is authorized by the budget ordinance to transfer appropriations between objects of expenditure within a functional area without limitation and without a report being required and may transfer appropriations up to \$25,000 between functional areas within a fund with an official reporting of such transfers to the Board. Any interfund transfer not included in the original budget or any appropriation from a contingency account must be approved by the Board of Commissioners. During the year several immaterial amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

#### (e) Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Fund Equity

Deposits and Investments - All deposits of the Town are made in board-designated official depositories and are secured as required by State law (G.S. 159-31). The Town may designate as an official depository any bank or savings and loan whose principal office is located in North Carolina. The Town may also establish time deposits in the form of NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law (G.S. 159-30(c)) authorizes the Town to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and banker's acceptances; and the North Carolina Capital Management Trust (NCCMT). The Town's investments are reported at fair value as determined by quoted market prices. The securities of the NCCMT cash portfolio, a SEC-registered (2a-7) money market fund, are valued at fair value, which is the NCCMT's share price.

Cash and Cash Equivalents - The Town pools moneys from several funds to facilitate disbursement and investment and maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

Restricted Assets - The unexpended debt proceeds of the Street Improvements Capital Project Fund, Greenways, Trails and Pedestrian Access and the Electric Fund Capital Project Fund issued by the Town are classified as restricted assets because their use is completely restricted to the purpose for which the debt was originally issued. Money in the Downtown District Special Tax Fund and the Police Department Special Fund is classified as restricted assets because its use is restricted to the Downtown District Special Tax Fund and the Police Department Special Fund per N.C. G.S. Chapter 159, Article 3, Part 2.

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

Govermental Activities General Fund	
Rolling Stock	\$ 224,833
Downtown Disctrict	243,525
Public Safety	 297,346
	765,704
Other Governmental Funds	
Street improvements	194,023
Greenway, Transportation and Pedestrian Access	3,668,977
	3,863,000
Business-Type Activities	
Electric Fund	19,986
Total Restricted Cash	 4,648,690

Ad Valorem Taxes Receivable - In accordance with North Carolina General Statutes (G.S 105-347 and G.S. 159-13(a), the Town levies ad valorem taxes on property other than motor vehicles on July 1st, the beginning of the fiscal year. The taxes are due September 1<sup>st</sup> (lien date); however interest does not accrue until the following January 6<sup>th</sup>. These taxes are based on the assessed values as of the previous January 1.

Allowances for Doubtful Accounts - An allowance for doubtful accounts is maintained on the ad valorem taxes receivable and customer accounts receivable for electric operations. The allowance for ad valorem taxes receivable is estimated by analyzing the percentage of receivables that are written off in prior years. The allowance for customer accounts receivable for electric operations is estimated at the amount of accounts receivable that have not been written off that exceeds 120 days. The direct write-off method is used by the Town on all other types of receivables. Under this method, all accounts considered uncollectible at June 30<sup>th</sup> have been charged against operations.

Inventories - Inventories are maintained for general and enterprise fund supplies. They are at cost (weighted average), which approximates market. The inventories of the Town's General and Enterprise Funds consist of materials and supplies for consumption. In each case the cost is recorded as an expense when the inventory is consumed.

Capital Assets - Capital assets, which include property, plant, equipment and infrastructure assets (roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of \$5,000 or more. Such assets are recorded at historical cost or estimated historical cost. Donated assets are recorded at their estimated fair value at the date of donation. General infrastructure assets acquired prior to July 1, 2003 consist of the road network that was acquired or that received substantial improvements subsequent to July 1, 1980 and are reported at estimated historical

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

cost using deflated replacement cost. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated on a straight-line method over the following estimated useful lives:

Asset Class	<b>Estimated Useful Lives</b>
Infrastructure	40 years
Equipment and vehicles	3-10 years
Water and sewer systems	30-40 years
Buildings and improvements	10-30 years
Land improvements	10 to 40 years
Furniture and fixtures	5 to 8 years

Deferred Outflows of Resources - In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, Deferred Outflows of Resources, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The Town has two items that meet the criterion for this category – portion of pension deferrals and contributions made to the pension plan in the current fiscal year.

Deferred Inflows of Resources - In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The Town has only four items that meet the criterion for this category - prepaid taxes, property tax receivable, sanitation receivable and deferrals of pension expense.

Long-term Obligations - In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position. Bond premiums are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs, except for prepaid insurance costs, are expensed in the reporting period in which they are incurred. Prepaid insurance costs are expensed over the life of the debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amounts of debt issuances are reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual net proceeds received, are reported as debt service expenditures.

Compensated Absences - The vacation policy of the Town provides for the accumulation of up to thirty (30) days earned vacation leave with such leave being fully vested when earned, except that police officers may accumulate thirty (30) regular days and twenty-two (22) holidays for a total of fifty-two (52) vested vacation days. The Town's policy for compensatory pay is to pay for unused compensatory time for those employees qualifying for such time in accordance with the Fair Labor Standards Act up to a maximum of 240 hours at a

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

rate of one and one-half hours per hour overtime worked, except that police officers may accumulate a maximum of 480 hours.

For the Town's government-wide and proprietary funds, an expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned. The Town has assumed a first-in, first-out method of using accumulated compensated time. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

The Town's sick leave policy provides for unlimited accumulation of earned sick leave. Sick leave does not vest but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement purposes. Since the Town has no obligation for the sick leave until it is actually taken, no provision has been made in the accompanying financial statements.

#### Net Position/Fund Balances

Net Position - Net position in government-wide and proprietary fund financial statements are classified as net investment in capital assets, restricted and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute.

Fund Balances - In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

#### Nonspendable Fund Balance

This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

*Inventories* - portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

#### **Restricted Fund Balance**

This classification includes amounts of fund balance restricted by or subject to externally enforceable legal restrictions, including, but not limited to creditors, grantors, contributors, or other governments through enabling legislation.

Restricted for Stabilization by State Statute - portion of fund balance that is restricted by State Statute [G.S. 159-8(a)].

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 1—Summary of significant accounting policies (continued)

Restricted for Downtown District - portion of fund balance that is restricted by revenue source for certain downtown district expenditures.

Restricted for Public Safety - portion of fund balance that is restricted by revenue source for certain public safety expenditures.

Restricted for Equipment and Vehicles - portion of fund balance that is restricted by revenue source for certain rolling stock expenditures.

Restricted for Street and Sidewalk Improvements - portion of fund balance that is restricted by revenue source for street construction and maintenance.

Restricted for Greenway Improvements - portion of fund balance that is restricted by revenue source for improvements to greenways.

#### **Committed Fund Balance**

This classification includes amounts of fund balance that can only be used for specific purposes imposed by majority vote by quorum of the Town's Board of Commissioners, the highest level of decision making authority. Any changes or removal of specific purpose requires majority action by the Board either through board resolution or ordinance. The governing body approves the appropriation; however the budget ordinance authorizes the manager to modify the appropriations by resource or appropriation with funds up to \$25,000.

The governing body can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Committed for economic development – portion of fund balance committed by the Board for future economic development projects.

#### **Assigned Fund Balance**

This classification includes amounts of fund balance that reflect a government's intended use of resources through authority delegated by the Town's Board of Commissioners to the Town Manager or another member of the management team.

Assigned for subsequent year's expenditures - portion of total fund balance that is appropriated in the next year's budget that is not already classified in restricted or committed.

Assigned for recreation improvements - portion of fund balance that has been budgeted by the Board for recreation improvements.

Assigned for cemetery improvements - portion of fund balance that has been budgeted by the Board for cemetery improvements.

TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

### Note 1—Summary of significant accounting policies (continued) Unassigned Fund Balance

The portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The Town has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Director will use resources in the following hierarchy: bond proceeds, federal funds, state funds, local non-Town funds, Town funds. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly unassigned fund balance. The Finance Director has the authority to deviate from this policy if it is in the best interest of the Town.

The Town's fund balance policy adopted in September 2004 requires that the Town maintain an available (unreserved/undesignated) fund balance of 35% of general fund expenditures. Amounts in excess of this minimum may be used for construction projects or major capital outlay when the Town wishes to avoid the issuance of debt, purchase of real property, emergency work after disasters or for maintaining a stable tax rate when economically dependent revenues (i.e. sales taxes) are less than budgeted amounts.

#### (f) Pensions

For purposes of measuring the net pension asset, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Local

Governmental Employees' Retirement System (LGERS) and additions to/deductions from LGERS' fiduciary net position have been determined on the same basis as they are reported by LGERS. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The Town of Wake Forest's employer contributions are recognized when due and the Town of Wake Forest has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of LGERS. Investments are reported at fair value.

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 2 Stewardship, compliance, and accountability

Excess of Expenditures over Appropriations – The Schedule of Revenues, Expenditures and Changes in Fund Balances for the Greenway Transportation and Pedestrian Access fund displays multiple projects within the fund for which no project authorization has been assigned. The original budgets were approved at the account classification level. At the account classification level the appropriations exceed the expenditures incurred. The individual project budgets will be amendment in the subsequent fiscal year.

#### Note 3—Deposits and investments

Deposits - All of the Town's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage are collateralized with securities held by the Town's agent in the Town's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Town, these deposits are considered to be held by the Town's agent in the Town's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Town or the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Town under The Pooling Method, the potential exists for under collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Town has no formal policy regarding custodial credit risk for deposits, but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The Town complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured.

At June 30, 2015, the carrying amount of the Town's deposits was \$5,449,139 and the bank balance was \$5,762,761. Of the bank balance, \$1,250,000 was covered by federal depository insurance and \$4,512,761 was covered under the Pooling Method. At June 30, 2015, the Town had \$1,280 of petty cash on hand.

*Investments* - At June 30, 2015, the Town had \$18,230,632 invested with the North Carolina Capital Management Trust's Cash Portfolio which carried a credit rating of AAAm by Standard and Poor's. The Town's investment policy states that investment securities purchased by the Town shall be held in third-party safekeeping by an institution designated as primary agent.

Interest Rate Risk - The Town's policy states that all investments shall have maturities not to exceed eighteen (18) months as a means of managing its exposure to fair value losses arising from increasing interest rates.

Custodial Credit Risk – The Town's investment policy states that investment securities purchased by the Town shall be held in third-party safekeeping by an institution designated as primary agent. Generally the Town invests available cash in North Carolina Capital Management Trust's Cash Portfolio or other interest

JUNE 30, 2015

generating account as allowed by North Carolina law. The Town's investment in the N.C. Capital Management Trust Cash Portfolio carried a credit rating of AAAm by Standard & Poor's as of June 30, 2015.

#### Note 4 Receivables – allowance for doubtful accounts

The amounts presented in the Statement of Net Position are net of allowance for doubtful accounts in the following amounts:

General Fund Allowance for uncollectible property taxes receivable \$ 57,328

Electric Allowance for uncollectible customer receivables 34,397

#### Note 5—Capital assets

Capital asset activity for the year ended June 30, 2015, was as follows:

GOVERNMENTAL ACTIVITIES	Balance NMENTAL ACTIVITIES June 30, 2014 Additions		Transfers	Deletions	Balance June 30, 2015	
Capital assets not being depreciated:						
Land	\$	10,794,095	\$ -	\$ -	\$ -	\$ 10,794,095
Land rights and easements	Ψ	24,554,139	2,306,061	Ψ - -	ψ - -	26,860,200
Construction in progress		2,115,762	713,351	(799,975)	-	2,029,138
Total capital assets not being depreciated		37,463,996	3,019,412	(799,975)	-	39,683,433
Capital assets being depreciated:						
Buildings						
		16,694,732	-		-	16,694,732
Improvements		27,748,268	445,227	8,546	-	28,202,041
Infrastructure		98,536,980	13,039,407	791,429	-	112,367,816
Equipment and furniture		4,782,274	252,501	-	67,029	4,967,746
Vehicles and motorized equipment Total		5,429,414	1,069,867	=	371,953	6,127,328
capital assets being depreciated		153,191,668	14,807,002	799,975	438,982	168,359,663
Less Accumulated Depreciation for:						
Buildings						
In a second seco		2,027,929	554,033	-	-	2,581,962
Improvements		8,605,808	1,199,866	-	-	9,805,674
Infrastructure		26,319,432	2,566,042	-	-	28,885,474
Equipment and furniture		2,968,025	363,507	-	55,196	3,276,336
Vehicles and motorized equipment		3,307,633	491,141	-	356,437	3,442,337
Total accumulated depreciation		43,228,827	5,174,589	-	411,633	47,991,783
Total capital assets being depreciated, net		109,962,841				120,367

JUNE 30, 2015

Total

_				
Governmental activity capital				
assets, net	\$ 147,426,837		\$	160,051,313
Depreciation expense was charged follows:	to Functions/programs as			
General government		\$ 904,072		
Public safety		474,950		
Public works		2,808,577		
Environmental protection		81,066		
Cultural and recreational		 905,924	_	

\$ 5,174,589

#### Note 5 Capital assets (continued):

Business-type Activities	Balance June 30, 2014	Additions	Deletions	Balance June 30, 2015
Capital assets not being depreciated				
Land	\$ 510,605	\$ -	\$ -	\$ 510,605
Construction in progress				
Total capital assets not being	1,112,472	1,563,756	-	2,676,228
depreciated	1,623,077	1,563,756	-	3,186,833
Capital assets being depreciated				
Utility improvements				
	24,242,573	726,575	-	24,969,148
Equipment and furniture	1,609,379	67,418	90,569	1,586,228
Vehicles and motorized	1,003,373	07,410	90,009	1,500,220
equipment Total capital assets	1,556,324	69,729	34,776	1,591,277
being depreciated	27,408,276	863,722	125,345	28,146,653
Less accumulated depreciation for				
Utility improvements	10,272,286	778,763	-	11,051,049
Equipment and furniture	1,138,538	135,307	88,765	1,185,080
Vehicles and motorized Equipment  Total accumulated depreciation	945,301	79,167	34,776	989,692
. C.a. addanialada doprodialidii	12,356,125	993,237	123,541	13,225,821
Total capital assets being depreciated, net	15,052,15	1		14,920,832

JUNE 30, 2015		
_		
Business-type activity cap	pital	
assets, net	\$ 16,675,228	\$ 18,107,665

Construction Commitments - The identification of possible commitments is the responsibility of the finance department. Once identified, the department involved with the project and the finance department evaluates the financial statement impact by evaluating the funding and timing of the contracts.

JUNE 30, 2015

Note 6—

#### Pension plan obligations

#### (a) Local Government Employees' Retirement System

Plan Description - The Town is a participating employer in the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G. S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested by the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members.. The Local Governmental Employee's Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454 or at <a href="https://www.osc.nc.gov">www.osc.nc.gov</a>.

Benefits Provided – LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service. Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

Funding Policy – Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. Town of Wake Forest employees are required to contribute six percent of their annual covered salary. The Town is required to contribute at an actuarially determined rate. For the Town, the current rate for employees not engaged in law enforcement and for law enforcement

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—Pension plan obligations (continued)

officers is 7.21% and 7.41%, respectively, of annual covered payroll. The contribution requirements of employees and of the Town are established and may be amended by the North Carolina General Assembly. The Town's contributions to LGERS for the years ended June 30, 2015, 2014 and 2013 and were \$897,824, \$869,753, and \$770,777, respectively. The contributions made by the Town equaled the required contributions for each year.

Refunds of Contributions - Town employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60 day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by LGERS.

### Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30<sup>th</sup> the Town reported an asset of \$1,361,017 for its proportionate share of the net pension asset. The net pension asset was measured as of June 30, 2014. The total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2013. The total pension liability was then rolled forward to the measurement date of June 30, 2014 utilizing update procedures incorporating the actuarial assumptions. The Town's proportion of the net pension asset was based on a projection of the Town's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employees, actuarially determined. At June 30, 2014 the Town's proportion was 0.0023%.

For the year ended June 30, 2015, the Town recognized pension expense of \$92,140. At June 30, 2015, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		of Inflows of	
Differences between expected and actual experience Changes of assumptions Net difference between projected and actual earnings on	\$	-	\$	148,715 -
pension plan investments Changes in proportion and differences between Town		-		3,168,415
contributions and proportionate share of contributions  Town contributions subsequent to the measurement date		27,177 897,824		-
Total	\$	925,001	\$	3,317,130

\$897,824 reported as deferred outflows of resources related to pensions resulting from Town contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—Pension plan obligations (continued)

ended June 30, 2016. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	\$ (822,565)
2016	(822,565)
2017	(822,565)
2018 2019	(822,258)
2020	- -
Thereafter	<u>-</u> \$
	(3,289,953)

Actuarial Assumptions – The total pension liability in the December 31, 2013 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 3.0 percent

Salary increases 4.25 to 8.55 percent, including inflation and productivity factor

Investment rate of return 7.25 percent, net of pension plan investment expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2013 valuation were based on the results of an actuarial experience study for the period January 1, 2005 through December 31, 2009.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—Pension plan obligations (continued)

best estimates of arithmetic real rates of return for each major asset class as of June 30, 2014 are summarized in the following table:

Long-Term Expected
Asset Class Target Allocation Real Rate of Return

Fixed Income	36.00%	2.50%
Global Equity	40.50%	6.10%
Real Estate	8.00%	5.70%
Alternatives	6.50%	10.50%
Credit	4.50%	6.80%
Inflation Protection	4.50%	3.70%
Total	100.00%	

The information above is based on 30 year expectations developed with the consulting actuary for the 2013 asset liability and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualize figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.19%. All rates of return and inflation are annualized.

A new asset allocation policy was finalized during the fiscal year ended June 30, 2014 to be effective July 1, 2014. The new asset allocation policy utilizes different asset classes, changes in the structure of certain asset classes, and adopts new benchmarks. Using the asset class categories in the preceding table, the new long-term expected arithmetic real rates or return are: Fixed Income 2.2%, Global Equity 5.8%, Real Estate 5.2%, Alternatives 9.8%, Credit 6.8% and Inflation Protection 3.4%.

Discount rate – The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Town's proportionate share of the net pension asset to changes in the discount rate – The following presents the Town's proportionate share of the net pension asset calculated using the discount rate of 7.25%, as well as what the Town's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25 percent) or one percentage point higher (8.25 percent) than the current rate:

JUNE 30, 2015

#### Note 6—Pension plan obligations (continued)

	1 %	Discount	1 %
	ecrease	Rate	Increase
	6.25%)	(7.25%)	(8.25%)
Town's proportionate share of the net pension liability (asset)\$	4,619,878\$	(1,361,016)\$	(6,396,736)

Pension plan fiduciary net position – Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

#### (b) Law Enforcement Officers Special Separation Allowance

Plan Description - The Town of Wake Forest administers a public employee retirement system (the "Separation Allowance"), a single-employer defined benefit pension plan that provides retirement benefits to the Town's qualified sworn law enforcement officers. The Separation Allowance is equal to .85% of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G. S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. All full-time law enforcement officers of the Town are covered by the Separation Allowance. At December 31, 2014 the Separation Allowance's membership consisted of:

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—

#### Pension plan obligations (continued)

Retirees receiving benefits Terminated plan members entitled to	1
reminated plan members entitled to	
but not yet receiving benefits	-
Active plan members	66
Total	67

A separate report was not issued for the plan.

Summary of Significant Accounting Policies - Basis of Accounting: The Town has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

The Separation Allowance has no assets accumulated in a trust that meets the following criteria which are outlined in GASB Statement 67 and 68:

- contributions to the pension plan and earnings on those contributions are irrevocable
- pension plan assets are dedicated to providing benefits to plan members
- pension plan assets are legally protected from the creditors or employers, nonemployer contributing entities, the plan administrator, and plan members.

Method Used to Value Investments: No funds are set aside to pay benefits and administration costs. These expenditures are paid as they come due.

Contributions - The Town is required by Article 12D of G. S. Chapter 143 to provide these retirement benefits and has chosen to fund the benefit payments on a pay as you go basis through appropriations made in the General Fund operating budget. The Town's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. There were no contributions made by employees.

The annual required contribution for the current year was determined as part of the December 31, 2013 actuarial valuation using the projected unit credit actuarial cost method and the level dollar closed amortization method. The actuarial assumptions included (a) 5.00% investment rate of return (net of administrative expenses over a remaining amortization period of 17 years) and (b) projected salary increases of 4.25 - 7.85% per year. The inflation component was 3.00%. The assumptions do not include postemployment benefit increases.

Annual Pension Cost and Net Pension Obligation - The Town's annual pension cost and net pension obligation to the Separation Allowance for the current year were as follows:

TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

N	ote	6-

Annual required contribution	\$ 168,132
Interest on net pension obligation	36,879
Adjustment to annual required contribution	 (62,307)
annual pension cost	142,704
Contributions made	 4,590
Increased (decrease) in net pension obligation	138,114
Net pension obligation - beginning of year	 737,574
Net pension obligation - end of year	\$ 875,688

#### Pension plan obligations (continued)

Trend Information

Annual	Percentage
Pension of	<b>APC Net Pension Year Ended Costs</b>
(APC) Contributed Obligation	

6/30/15	\$ 142,704	3.22%	\$ 875,688
6/30/14	113,611	0.00%	737,574
6/30/13	108,648	0.00%	623,963

Funded Status and Funding Progress - As of December 31, 2014, the most recent actuarial valuation date, the plan was not funded. The actuarial accrued liability for benefits and the unfunded actuarial accrued liability (UAAL) was \$1,203,060. The covered payroll (annual payroll of active employees covered by the plan) was \$4,157,477, and the ratio of the UAAL to the covered payroll was 28.94%.

The schedule of funding progress presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets are increasing or decreasing over time relative to the actuarial accrued liability for benefits.

#### (c) Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description - The Town contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the Town. Article 5 of G. S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401 (k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—

Funding Policy - Article 12E of G. S. Chapter 143 requires the Town to contribute each month an amount equal to 5% of each officer's salary, and all amounts contributed are vested immediately. Also, the Law Enforcement Officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2015 were \$264,576, which consisted of \$202,085 from the Town and \$62,491 from the law enforcement officers.

#### (d) Supplemental Retirement Income Plan for all Other Employees

*Plan Description* - All other employees of the Town (excluding Law Enforcement Officers) are members of the Town's 401(k) plan, a defined contribution pension plan as described above.

Funding Policy - The Town contributes each month an amount equal to 5% of eligible employee's salary, and all amounts contributed are vested immediately. Also, the employees may make voluntary contributions to the plan. Contributions for the year ended June 30, 2015 were \$600,247, which consisted of \$416,470 from the Town and \$183,776 from employees.

#### Pension plan obligations (continued)

#### (e) Other Postemployment Benefit (OPEB) - Healthcare Benefits

Plan Description - Under a Town resolution July 1, 2008, the Town provides healthcare benefits through the Healthcare Benefits Plan (HCB Plan) as a single-employer defined benefit plan to cover retirees of the Town who participate in the North Carolina Local Government Employees' Retirement System (System) and have met certain service requirements with the Town. Employees hired after April 15, 2003 who have 20 or more years of continuous creditable service with the Town at the time of their retirement will receive full benefits; those with 15-19 years of continuous creditable service with the Town will receive one-half of the benefits. Employees hired prior to April 15, 2003 who have 15 or more years of service at retirement will receive full benefits; those with 5-14 years of service will receive one-half of the benefits. Also, the Town's retirees can purchase coverage for their dependents at the Town's group rates. The Town Board may amend the benefit provisions. A separate report was not issued for the plan.

Membership of the HCB Plan consisted of the following at December 31, 2014, the date of the latest actuarial valuation:

		Law
	General	Enforcement
	<b>Employees</b>	Officers
Retirees and dependents receiving benefits	25	4
Terminated plan members entitled to but not yet receiving benefits	-	-
Active plan members	135	61
Total	160	65

# **TOWN OF WAKE FOREST, NORTH CAROLINA NOTES**TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—

Funding Policy - The Board of Commissioners established the contribution requirements of plan members and this may be amended by the Board. Employees pay \$452 per month for dependent coverage and \$1,022 per month for family coverage. The Town has chosen to fund the healthcare benefits on a pay as you go basis.

The current ARC rate is 9.52% of annual covered payroll. For the current year, the Town contributed \$211,555 or 1.80% of annual covered payroll. The Town obtains healthcare coverage through private insurers. The Town's required contributions, under a Board resolution, for employees not engaged in law enforcement and for law enforcement officers represented 10.67% and 5.84% of covered payroll, respectively. There were no contributions made by employees, except for dependent coverage in the amount of \$195,419. The Town's obligation to contribute to the HCB Plan is established and may be amended by the Board of Commissioners.

Summary of Significant Accounting Policies - Postemployment expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. No funds are set aside to pay benefits and administration costs. These expenditures are paid as they come due.

Annual OPEB Cost and Net OPEB Obligation - The Town's annual (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC) an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis is projected to cover normal costs each year and amortize any unfunded actuarial

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 6—Pension plan obligations (continued)

liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation for the healthcare benefits:

Annual required contribution \$ 1, 207,452	,049,970 Interest	on OPEB	obligation
Adjustment to annual required contribut	ion _	(198,1	<u>81)</u>
Annual OPEB cost		1,059,2	41
Contrubtions made	_	(211,5	<u>555)</u>
Increase in net OPEB obligation		847,6	86
Net OPEB obligation - beginning of year	r _	5,186,3	<u> 000</u>
Net OPEB obligation - end of year	<u>\$</u>	6,033,9	<u>86</u>

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the HCB Plan, and the net OPEB obligation as of June 30, 2015 were as follows:

	Percentage of Annu	al Annual OPEB OPEB
	Costs Net	OPEB Year Ended Costs
	Contrib	uted Obligation
		<b>3</b>
6/30/15	\$ 1,059,241	20.00% \$ 6,033,986
6/30/14	988,679 15.0	0% 5,186,300 6/30/13
	997,277 15.90%	4,346,317

Funded Status and Funding Progress - As of December 31, 2014, the most recent actuarial valuation date, the plan was not funded. The actuarial accrued liability for benefits and, thus, the unfunded actuarial accrued liability (UAAL) was \$11,855,181. The covered payroll (annual payroll of active employees covered by the plan) was \$11,768,783 and the ratio of the UAAL to the covered payroll was 100.7%. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions - Projections of benefits for the financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members at that point. The actuarial methods and assumptions used

TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value assets, consistent with the long-term perspective of the calculations.

#### Note 6 Pension plan obligations (continued)

In the December 31, 2014 actuarial valuation, the projected unit credit method was used. The actuarial assumptions included a 4.0% investment rate of return (net of administrative expenses), which is the expected long-term investment returns on the employer's own investments calculated based on the funded level of the plan at the valuation date, and an annual medical cost trend increase of 7.75 to 5.0% for preMedicare and 5.5 to 5.0% for post-Medicare, annually. The investment rate included a 3.00% inflation assumption. The actuarial value, if any, was determined using techniques that spread the effects of shortterm volatility in the market value of investments over a 5-year period. The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2014 was 30 years.

#### (f) Other Employment Benefit

The Town has elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer, Stateadministered, cost-sharing plan funded on a one-year term cost basis. Employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's twelve (12) highest months' salary in a row during the twenty-four (24) months prior to the employee's death, but the benefit may not exceed \$50,000 or be less than \$25,000. All death benefit payments are made from the Death Benefit Plan. The Town has no liability beyond the payment of monthly contributions. Contributions are determined as a percentage of monthly payroll, based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for Law Enforcement Officers. Because the benefit payments are made by the Death Benefit Plan and not by the Town, the Town does not determine the number of eligible participants. Due to a surplus, a decision was made to temporarily stop employer contributions to the Death Benefit Plan beginning July 1, 2012 for a period of three years. Thus, the Town's required contributions for employees not engaged in law enforcement and for law enforcement officers represented 0.0% of covered payroll. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount.

#### Note 7—Deferred outflows and inflows of resources

Deferred outflows of resources at year-end are comprised of the following:

	Total
Contributions to pension plan in current fiscal year	
General Fund	\$ 813,934

# **TOWN OF WAKE FOREST, NORTH CAROLINA NOTES**TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

Electric Fund	83,890
	<u></u>
Pension Deferrals	27,177
Total	\$ 925,001

Deferred inflows of resources at year-end are comprised of the following:

Unavailable Revenue	Unearned Revenue	Total
\$ -	- \$ 10,775	5 \$ 10,775
170,425	;	10,775
00.04.4		170,425
62,614		- 62,614
10,364		· •
_	3 409	10,364
	3,490	3,498
-	3,317,130	
\$ 243,403	\$ 3,331,403	3,317,130 3,574,806
	\$ 170,425 62,614 10,364	Revenue Revenue  \$ - \$ 10,775  170,425  62,614  10,364  - 3,498  - 3,317,130

#### Note 8—Risk management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Town participates in two (2) selffunded risk financing pools administered by the North Carolina League of Municipalities (NCLM). Through these pools, the Town obtains general liability coverage in the amount of \$3,000,000 per occurrence, auto liability coverage in the amount of \$2,000,000 combined single limit, property coverage up to the total insurance values of the property policy and workers' compensation coverage up to the statutory limits. The Town contracts with a preferred provider organization (PPO) to provide employee health insurance coverage. The pools are reinsured through commercial companies for single occurrence claims against general liability and auto liability in excess of \$1,000,000. The pools are reinsured through commercial companies for single occurrence claims against property in excess of \$500,000 and statutory limits for workers' compensation in excess of \$1,000,000. The property liability pool has an aggregate limit for the total

TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

property losses in a single year, with the reinsurance limit based upon a percentage of the total insurance values.

There are exclusions to the town's policy which bar coverage for all risks of loss. There have been no significant reductions in insurance coverage in the prior year, and settled claims have not exceeded coverage in any of the past three (3) fiscal years. The Town does not carry flood insurance because flood plain maps show insignificant property values within flood plains.

In accordance with G.S. 159-29, Town's employees with access to \$100 or more at any given time of the Town's funds are performance bonded through a commercial fidelity bond with limits of \$100,000. The Finance Director and the tax collector are individually bonded for \$100,000 each. Government crime coverage provides \$5,000 per occurrence for theft of money and securities inside or outside the premises.

#### Note 9—Claims, judgments and contingent liabilities

At June 30, 2015, the Town was a defendant to various lawsuits. In the opinion of the Town's management and the Town's attorney, the ultimate effect of these legal matters will not have a material adverse effect on the Town's financial position.

During fiscal year ended June 30, 2007, the Town issued bonds in the amount of \$9,200,000 that are subject to arbitrage rebate in accordance with Internal Revenue Code Section 148. Arbitrage restrictions limit the ability of governmental units to profit from the investment of tax-exempt bond proceeds. Excess earnings resulting from arbitrage must be rebated to the federal government and is calculated and rebated at the end **Note 9 Claims, judgments and contingent liabilities (continued)** 

of each five-year period that tax-exempt debt is outstanding and at maturity. There are certain exceptions allowed by the Internal Revenue Service whereby the arbitrage rebate does not have to be paid. Management believes that the Town will not be subject to arbitrage rebate and accordingly, no provision has been made for potential arbitrage rebate in these financial statements.

#### Note 10—Long-term debt

#### (a) General Obligation Bonds

The Town's general obligation bonds serviced by the governmental funds were issued for the acquisition of parks and recreation facilities and street improvements. Those general obligation bonds issued to finance the construction of facilities utilized in the operations of the water, sewer and electric systems and which are being retired by its resources are reported as long-term debt in the Water and Sewer Fund and the Electric Fund. In addition, general obligation bonds have been issued to refund general obligation bonds. All general obligation bonds are collateralized by the full faith, credit and taxing power of the Town. Principal and interest requirements are appropriated when due.

Bonds payable at June 30, 2015 are comprised of the following individual issues:

#### Serviced by the General Fund:

# **TOWN OF WAKE FOREST, NORTH CAROLINA NOTES**TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

\$4,330,000 Series 2015 Public Improvement Bonds with annual installments of \$220,000 due annually on April 1 through April 1, 2021 plus interest and \$215,000 due annually on October 1 through October 1, 2035 plus interest from 2.0 to 3.25 percent

\$4,330,000

\$7,300,000 Series 2009 A Public Improvement Bonds with annual installments of \$365,000 due annually on February 1 through February 1, 2030 plus interest from 2.0 to 4.0 percent 5,475,000

\$1,705,000 Series 2009B Refunding Bonds with annual installments of \$100,000 to \$190,000 due annually on February 1 through February 1, 2020 plus interest from 2.5 to 4.0 percent

760,000

\$9,200,000 Series 2006 Public Improvement Bonds with annual installments of \$460,000 due annually on April 1 through April 1, 2027 plus interest from 3.6 to 5.0 percent

5,520,000

Total <u>\$16,085,000</u>

At June 30, 2015, the Town of Wake Forest had bonds authorized but unissued of \$20,770,000 and a legal debt margin of \$293,586,912.

Annual debt service requirements to maturity for general obligation bonds at June 30, 2015 are as follows:

Note 10—Long-term debt (continued)

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

_		
		Governmental Activities Principal Interest
Year Ending June 30:		
2016\$ 1,215,000	\$ 538,038	
20171,210,000	494,163	
20181,210,000	454,638	
20191,205,000	411,463	
20201,145,000	369,503 2020 - 2024	5,205,000 1,329,380 2025 - 2029
3,820,000	505,315	
2030 - 2035		1,075,000 97,608
Total		<u>\$ 16,085,000\$ 4,200,108</u>

#### (b) Revenue Bonds

\$2,300,000 Electric Revenue Bonds, Series 2007, issued for acquiring, constructing and equipping an electric substation. Principal installments are due semiannually on August 15 and February 15 of \$119,820 through 2019

which includes interest at 3.74%. \$882,679

\$2,500,000 Electric Revenue Bond, Series 2014, issued for system improvements. Principal installments are due semiannually on February 1 and August 1 of \$112,630 and \$137,633 through 2024 which includes interest at 2.24%

2,257,374 3,140,053

The Town is in compliance with the covenants as to rates, fees, rentals and charges in Section 5.02 of the Bond Order, authorizing the issuance of the Electric System Revenue Bond, Series 2007 and Series 2014. Section 5.02 (a) requires the debt service coverage ratio to be no less than 120%. The debt service coverage ratio calculation for the year ended June 30, 2015, is as follows:

Operating revenues	\$ 19,552,542
Operating expenses (less depreciation)	<u>18,629,904</u>
	<u>\$ 517,988</u>
	178%
Net revenues available for debt service	<u>\$</u> 922,638
	322,030

Debt service, principal and interest paid (revenue bond only)

Debt service coverage ratio

# **TOWN OF WAKE FOREST, NORTH CAROLINA NOTES**TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

The Town has pledged future electric revenues, net of specified operating expenses, to repay \$2,300,000 in electric revenue bonds issued in February 2007 and \$2,500,000 in electric revenue bonds issued in June 2014. Proceeds from the bonds provided financing for an electric substation, substation improvements, and installation of street lights. The bonds are payable solely from electric customer net revenues and are payable through 2019 for the Series 2007 bonds and 2024 for the Series 2014 bonds. Annual principal and interest payments on the bonds are expected to require less than 523 percent of net revenues. The total principal and interest remaining to be paid on the bonds is \$3,463,694. Principal and interest paid for the current year and total customer net revenues were \$517,988 and \$922,638, respectively.

# TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

# Note 10 Long-term debt (continued)

Annual debt service requirements to maturity for revenue bonds at June 30, 2015 are as follows:

# Business-Type Activities

		Interest
	<u>Principal</u>	
Year Ending June 30:		
2016	\$ 436,289	\$ 80,370
2017	451,981	67,337
2018	464,097	53,891
2019	477,971	40,018
2020	250,405	27,943
2021 - 2024	<u>1,059,310</u>	54,082
Total	\$ 3,140,053	\$ 323,641
	· · · · · · · · · · · · · · · · · · ·	

#### c) Installment Notes

The Town's installment notes outstanding at June 30, 2015 are as follows:

The Town's installment notes outstanding at June 30, 2015 are as follows:	 ernmental ctivities
\$9,800,000 installment obligation to BB&T for the New Town Hall issued July 23, 2008; semi-annual payments of \$326,667, plus interest at 3.72%, secured by a building. (Rate reduced to 2.70% - April 2012)	\$ 5,553,329
\$850,000 installment obligation to BB&T Bank for the renovation of the existing police department issued October 17, 2012; semi-annual payments of \$85,000 plus interest at 1.53%, secured by real estate.	425,000
\$4,000,000 installment obligation to RBC Bank for street improvements issued September 20, 2011; semi-annual payments of varying amounts from \$252,725 to \$293,600 which includes interest at 2.18%.	2,250,000
\$753,825 installment obligation to PNC Bank for vehicles and equipment issued June 10, 2013; quarterly payments of \$63,958 which includes interest at 1.11%, secured by vehicles and equipment.	254,065
\$2,300,000 installment obligation to BB&T for street improvements issued May 16, 2012; semi-annual payments of varying amounts from \$165,797 to \$185,446 which includes interest at 1.84%.	1,314,286
<b></b>	

\$792,750 installment obligation to BB&T for vehicles and equipment issued February 25, 2015; semi-annual payments of \$102,059 which includes interest at

# TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

1.32%, secured by vehicles and equipment.	792,750
\$462,670 installment obligation to BB&T for police patrol cars issued December 18, 2013; quarterly payments of \$39,211 which includes interest at 1.04%.	233,137
\$1,181,000 installment obligation to PNC Bank for the purchase of the Wake Forest Renaissance Centre issued September 16, 2013; quarterly payments of varying amounts from \$66,051 to \$69,567 which includes interest at 1.34%.	721,722 Governmental Activities
\$740,000 installment obligation to BB&T for Holding Park Pool renovations issued February 27, 2014; semi-annual payments of \$61,667 which includes interest at 1.65%.	616,667
\$505,035 installment obligation to BB&T for the purchase of vehicles and equipment issued May 29, 2014; semi-annual payments of \$42,808 which includes interest at 1.05%.  Total	338,452 \$ 12,499,408
The Town's installment notes outstanding at June 30, 2015 are as follows:	
	Business-Type Activities
\$3,100,000 installment obligation to BB&T for land and land improvements issued May 31, 2002; quarterly payments of \$51,667 plus interest at 4.79%, secured by land and land improvements. (Rate reduced to 1.96% - April 2012)	\$ 413,333

Annual debt service requirements to maturity for installment notes at June 30, 2015 are as follows:

	Governmental Activities Business-Type Activities Principal Interest						
	Principal Interest						
Year Ending June 30:							
2016	\$ 2,809,402 \$	254,711	\$	206,667	\$	6,582	
2017	2,482,770	204,333		206,666		2,533	
2018	2,086,546	157,565		-		-	
2019	1,807,354	116,334		-		-	
2020	1,026,667	79,221		-		-	
2021	- 2025	2,286,669		123,480			-
Total	\$ 12,499,408	\$ 935,644		\$ 413,33	33	\$ 9,115	

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### (d) North Carolina Water Pollution Control Revolving Fund Loan and Revolving Bond Fund

The Town has \$6,450,000 and \$1,300,105 in promissory notes issued by the North Carolina Department of Environment, Health, and Natural Resources for the construction of additional capacity at the Town's Wastewater Treatment Plant. Future revenues of the sanitary sewer system collateralize the notes. This debt is recorded as long-term debt in the proprietary fund with principal and interest requirements appropriated when due.

#### Note 10 Long-term debt (continued)

For the \$6,450,000 promissory note, interest is due semi-annually at 3.035% with principal payable in 20 annual installments beginning May 1, 1998 of \$322,500 plus interest. At June 30, 2015 the outstanding balance on this note totaled \$645,000. For the \$1,300,105 total promissory note, \$211,105 is a separate note with an interest rate of 5.85%, due semi-annually with principal payable in 20 annual installments beginning May 1, 1998 of \$11,111 plus interest. The balance of the promissory note of \$1,089,000 has an interest rate of 5.30% due semi-annually with principal payable in not more than 20 annual installments beginning May 1, 1998 of \$54,450 plus interest. At June 30, 2015 the remaining balance on these notes totaled \$11,111 and \$108,900, respectively.

Annual debt service requirements to maturity are as follows:

	Р	rincipal	Inter	est	
Year Ending June 30:					
2016	\$	388,061	\$ 23,961		
2017		376,950	11,656		
Total	\$	765,011	\$	35,617	

Changes in Long-Term Liabilities - Long-term liability activity for the year ended June 30, 2015, was as follows:

Balance	Balance			Within One	
July 1, 2014	Increases	Decreases	June 30, 2015	Year	

# **TOWN OF WAKE FOREST, NORTH CAROLINA NOTES**TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

Governmental Activities: Bonds and Notes Payable: General obligation bonds	\$ 12,755,000	\$ 4,330,000	\$ 1,000,000	\$ 16,085,000	\$ 1,215,000	A m o
Premiums on issuance Total bonds payable	187,690	47,482	16,782	218,390	16,783	u —n
	12,942,690	4,377,482	1,016,782	16,303,390	1,231,783	t
Installment Notes	14,501,751	792,750	2,795,093	12,499,408	2,809,402	S
Compensated absences	903,801	2,208	-	906,009	613,174	D
Net pension obligation	737,574	138,114	-	875,688	-	u e
Other post employment benefits Governmental activity long-term	4,408,355	<del>=</del> 720,533	-	5,128,888		=
iabilities	33,494,171	6,031,087	3,811,875	35,713,383	4,654,359	To
Business-Type Activities:						lor ter
Revenue bonds	\$ 3,583,652	\$	\$ - 443,599	\$ 3,140,053	\$ 436,289	lial es
Installment notes	1,773,072	-	594,728	1,178,34	4 594,728	
Compensated absences	100,060		9,056	91,004	4 91,004	_
Other post employment benefits Business-type activity long-term	777,945	127,153	- -	905,09		C p
iabilities	6,234,729	127,153	1,047,383	5,314,499	1,122,021	— а а

net pension obligations, and net other postemployment benefit obligations for governmental activities typically have been liquidated in the General Fund.

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

#### Note 11 Fund balance

The following schedule provides management and citizens with information on the portion of General Fund balance that is available for appropriation:

Total fund balance-General Fund	\$ 13,028,596
Less:	
Inventories	(13,281)
Stabilization by State Statute	(3,721,637)
Downtown District	(243,525)
Public Safety	(297,346)
Rolling Stock	(224,833)
Assigned for subsequent year's expenditures	(894,170)
Remaining fund balance	\$7,633,804

Outstanding encumbrances are amounts needed to pay any commitments related to purchase orders and contracts that remain unperformed at year-end.

Encumbrances – General Fund \$ 424,980

#### Note 12—Interfund balances and transfers

A summary of interfund transfers follows:

#### **Transfers Out**

		Police					
	Downtown	Department	Electric		Cemetery	Recreation	
General	District	Special Revenue	Capital	Electric	Capital	Capital	Total
					\$ 30,419	\$ 51,933	
					-	-	
						- -	
					\$ 30,419	\$ 51,933	
Fund	Special Tax	Fund	Reserve	Fund	Reserve	Reserve	Transfers I

Transfers In:

#### TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

	_							-
_					\$	_		
General Fund \$	- \$	66,595\$	-\$ \$	36,000	-	184,947 Holding	Park Pool	42,931
- 42,931			Ψ		-			
GTP Electric Fund Capital		50,000		-	-	-	50,000	
Project		-		-	-	1,507,327	1,539,022	_
Total Transfers Out	\$	92,931		\$	31,685,595	\$ 1,507,327\$	1,816,900	
			\$	36,000	\$ 31,695			

Balances due to/from other funds at June 30, 2015, consist of the following:

Receivable Fund	Payable Fund	Amount	
General Fund	Electric Fund	\$ 374,000	

The amounts payable to the General Fund relate to working capital loans made to the Electric Fund. This loan to the Electric Fund is for the construction of the Electric Substation. The Electric Fund will make payments over the next four (4) years plus interest at 2.5% or it may prepay the loan in full within the five-year period.

#### Note 13 Jointly governed organization

The Town is a member of the North Carolina Eastern Municipal Power Agency (the "Agency"). The Agency was formed to enable municipalities that own electric distribution systems to finance, construct, own, operate, and maintain generation and transmission facilities through the Agency. The Town receives power from the Agency and is contractually allocated a .7262% interest in the Agency, with the balance being shared by the thirty-two (32) other local governments. Each participating government appoints one commissioner to the Agency's governing board. The Town is obligated to purchase all of its power supply requirements from the Agency. Except for the power supply purchase requirements, no local government participant has any obligation, entitlement, or residual interest. The Town's gross purchases of power for the fiscal year ended June 30, 2015 were \$13,188,179.

#### Note 14—Summary disclosure of significant contingencies

Federal and State Assisted Programs - The Town has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures of grant monies by the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

#### Note 15—Merger of water and sewer system with the City of Raleigh

# **TOWN OF WAKE FOREST, NORTH CAROLINA NOTES**TO THE FINANCIAL STATEMENTS

JUNE 30, 2015

The Water and Sewer Utility System of the Town was transferred to the City of Raleigh effective July 1, 2005. Under the terms of the agreement, Raleigh assumed full responsibility for the provision of water and sewer services in Wake Forest, including responsibility for Wake Forest's water and sewer utility systems and related equipment and property rights. Upon the transfer, Raleigh assumed immediate and sole duty and responsibility for financing, operating, maintaining, improving and expanding the water and sewer systems serving Wake Forest's existing and future corporate limits and Urban Services Area. The Town transferred ownership of all facilities, property, land, equipment, financial assets, information and data subject to the agreement with Raleigh.

The accompanying statement of net position shows total notes receivable of \$1,178,339 due from the City of Raleigh related to this merger. The amount due from the City of Raleigh is shown as \$594,728 due within one year and \$583,611 due in more than one year. The City of Raleigh will also pay interest on this balance based on the Town of Wake Forest's interest rates on the associated long term debt. The financial statements include a current account payable amount to the City of Raleigh of \$245,645 related to the merger.

#### Note 16—Note receivable

The Town entered into an agreement with the Wireless Research Center of North Carolina whereby the Town would advance loan funds to the Wireless Research Center up to \$975,000 for the purpose of economic development. The loan funds are for the purpose of covering operating expenses during the startup period. As of June 30, 2015, the Town had advanced funding in the amount of \$948,950. Under the terms of the loan, interest at the rate of 2.5% per annum began July 1, 2011 with interest only payments beginning January 1, 2012 and continuing on the first day of each calendar month thereafter until December 31, 2016 at such time the entire outstanding principal balance is due. Accordingly the amounts advanced at June 30, 2015 have been recorded as noncurrent assets in the government-wide financial statements.

#### Note 17 Special item

The Town reached a settlement in an ongoing lawsuit relative to the design and construction of the Town Hall in 2009. The terms and amounts were determined during mediation. The Town received a cash settlement amount of \$300,000. In addition, the Town was not required to remit the retainage payable funds that were being held in the amount of \$205,000 plus interest totaling \$2,768. Therefore, the total settlement for this litigation is equal to \$507,768.

#### Note 18—Change in accounting principles/restatement

The Town implemented Governmental Accounting Standards Board (GASB) statement 68 and 71, Accounting and Financial Reporting for Pensions (an amendment of GASB Statement No. 27), in the fiscal year ending June 30, 2015. The implementation of the statement required the Town to record beginning net pension liability and the effects on net position of contributions made by the Town during the measurement period (fiscal year ending June 30, 2014). As a result, net position for the governmental and business-type activities decreased by \$1,583,425 and \$253,372, respectively.

# **TOWN OF WAKE FOREST, NORTH CAROLINA** NOTES TO THE FINANCIAL STATEMENTS

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# Note 19—Subsequent events

Management has evaluated subsequent events in connection with the preparation of the financial statements through the date the financial statements were available to be issued and determined that there was nothing to be reported.

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# TOWN OF WAKE FOREST, NORTH CAROLINA

LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF FUNDING PROGRESS

TEN YEARS ENDED DECEMBER 31, 2014

Actual Valuation Date December 31	Actuarial Value of Assets		Lial P	orial Accrued Dility (AAL) rojected Dit Credit	·	Jnfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
12/31/2005			(a)	)	(b	)	(b - a)	(a/b)	(c)
	\$	-	\$	242,453	\$	242,453	0.00%	\$ 1,946,655	12.45%
12/31/2006		-		266,027		266,027	0.00%	2,063,352	12.89%
12/31/2007		-		344,645		344,645	0.00%	2,519,495	13.68%
12/31/2008		-		435,525		435,525	0.00%	2,988,072	14.58%
12/31/2009		-		789,979		789,979	0.00%	3,419,561	23.10%
12/31/2010		-		755,126		755,126	0.00%	3,362,329	22.46%
12/31/2011		-		800,445		800,445	0.00%	3,366,249	23.78%
12/31/2012		-		960,167		960,167	0.00%	3,486,457	27.54%
12/31/2013		-		1,086,724		1,086,724	0.00%	3,742,024	29.04%
12/31/2014		-		1,203,060		1,203,060	0.00%	4,157,477	28.94%
									Exhibit A-2

### TOWN OF WAKE FOREST, NORTH CAROLINA

LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF EMPLOYER CONTRIBUTIONS

TEN YEARS ENDED JUNE 30, 2015

Year Ended June 30	Annual Required Contribution	Percentage Contribution		
2006	\$ 40,003	0.00%		
2007	38,720 0.00%			
2008	42,174 4.89%			

2009	52,771	7.41%
2010	66,638	26.50%
2011	114,892	28.30%
2012	107,991	30.10%
2013	114,951	0.00%
2014	133,249	0.00%
2015	168,132	2.73%

#### Notes to the Required Schedules:

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

Valuation date December 31, 2013

Actuarial cost method Projected unit

credit

Amortization method

Level dollar closed

Remaining amortization period

17 Years

Asset valuation method

Market value

Actuarial assumptions:

Investment rate of return

Projected salary increases 5.00%
Includes inflation at 4.25 - 7.85%
Cost-of-living adjustments 3.00%
N/A

Exhibit A-3

#### TOWN OF WAKE FOREST, NORTH CAROLINA

RETIREMENT HEALTH CARE PLAN
REQUIRED SUPPLEMENTAL INFORMATION
SCHEDULE OF FUNDING PROGRESS

FIVE YEARS ENDED DECEMBER 31, 2014

Actual		<b>Actuarial Accrued</b>				UAAL as
Valuation	Actuarial	Liability (AAL)	Unfunded			a % of
Date	Value of	Projected	AAL	Funded	Covered	Covered

December 31	_	ssets (a)	ι	Jnit Credit (b)	(UAAL) (b - a)	Ratio (a/b)	Payroll (c)	Payroll ((b-a)/c)
2010 2011	\$	- -	\$	9,078,267 9,402,161	\$ 9,078,267 9,402,161	0.00% 0.00%	\$ 10,473,071 10,771,362	86.68% 87.29%
2012		-		9,504,056	9,504,056	0.00%	11,159,640	85.16%
2013		-		10,291,047	10,291,047	0.00%	11,932,156	86.25%
2014		-		11,855,181	11,855,181	0.00%	11,768,783	100.73%

# RETIREMENT HEALTH PLAN REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF EMPLOYER CONTRIBUTIONS

FIVE YEARS ENDED JUNE 30, 2015

Year Ended June 30	Annual Required Contribution	Percentage Contributed
2011	\$ 893,708 10	.49%
2012	961,132 11.75%	
2013	991,006 16.03%	
2014	980,909 15.16%	
2015	1,049,970 20.15%	

#### Notes to the Required Schedules:

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

Valuation date	December 31, 2013						
Actuarial cost method	Projected Unit Credit						
Amortization method	Level Percent of Pay, Open						
Remaining amortization period	30 years						
Amortization factor	26.1695						
Asset valuation method Actuarial assumptions:	Market Value of Assets						
Investment rate of return Medical Cost Trend Rate	4.00%						
Pre-Medicare cost trend rate	7.75 - 5.00%						
Post-Medicare cost trend rate	5.75 - 5.00%						
Year of Ultimate Trend Rate	2019						
Includes inflation at	3.00%						

TOWN OF WAKE FOREST PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) REQUIRED SUPPLEMENTARY INFORMATION

LAST TWO FISCAL YEARS

Local Government Employees' Retirement System

	2015	2014
Wake Forest's proportion of the net pension liability (asset) (%)	0.2308%	0.2236%
Wake Forest's proportion of the net pension liability (asset) (\$)	\$ (1,361,016) \$	2,695,239
Wake Forest's covered-employee payroll	\$ 11,768,783 \$	11,932,156
Wake Forest's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	-11.56%	22.59%
Plan fiduciary net position as a percentage of the total pension liability** *The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30th.	102.47%	94.16%

<sup>\*\*</sup>This will be the same percentage for all participant employers in the LGERS plan.

**Exhibit A-6** 

# TOWN OF WAKE FOREST, NORTH CAROLINA

TOWN OF WAKE FOREST CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION

LAST TWO FISCAL YEARS

Local Government Employees' Retirement System

		2015	201	4
Contractually required contribution	\$	897,824	\$ 869,753	3
Contributions in relation to the contractually required contribution		897,824	869,753	3
Contribution deficiency (excess)	\$	-	\$	
Wake Forest's covered-employee payroll	\$11	,768,783	\$11,93	2,156
Contributions as a percentage of covered-employee payroll		7.63%	7	7.29%



# TOWN of WAKE FOREST

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2015	
(WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30,	2014)

	2015		2014
		Variance Positive	
Revenues: Ad valorem taxes:			

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

Current year taxes	\$ 21,906,940	\$ 22,181,768	\$	274,828	\$ 21,076,021
Prior years taxes	210,000	182,191		(27,809)	146,599
Penalties and interest	60,000	58,589		(1,411)	67,802
Total	22,176,940	22,422,548		245,608	21,290,422
Other taxes and licenses: Gross receipts tax on short-term					
rental property	43,460	47,957		4,497	39,867
Privilege licenses	-	-		-	70,922
Total	43,460	47,957		4,497	110,789
Unrestricted intergovernmental:					
Local option sales taxes	6,000,665	6,218,974		218,309	5,700,274
Beer and wine tax	154,315	154,318		3	139,022
Utility franchise tax	1,679,300			656,149	1,661,397
Piped natural gas		39,560			
Electricity		1,756,228			
Telecommunications		129,774			
Video Programming		409,887			
Other unrestricted intergovernmental	22,360	30,729		8,369	27,271
Total	7,856,640	8,739,470		882,830	7,527,964
Restricted intergovernmental:					
Powell Bill allocation	810,215	810,220		5	796,640
County grants	75,680	75,676		(4)	76,124
State grants	108,455	93,855		(14,600)	-
Federal grants	-	5,097		5,097	15,526
Total Permits and fees:	994,350	984,848		(9,502)	888,290
remits and lees.					
Building permits	1,375,800	1,428,805		53,005	1,030,818
Fire inspection and prevention	20,000	21,242		1,242	20,184
Utility and street inspection fees	25,000	28,655		3,655	19,403
Vehicle licenses	392,500	456,573		64,073	485,076
Business registration fee	31,250	32,152 325,347		902 60,347	0 247,799
Other permits and fees  Total	265,000 2,109,550	2,292,774		183,224	1,803,280
	2,109,550	2,292,114		103,224	1,003,200
Sales and services:					
Solid waste fees	172,500	158,371		(14,129)	149,074
Recreation fees	502,285	531,834		29,549	434,122
Cemetery Other sales and services	15,000 103,015	14,050 75,105		(950) (27,910)	19,450 92,654
Total	792,800	75,105		(13,440)	695,300
10101	 Budget	 Actual	-/1	Negative)	Actual
	 - 34801	 	<del></del>	100001101	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

	Budget		Actual		Variance Positive (Negative)		Actual	
Miscellaneous:								
ABC revenue Miscellaneous revenue Total	\$ 122,750 233,760 356,510	\$	148,533 203,900 352,433	\$	25,783 (29,860) (4,077)	\$	125,543 260,410 385,953	
Investment earnings	40,000		23,969		(16,031)		25,436	
Expenditures: General government: Governing body:								
Salaries and employee benefits	219,755		202,474		17,281		170,798	
						_		

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

Professional services	353,400	343,665	9,735	486,119
Contributions	121,000	121,000	-	123,500
Operating expenditures	101,370	85,004	16,366	97,221
Total	795,525	752,143	43,382	877,638
Administration:				
Salaries and employee benefits	365,735	356,773	8,962	368,166
Professional services	28,500	28,419	81	-
Operating expenditures	44,605	34,756	9,849	32,619
Total	438,840	419,948	18,892	400,785
Communications:				
Salaries and employee benefits	238,720	232,660	6,060	200,213
Operating expenditures	228,725	225,008	3,717	170,627
Total	467,445	457,668	9,777	370,840
Human Resources:				
Salaries and employee benefits	368,865	367,841	1,024	342,402
Professional services	15,000	1,526	13,474	46,207
Operating expenditures	125,975	117,176	8,799	64,046
Capital Outlay	-	-	-	20,085
Total	509,840	486,543	23,297	472,740
Downtown Development				
Salaries and employee benefits	78,405	77,612	793	74,063
Professional services	=	-	-	37
Operating expenditures	92,710	61,726	30,984	72,061
Capital Outlay	<del>-</del>	-	<del>-</del>	-
Total	171,115	139,338	31,777	146,161
Total revenues	34,370,250	35,643,359	1,273,109	32,727,434

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

		2015		2014
			ariance ositive	-
nance:				
Salaries and employee benefits Professional services Operating expenditures Capital outlay	\$ 915,070 47,500 406,755 27,400	\$ 903,584 47,471 339,755 27,327	\$ 11,486 29 67,000 73	\$ 846,47 52,52 414,17 35,53

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

Total	1,396,725	1,318,137	78,588	1,348,711
Management Information Systems:				
Salaries and employee benefits	483,120	469,090	14,030	450,201
Operating expenditures	285,450	237,292	48,158	269,252
Capital outlay	64,200	23,091	41,109	58,220
Total	832,770	729,473	103,297	777,673
Inspections:				
Salaries and employee benefits	1,201,300	1,198,954	2,346	1,156,181
Operating expenditures	106,200	77,617	28,583	84,550
Capital outlay	21,325	21,321	4	22,020
Total	1,328,825	1,297,892	30,933	1,262,751
Planning:				
Salaries and employee benefits	729,630	699,625	30,005	645,453
Professional services	62,530	26,745	35,785	43,688
Operating expenditures	117,935	97,983	19,952	86,264
Capital outlay	-	-	=	(27,494)
Total	910,095	824,353	85,742	747,911
Public buildings:				
Salaries and employee benefits	178,495	172,085	6,410	134,768
Professional services	27,800	22,248	5,552	21,822
Operating expenditures	1,272,770	1,177,328	95,442	976,408
Capital outlay	507,605	259,653	247,952	2,074,819
Total	1,986,670	1,631,314	355,356	3,207,817
Engineering:				
Salaries and employee benefits	733,625	681,326	52,299	747,476
Professional services	129,605	117,999	11,606	137,284
Operating expenditures	339,665	317,343	22,322	320,789
Contributions	10,000	10,000	-	-
Total	1,212,895	1,126,668	86,227	1,205,549
	Budget	Actual	(Negative)	Actual

**GENERAL FUND** 

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

		2015		2014
	Pudgot	Actual	Variance Positive (Negative)	Actual
5 10 W 1 A 1 1 1 1 1	Budget	Actual	(ivegative)	Actual
Public Works Administration:				
Salaries and employee benefits	\$ 131,305	\$ 129,698	\$ 1,607	\$ 153,310
Operating expenditures Total <b>Fleet</b>	32,585 163,890	28,960 158,658	3,625 5,232	31,001 184,311
Maintenance:	103,090	130,030	5,232	104,311
Salaries and employee benefits	338,705	288,447	50,258	335,389
Operating expenditures	112,825	88,471	24,354	90,533
Capital outlay	122,300	69,488	52,812	
Total 573,830 446,406	<del></del>	,9 <mark>22 Total general</mark>	government 10	) <del>,788,465</del>
Public safety: Police:				
Salaries and employee benefits	6,547,525	6,541,176	6,349	6,069,908
Operating expenditures	1,454,070	1,357,033	97,037	1,570,642
Capital outlay	757,740	699,765	57,975	524,205
Total	8,759,335	8,597,974	161,361	8,164,755
Fire:				
Contributions to:				
Fire Department Hazmat	4,674,220	4,674,218	2 542	4,242,320
Transportation: Streets:	14,500	13,958	542	13,419
Salaries and employee benefits	1,024,850	968,216	56,634	933,005
Professional services	7,500	391	7,109	24,578
Operating expenditures	1,056,790	1,018,299	38,491	879,374
Capital outlay	285,845	268,636	17,209	318,050
Total transportation	2,374,985	2,255,542	119,443	2,155,007
Environmental protection: Sanitation:				
Salaries and employee benefits	426,570	421,911	4,659	378,184
Contracted services	2,160,010	2,159,922	88	2,037,357
Operating expenditures	303,800	281,803	21,997	284,573
Capital outlay	113,500	113,457	43	
Total environmental protection	3,003,880	2,977,093	26,787	2,700,114

**GENERAL FUND** 

JENERAL FUND				
SCHEDULE OF REVENUES, EXPENDITURES	, AND CHANG	ES IN FUND BA	LANCES - BUD	GET
AND ACTUAL	\$ 1,643,225 80,000	\$ 1,546,592 79,999	\$ 96,633 1	\$ 1,356,791 646
	1,184,300	981,643	202,657	928,552
FOR THE YEAR ENDED JUNE 30, 2015	233,315	226,873	6,442	200,900
WITH COMPARATIVE ACTUAL AMOUNTS FOR	THE YEAR ENDEI	D JUNE 30, 2014,	) 305,733	2,486,889
9,788,541 999,924 11,428,809	1,000,000 	1,000,000 - 475.375	- 	1,005,000
Total 4,688,720 4,688,176	2 795 095	- ,		2.465.139
544 4,255,739 Total public safety	295,535	295,441	94	321,270
13,448,055 13,286,150 161,905	12,420,494	·		
Cultural and recreational:		Beginning of year		
Parks and recreation: Salaries and employee benefits Professional services Operating expenditures Capital	Fund balance - E	End of year		
outlay  Total cultural and recreational Debt				
corrigo	4.566.060	4.565.909	151 4.30	03.397
service:	, ,	, ,	3.943 35.494.71	,
Bond principal	- ,- ,	-,,-	-, ,	
Bond interest	(2,952,035)	(64,983)	(340,834)	(2,767,276)
Installment note principal Installment note interest				
Total debt service	117,525	66,595	(50,930)	62,081
Total expenditures	12,825	(92,931)	(105,756)	-
Revenues under expenditures				
	30,000	36,000	6,000	75,000
Other financing sources (uses):  Transfers in (out):	-	- -	-	(15,000) 197,120
Downtown District Special Tax General	104,000	30,419	(73,581)	-
Fund	-	-	=	7,166
	57,000	51,933	(5,067)	, -
Police Department Special Revenue Fund	792,750	792,750	(0,00.)	2,148,705
Wake Forest Renaissance Centre	507,000	507,768	768	2,140,700
General Capital Reserve	1,330,935	007,700	(1,330,935)	
Cemetery Fund Capital Reserve	1,330,933	. <u> </u>	(1,330,933)	2,475,072
Water and Sewer Fund				2,473,072
Recreation Capital Reserve	\$ -	1,327,551	\$ (1,900,335)	(292,204)
Installment note issuance Proceeds from settlement Appropriated		11,144,390		11,436,594
fund balance  Total other financing sources (uses)		\$ 12,471,941		\$ 11,144,390
	2,952,035	1,392,534		(1,559,501)
Net change in fund balance				

Variance
Positive Budget
Actual

Actual (Negative)

SPECIAL REVENUE FUND
DOWNTOWN DISTRICT SPECIAL TAX
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

	Budget		Actual		Variance Positive (Negative)		Actual	
Revenues:								
Ad valorem taxes	\$	75,000	\$	73,705	\$	(1,295)	\$	
Miscellaneous		-		-		-	73,887	
Investment earnings		250		159		(91)	- 181	
							101	
Total revenues		75,250		73,864		(1,386)	74,068	
Other financings sources (uses):								
Transfers out:								
General Fund		(90,000)	(	66,595)		23,405	(62,081)	
Appropriated Fund Balance		14,750		-		(14,750)	-	
Total other financing sources (uses):		(75,250)	(	66,595)		8,655	(62,081)	
Net change in fund balance	\$	-		7,269	\$	7,269	11,987	

#### **Fund Balances:**

 Beginning of year
 236,256
 224,269

 End of year
 \$ 243,525
 \$ 236,256

 Schedule 3

SPECIAL REVENUE FUND

POLICE DEPARTMENT SPECIAL FUND

SCHEDULE OF REVENUES, EXPENDITURES, AND

CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

	Budget		Actual		Variance Positive (Negative)		Actual
Revenues:							
Donations	\$	8,995	\$	9,265	\$	270	\$ 24,877
Forfeited currency		22,000		35,702		13,702	
Investment earnings		165		182		17	44,042
Miscellaneous		8,500		20,211		11,711	253
		,		,		,	5,910
Total revenues		39,660		65,360		25,700	75,082
Other financing uses:							
Transfers out:		(20,660)		(26,000)		(2,660)	
General Fund		(39,660)		(36,000)		(3,660)	(75,000)
Net change in fund balance	\$			29,360	\$	29,360	82

**Fund Balances:** 

 Beginning of year
 267,986
 267,904

 End of year
 \$ 297,346
 \$ 267,986

 Schedule 4

SPECIAL REVENUE FUND
WAKE FOREST RENAISSANCE CENTRE
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FOR THE YEAR ENDED JUNE 30, 2015 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2014)

	Budget		Actual		Variance Positive (Negative)		Actual
Revenues:							
Sales and services	\$	108,500	\$	68,224	\$	(40,276)	\$ 51.607
Events revenue		61,500		72,206		10,706	51,697
							17,050
Total revenues	,	170,000		140,430		(29,570)	
							68,747
Expenditures: Operating expenses		170,000		124,818		(45,182)	
Operating expenses		170,000		124,010		(45, 162)	83,575
Revenues over (under) expenditures		-		15,612		15,612	
							(14,828)

#### Other Financing Uses:

Transfer in:

\_\_\_\_\_\_

15,612 <u>\$ 15</u>

172 15,000

General Fund

Total other financing sources -

15,000 Net change

in fund balance

Fund balances:

Beginning of year

172

End of year \$

15,784 \$ 172

Schedule 5

CAPITAL PROJECTS FUND

GENERAL CAPITAL RESERVE

SCHEDULE OF REVENUES, EXPENDITURES, AND

CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

	Project <u>Authorization</u>	Prior Years	Current Year	Total to  Date	
Payments in lieu Greenway fees	\$ 488,220 20,690	\$ 486,640 20,692	\$ 117,431 (1,086)	\$ 604,071 19,606	
Fire Impact Fees	2,435,000	2,414,613	587,356	3,001,969	
Investment earnings	160,000	154,731	1,637	156,368	
Donations	205,000	204,930	-	204,930	
Development proceeds	86,560	86,560	-	86,560	

TOWN O	F WAKE	FOREST.	NORTH (	CAROLINA
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End of year

10th of thank 10kes, itokili c	AIIOLIIIA			
Total revenues	3,395,470	3,368,166	705,338	4,073,504
Other financing sources (uses):				
Transfers in (out):				
General Fund	49,309	11,715	-	11,715
General Fund	(2,475,904)	(1,026,408)	-	(, , , , , , , , , , , , , , , , , , ,
Capital Projects Fund Revenues:	(968,875)	<u> </u>	-	(1,026,408)
Total other financing sources (uses)	(3.395.470) (1	014,693)	-	(1.014.693)
Net change in fund balance \$ -	\$ 2 <u>353.473</u>	7 <u>05.338 \$</u> 3	,058,811	
Fund balances:				
Beginning of year		_	2,353,473	

\$ 3,058,811

CAPITAL PROJECTS FUND

GREENWAY TRANSPORTATION PEDESTRIAN ACCESS
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

				Act	uai	
	Project <u>Authorization</u>	Prio Year		ırrent Year	Closed Projects	Total to Date
_						
Revenues: Federal grants	Ľ		Greenway - Bo			
Smith and Sanford Creek Greenway	т	raffic Signa	Richland Cree	k Greenwa	у	
Forestville Road/Crenshaw Multi-Use*		Vake Forest				
Priority Pedestrian Corridors		ther Miscel				
Dunn Creek Greenway-Downtown Connector			al other improv	ements		
Safe Routes to Schools*	\$ 2,737,785		65,153 \$	31,741 \$	- \$	496,894
Ligon Mill Road - Operational Improvements	271,765	268,834		(268,83	4)	1,300,000
Stadium Drive - Complete Streets Sub-	156,845	12,526	-	199,371	365,440	105,083
total federal grants	(29,544)	-	75,539	299	,990 299,987	-
	(299,987)		1,920,000	10	04,678 -	-
Investment earnings	104,678	234,400	234,400			234,400
Smith and Sanford Creek Greenway	7,129,380 1	, <u>634,980</u>	44,723	(568,82	1 <u>) 1,110,88</u> 2	
Priority Pedestrian Corridors						
Dunn Creek Greenway - Downtown						
Connector	=	-	80		-	80
Forestville Raod Pedestrian Underpass	-	-	38		-	38
Greenway and Park Signage	-	-	9		-	9
Ligon Mill Road Operation Improvements	-	-	8		-	8
W. Oake Avenue Pedestrian Underpass		-	42		42	-
Smith Creek Trailhead	_	_	98		_	98
Dunn Creek Greenway - Boardwalk Rehab Traffic Signals	_	_	20		_	20
Wake Forest Reservoir	_	-	58		-	58
Sub-total investment earnings	_	_	47		_	47
oub total investment carriings	_	_	10		_	10
Miscellaneous Revenues	_	-	93	_	93	-
Forestville Road/Crenshaw Multi-Use*		-	503	-	503	
Safe Routes to Schools*	<u>,                                      </u>				·	
Other Miscellaneous						
Sub-total miscellaneous revenues	-	-	6,455		(6,455)	-
	-	-	5,709	(5,709)	)	-
Sales Tax Refund		-	561		561	
Smith and Sanford Creek Greenway			12,725		(12,164)	561
Forestville Road/Crenshaw Multi-Use*						
Safe Routes to Schools*						
Sub-total sales tax refund	4,150		-	-		-
- · · · ·	3,150		3,147	-	(3,147)	-
Sub-total revenues	2,700		2,656		(2,656)	-
Less closed project budget	10,000		5,803		(5,803)	-
Total revenues					(======)	
Expenditures:	7,139,380	1,64	10,783	57,951	(586,788)	1,111,946
Capital outlay:	577,605	4.0		57 951	(586 788)	4 444 040
Neuse River Greenway*	6,561,775	1,64	10,783	57,951	(586,788)	1,111,946
Smith Creek/Sanford Creek Greenway						
Other improvements						
Forestville Road & Crenshaw Mutli-Use*	1,210,035		1,210,015		- (1,210,015)	
Priority Pedestrian Corridors	3,422,235	581,439		59,066	- (1,210,013)	
Dunn Creek Greenway - Downtown	640,505	001,100		,000		
Connector	0 10,000					
Safe Routes to Schools*	339,705		452.995		15,834	(468,829)
Stadium Drive Complete Streets	1,300,000	196,056	61,228		- 257,284	365,800
Forestville Road Pedestrian Underpass		4,697)	-	96,657		420,294
Greenway and Park Signage	•	3,673)		293,00		64,022
Ligon Mill Road Operational Improvement	- 387,369	-	-		1,664 -	1,664
					=0.000	4 00 4 00 5
W. Oak Avenue Pedestrian Underpass Smith Creek Trailhead	-	- 5	58,939	-	58,939	1,964,935

4,171	-	4,	171 -	-	-		-	52,235		-	52,235
63,76	I	-	63,761	-	-		-	86,074	-	86,074	535,000
-	9,932	-	9,932	-			7,639	45,254	1	52,894	
-	24,067	-	24,067		5,	,201,060	1,0	686,486	515,633	(912,501)	1,289,618
							5	Schedule 6 TO	OWN OF WAK	E FOREST, NOR	TH CAROLINA

CAPITAL PROJECTS FUND

GREENWAY TRANSPORTATION PEDESTRIAN ACCESS

SCHEDULE OF REVENUES, EXPENDITURES, AND

CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

	Project	Prior	Current	Closed	Total to
	Authorization	Years	Year	Projects	Date
Cub total auropuditures	0.022.220	2 477 040	F74 C00	(2.422.546)	1 020 12
Sub-total expenditures Less closed project budget	9,833,330 1,952,360	3,477,940	574,699	(2,122,516)	1,930,12
Total expenditures	7,880,970	3,477,940	574,699	(2,122,516)	1,930,12
tevenues under expenditures	(1,319,195)	(1,837,157)	(516,748)	1,535,728	(818,17
ther financing sources:					
Transfers in:					
General Capital Reserve Fund					
Forestville Road/Crenshaw Mulit-Use*	-	-	181,015	(181,015)	-
Ligon Mill Road Operational Improvements	-	-	33,869	-	33,869
Neuse River Greenway*	1,210,035	1,210,014	_	(1,210,014)	-
Safe Routes to Schools*	· · · · -	-	119,052	(119,052)	-
Other Miscellaneous	333,915	333,936	(333,936)	-	-
Sub-total General Capital Reserve Fund	1,543,950	1,543,950	-	(1,510,081)	
General Fund					33,869
Smith and Sanford Creek Greenway	685,000	=	-	-	-
Forestville Road/Crenshaw Multi-Use	67,945	-	-	-	-
Dunn Creek Greenway - Downtown Connector Greenway and Park Signage	360	-	50.000	-	-
Greenway and Fark Signage	-	-	30,000	-	50,000
Ligon Mill Roade Operational Improvements	125,555	-	-	-	-
Safe Routes to Schools	102,635	-	-	-	-
Stadium Drive Complete Streets	140,205	-	-	-	-
Other Miscellaneous	28,300	-		-	-
Sub-total General Fund Bond Proceeds	1,150,000	=	50,000	-	50,000
Smith and Sanford Creek Greenway			692,512		30,000
Smilli and Samord Greek Greenway	_	_	032,312	_	692,512
Forestville Road/Crenshaw Multi-Use*	-	-	9,378	(9,378)	-
Safe Routes to Schools*	-	-	16,269	(16,269)	-
Priority Pedestrian Corridors	-	-	328,564	-	
Dunn Creek Greenway - Downtown Connector	_	_	90,987	_	328,564
Duffit Greek Greenway - Downtown Confiector			30,307		90,987
Forestville Road - Pedestrian Underpass	-	-	67,735	-	,
					67,735
Greenway and Park Signage	-	-	363,948	-	363,948
Ligon Mill Road - Operational Improvements	-	-	854,266	-	303,940
g					854,266
W. Oak Avenue - Pedestrian Underpass	-	-	169,842	-	169 842
Dunn Creek Greenway - Boardwalk Rehab		<del>~</del> -	4,347074,48826	(25,647)	4,351,83 404,386
Traffic Signals	2,693,950	1,543,950	4,4290,49827	(1,535,728)	4,435,70 90,987
Wake Forest Resevoir	1,374,755 1,319,195	1,543,950	4,427,482	(1,535,728)	4,435,70
Other Miscellaneous	s	\$ (293,2 <del>0</del> 7)	3.910.734	s -	\$08,773 \$ <sub>70.0</sub> 3,617,52
Sub-total Bonds Proceeds		(200,201)	3,010,104		<del>179,835 17,02</del>
545 (5ta) 551145 F 1000045					

Sub-total other financing sources

\$ 3,617,527

Less closed project budget

Total other financing sources Net change in fund balance

#### Fund balances:

Beginning of year

End of year

Schedule 7

## NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET

JUNE 30, 2015

Assets Cash and cash equivalents Restricted cash and cash equivalent Accounts receivable		Capital Project Funds								Total	I	l Revenue Fund		Total
Total assets  Liabilities and fund balances  Accounts payable	R	ecreation Capital Reserve		emetery Capital Reserve	lmp	Street provements		lding Park Pool novations	-	Capital Projects Funds		Futures Fund		Nonmajor vernmental Funds
Fund balances:  Restricted:  Street improvements  Holding park pool renovations	\$ - -	1,365,216	\$ -	74,048	\$ 194,0 1,4	6,194 023 403	\$ - -	-	\$ 194,0 <u>1,</u> 4	1,445,458 023 103 5,475	\$ -	941,375 6,878	\$ 194	2,386,833 023
Committed: Economic development Assigned:	\$	1,365,216	\$	74,048	\$	201,620	\$		\$	1,640,884	\$	946,850	\$	2,587,734
Recreation improvements Cemetery improvements	\$	-	\$	-	\$	7,597	\$	-	\$	7,597	\$	-	\$	7,597
Total fund balances														
Total liabilities and fund balances		-		-		194,023 <b>S</b> -		-		194,023		-	19	4,023
		_		_		p e		_				946,850	- 94	6,850
						c i						0 10,000		,
		1,365,216		-		a		-		1,365,216		-	1,3	65,216

-	74,048	·	Ca	apital outlay	-	74,048		-	74	048			
			Rever	nues over (under) e	xpendit	tures Other 1	inanc	ing source					
1,365,216	74,048		Tr	ansfers in ansfers out stallment note issu	ance	1,633,287		946,850		2,580,137			
			Net ch	nange in fund balar	ces <b>Fu</b>	nd balances	 s:						
\$ 1,365,216	\$ 74,048	\$		@ginn\$ng of year - nd of year	\$ =====	1,640,884	\$	946,850	\$	2,587,734			
		7	\$ - -	671 \$ - 1,403	59 \$ - -	26 582,92 		3 - 	\$	1,000 \$ 582,920 59	23,399 \$ - 1.670	24,399 - 3	582,920 1,403 585,323
		0				_		_					

Schedule 8

#### NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2015

		Capital	Project Funds	Total	Special Revenue Funds	Total	
Revenues:	Recreation Capital Reserve 23,399 60	Cemetery Capital Reserve	Street Improvements	Holding Park Pool Renovations	Capital Projects Funds	Futures Fund	Nonmajor Governmental Funds
Investment earnings Impact fees Miscellaneous Total revenues Expenditures:		<u>-</u> 59		9,308 <u>355</u> (69.305)	5,822	: : :	355,822 252,900

- (51,933) -	- 42,932 - 42,932 (30,419) -	42,932	-	(82,352)	-	(82,352)
531,658	(30,360)	(284,844)	(26,373)	190.081	23,399	213,480
833,558 \$ 1,365,216	104,408 \$ 74,048	478,867 \$ 194.023	26,373 \$ -	1,443,206 \$ 1,633,287	923,451 \$ 946,850	2,366,657 \$ 2,580,137

Schedule 9

CAPITAL PROJECTS FUND
RECREATION CAPITAL RESERVE
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

			Actual		
	Project	Prior	Current	Total to	
Revenues:	-				
	\$ 318,212	\$ 318,211	\$ -	\$ 318,211	
Payments in lieu Impact fees	3,489,600	3,493,995	- 582,920	4,076,915	
Investment earnings	330,000	324,538	671	325,209	
Miscellaneous	1,000	932	-	932	
Donations	31,100	30,973	_	30,973	
Total revenues	4,169,912	4,168,649	583,591	4,752,240	
Other financing sources (uses):					
Transfers in (out):					
General Fund	551,632	525,578	-	525,578	
General Fund	(1,083,544)	(589,857)	(51,933)	(641,790)	
Capital Project Fund	(3,638,000)		-	(3,270,812)	
'	Authorization	Years	Year	Date	
Total financing sources (uses) (4,169,9	912) <u>(3,335,091)</u>	(51,933) (3,38	7,024) Net chan	ge in fund	

Fund balances:

Beginning of year	833,558 End of year	\$ 1,365,216	
			Schedule 10

CAPITAL PROJECTS FUND

CEMETERY CAPITAL RESERVE

SCHEDULE OF REVENUES, EXPENDITURES, AND

CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

	Project	Prior	Actual	\$ 74,048
	·		Current	Total to
			Year	Date
Revenues:				
Donations	\$ 150,000	\$ 143,490		
Investment earnings	115,000	112,001	\$ -	\$ 143,490
Miscellaneous	-	9	59	112,060
Total revenues	265,000	255,500		9
			59	255,559
Other financing uses				
Transfer out:				
General Fund	(265,000	)		
		(151,092)		
	Authorization	Years		
	\$ -	\$ 104,408	(30,360)	\$ 74,048
Net change in fund balance		-		(181,511)
			(30,419)	
Fund balances:				
Beginning of year				
End of year			104,408	

Schedule 11

#### TOWN OF WAKE FOREST, NORTH CAROLINA

CAPITAL PROJECTS FUNDS
STREET IMPROVEMENTS
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

			Project	,	Prior		Actual Current	Total to
			Authorizati	ion	Years		Year	Date
Revenues:		-		<u> </u>				
Sales tax refund			\$ 44	,000	\$ 43,	264	\$ 1,403	\$
Investment earnings	S		4,	550	4,	586	267	44,667
_			00	005	00	004		4,853
Miscellaneous rever	nue		93,	835	93,	831	<u>-</u>	93,831
Sub-total rev	renues		142,	385	141,6	681	1,670	143,351
Less closed pro		- 31,170			31,170 To	<u>tal rev</u>	enues '	142,385
110,511	1,670 112	2,181						
Expenditures:								
Capital outlay:								
Professional ser	vices		146	,545	107,	343	71,581	470.004
Capital outlay-la	ind		55	,070	55,	070	-	178,924
			0.040	770	F 000	101	04.4.000	55,070
Capital outlay-in	nprovements		6,240	,770	5,800,	401	214,933	6,015,334
Sub-total exp	penditures		6,442,	385	5,962,8	814	286,514	6,249,328
Less closed proj	ects				2,199,9	922	3,602,714	5,802,636
Total expend	ditures		6,442,	385	3,762,8	892	(3,316,200)	446,692
Revenues under expen	ditures		(6,300,	(000	(3,652,	<u>381)</u>	3,317,870	(334,511)
Other financing sourc	es:							
Installment note issu	uance		6,300	,000	6,300,	000	-	0.000.000
Sub-total oth	er financing sour	es	6,300,	000	6,300,0	000		<u>6,300,000</u> 6,300,000
Less closed proj	· ·		,,	_	2,168,		3,602,714	5,771,466
• •	inancing sources	6,300,000	4,131,248	(3.6	<u>=,100,</u> 02,714)		534 Net chang	
	3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	-,,	, - ,	<u>, - 1</u> -				
balance \$	- \$ 478,867	(284,844) \$	194,023					

#### Fund balances:

Beginning of year	 478,867
End of year	\$ 194,023

CAPITAL PROJECTS FUND
HOLDING PARK POOL RENOVATIONS
SCHEDULE OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

				Actual					
	Project			Prior		rrent	Total to		
Revenues:									
Sales tax refund	\$	16,875	\$	16,874	\$	-	\$ 16,874		
Investment earnings		100		15		4	. 0,0	19	
Total revenues	•	16,975		16,889		4	16,893		
Expenditures:									
Capital outlay:									
Professional services		3,830		3,831		-	3	,831	
Capital outlay-improvements	80	03,045		726,685		69,308	795	,993	
	Authori	zation		Years		/ear	Date	e	
Total expenditures	80	06,875		730,516		69,308	799	9,824	
Revenues under expenditures	(78	<u> 89,900)</u>		(713,627)		(69,304)	(782	,931)	
Other financing sources:									
Installment note issuance	74	10,000		740,000		-	740	,000	
Transfer in - General Fund	2	19,900		-		42,931	42,931		

	ULE OF RE	VENUES AN	D EXPENDI <sup>*</sup> 789,900	T <u>URE</u>	<u>S</u>						
740,000	42,931	782,931 Net ch	nange in fund	\$	-	\$	26,373		(26,373)	\$	
balance											
Fund bala Beginni	ances: ng of Year	26,373	End of Year	\$	;	-					
TOWN	OF WAKE	FOREST, NO	ORTH CARC	LINA						Sch	edule 13
	L REVENU ES FUND	E FUND									
		VENUES, EX D BALANCE		•		۸L					
		ED JUNE 30, 20 VE ACTUAL AN		THE Y	EAR END	ED J	UNE 30, 2	2014)			
Revenue	s: Investment			ı	d balance: Beginning	of yea	ìΓ				
earnir				D	udget		Actual	Po	ariance ositive egative)		Actual
	ures: ssional services acted services	5					Actual		egative)		Actual
	otal expenditure	es		\$	27,000	\$	23,399	\$	(3,601)	\$	23,398
Revenues	s over (under)										
expenditu	ires										

27,000		-	27,000	Total nonoperating revenues Total revenues						
-		-	-	Exp	enditures:					
27,000				E	lectric operations:					
					Salaries and employee benefits					
27,000	\$	_			Power purchases for resale					
				Utility sales tax						
23,399 \$ 2	23,399	23,398			Repairs and maintenance					
	,				Other operating expenditures					
					Total electric operations Debt service	:				
	92	3,451		900,053	Principal retirement					
	- 52	0,401	•	300,000	Interest and fees					
			;			Schedule 14				

#### **ELECTRIC FUND**

#### BUDGET AND ACTUAL (NON - GAAP)

FOR THE YEAR ENDED JUNE 30, 2015 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2014)

		2015		2014
\$ 946,850	\$ 923,451	Total debt service		
	Сар	oital outlay		
Revenues:				
Operating revenues:		Total expenditures		
Charges for services		Revenues over expe	enditures	
Other operating revenues		Ψ.	Varianc	e
Sales tax			Positive	2
Reconnect charges	2,468,755	2,450,571	18,184	2,366,287
Miscellaneous	13,188,180	13,188,179	1	13,229,609
Total operating revenues	1,955,140	1,955,133	7	391,268
	168,050	151,431	16,619	152,418
Nonoperating revenues:	805,545	657,626	147,919	426,267
Investment earnings	18,585,670	18,402,940	182,730	
Sale of assets				16,565,849
	443,600	443,599	1	193,663
	85,665	85,475	190	58,756

#### SCHEDULE OF REVENUES AND EXPENDITURES

Budget			Actual	(	Negative)	Actual
\$	19,899,165	\$	18,071,564	\$	(1,827,601)	\$ 17,335,753
	1,296,495 125,000		1,305,577 124,414		9,082 (586)	527,268 123,250
	75,000		54,533		(20,467)	82,277
	21,395,660		19,556,088		(1,839,572)	18,068,548
	2,500 106,500		2,298 108,031		(202) 1,531	2,085 89,078
	109,000		110,329			
1,3		, <u>163</u>				
			6,417			
(1,	838,243) 1	8,15	9,711			
	529,265		529,074		191	252,419
	1,082,895		863,722		219,173	1,082,327
	20,197,830		19,795,736		402,094	17,900,595
	1,306,830		(129,319)		1,436,149	259,116

#### SCHEDULE OF REVENUES AND EXPENDITURES

Schedule 14

#### **ELECTRIC FUND**

#### **BUDGET AND ACTUAL (NON - GAAP)**

FOR THE YEAR ENDED JUNE 30, 2015 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2014)

Other financing sources (uses):					iance Positive	
Transfer in (out):		Budget	Actual	(	Negative)	Actual
Electric capital reserve fund			 			
Substation and street lighting						
capital reserve fund Installment						
purchase	\$	-	\$ -	\$	-	\$ (25,000)
Revenue bond issuance						(25,000)
Total other financing sources		(1,507,330)	(1,507,327)		(3)	(1,091,230)
(uses)		200,500	-		200,500	-
Revenues over expenditures and		-	-		-	2,500,000
other financing uses						
Reconciliation from budgetary basis		(1,306,830)	(1,507,327)		200,497	1,383,770
(modified accrual) to full accrual:						
Reconciling items:	\$	-	(1,636,646)	\$	1,636,646	1,642,886
Depreciation	_		 			
Capital outlay						
Interfund transfers						
Debt issuance						
Principal retirement			(993,237)			
Book value of disposed asset						(926,029)
Decrease in inventory			863,722			1,082,327
Increase in accrued interest			1,539,022			1,116,230
Decrease in accrued vacation			-			(2,500,000)
pay			443,599			193,663
Increase in pension expense V			1,804			-
a			(3,299)			
r			(5,234)			(165,585)
			` ' '			

#### SCHEDULE OF REVENUES AND EXPENDITURES

	(1,873) (12,710)	-
9,056	5,086	
Deferred outflows of resources for contributions made pension plan in current fiscal year Increase in accrued other postemployment benefits Capital project funds:	de to 83,893 (127,153)	- (251,021)
Miscellaneous Revenue Investment earnings Total reconciling items	1,177 313 1,800,953	- - 300 (1,446,902)
Change in net position	<u>\$ 164,307</u>	\$ 195,984 Schedule 15

#### WATER AND SEWER FUND

#### **BUDGET AND ACTUAL (NON - GAAP)**

FOR THE YEAR ENDED JUNE 30, 2015 (WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2014)

	2015						2014	
	Budget Actual					Variance Positive (Negative)	Actual	
Revenues: Expenditures: Debt service:	\$	2,856,675	\$	-	\$	(2,856,675)	_\$	
Principal retirement		594,745		594,727		(18)	E04 700	
Interest and fees		46,440		46,435		(5)	594,728 _62,776	
Total debt service		641,185		641,162		(23)	657,504	
Revenues over (under) expenditures  Other financing sources (uses):  Transfers in (out):		2,215,490		(641,162)		(2,856,652)	(657,504)	
General Fund		-		-		-	()	
To City of Raleigh		(2,215,490)		-		2,215,490	(7,166)	
From City of Raleigh		(2,215,490)		641,162 641,162		2,856,652 641,162	650,338 657,504	
Total other financing sources (uses)				,			201,00	

Revenues and other financing sources under expenditures

sources under experiditures			
and other financing uses	\$ <u> </u>	\$ -	(7,166)
Reconciliation from budgetary basis			
(modified accrual) to full accrual:			
Reconciling items:			
Principal retirement	594,727		594,728
Decrease in accrued interest	2,390		2,387
Principal payments of note receivable			
from City of Raleigh	(594,727)		
			(594,728)
Total reconciling items	2,390		2,387
Change in net position	\$ 2,390		\$ (4,779)
			Schedule 16

## ELECTRIC CAPITAL PROJECTS FUND CAPITAL RESERVE SCHEDULE OF REVENUES AND EXPENDITURES BUDGET AND ACTUAL (NON - GAAP)

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

					Actual		
	Project Authorization		Prior Years		Current Year	Total to Date	
Revenues:							
Investment earnings	\$	170,000	170,008		241	170,249	
Other financing sources (uses): Transfers in (out)							
Electric Fund Capital Project Fund		830,000	727,144 -		- (31,695)	727,144 (31,695)	
Electric Fund  Total other financing sources (use	es)	(170,000) (1,000,000)	230,644 (496,500)		(31,695)	198,949 (496,500)	
Revenues and other financing sources over other financing uses	\$	-	\$ 400,652	\$	(31,454)	\$ 369,198	

Schedule 17

## SUBSTATION AND STREET LIGHTING CAPITAL PROJECTS FUND SCHEDULE OF REVENUES AND EXPENDITURES BUDGET AND ACTUAL (NON - GAAP)

FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2015

#### Revenues:

Sales Tax Refund Investment earnings Total revenues

#### **Expenditures:**

Professional service

Capital outlay - improvements

Capital outlay - system

improvements

Total expenditures

Revenues over expenditures

#### Other financing sources (uses):

Transfers in (out)

Capital Reserve Fund

Electric Fund

Revenue bond issuance

Total other financing

sources (uses)

Revenues and other financing

sources over other financing uses

		Actual	
Project	Prior	Current	Total to
Authorization	Years	Year	Date

	\$	-	\$ -	\$ 1,177	\$	1,177
		500	 20	72		92
		500	20	1,249		1,269
TOWN OF WAKE FOREST, NOR	T <u>H (</u>	CAROLINA				
		205,000 325,000	112,003	82,180 114,810		194,183 114,810
		2,525,000	990,234	1,331,116		2,321,350
		3,055,000	1,102,237	1,528,106		2,630,343
	\$	(3,054,500)	\$ (1, <del>10</del> , 987) (1, 102, 217)	\$ 12,165 (1,526,857)	\$	1,178 620 074)
Schedule 1	L8				<del>- (-,-</del>	<del>,</del>
SCHEDULE OF AD VALOREM		100,000	-	-		-
TAXES RECEIVABLE		454,500	1,091,230	1,539,022		2,630,252
		2,500,000	-	-		-
ILINE 30 2015						

JUNE 30, 2015

Fiscal Year	Uncollected Balance June 30, 2014	Additions	Collections Additions And Credits J	
2014-2015	\$ -	\$ 22,357,927	\$ 22,314,249	\$ 43,678
2013-2014	108,158	-	74,436	33,722
2012-2013	40,977	-	17,456	23,521
2011-2012	31,652	-	8,578	23,074
2010-2011	24,887	-	6,500	18,387
2009-2010	1,304	-	2,634	(1,330)
2008-2009	21,022	-	1,589	19,433
2007-2008	17,334	-	760	16,574
2006-2007	13,378	- 596	12,782 2005-2006	12,317
- 4,036	8,281			
2004-2005	6,957	<u> </u>	6,957	
	\$ 277,986	\$ 22,357,927	\$ 22,437,790	198,123

Less allowance for uncollectible ad valorem tax receivable

(57,328)

General Fund Taxes Receivable per the fund financial statements (Exhibit 3) \$ 233,040 Less: Downtown Municipal Service District Taxes Receivable (29,631)

Less: Vehicle License Fee Receivable

(62,614)

General Fund Ad Valorem Taxes Receivable

Ad valorem taxes receivable - net

\$ 1<del>40,795</del>

Revenue reconciliation:

Total collections and credits Ad valorem taxes - General Fund

\$ 22,437,790 \$ 22,422,548

Schedule 19

Add (deduct):

Releases allowed 66,874

Taxes written off

6,957

Penalties and interest

(58,589)

#### ANALYSIS OF CURRENT TAX LEVY TOWN-WIDE LEVY

FOR THE FISCAL YEAR ENDED JUNE 30, 2015

					 Total	Levy
	To	own - Wic	de		Property excluding Registered	Domintown
	Property Valuation	Rate	o t	Total Levy	 	Registered Motor <u>Vehicles</u>
Original levy:					or Vehicles	
Property taxed at current year's rate	\$ 4,306,335,663	0.52	\$	22,392,946	\$ 20,628,952	\$ 1,763,994
Penalties				10,638	 10,638	-
Total	4,306,335,663			22,403,584	20,639,590	1,763,994
Discoveries:						
Total property valuation	\$ 4,286,766,624					
Net levy					20,602,001	
Less: uncollected taxes at Ju	une 30, 2015			22,357,927 43,678	37,257	1,755,926 6,421

					Schedule 20
Current levy collection percentage			99.80%	99.82%	99.63%
Current year's taxes collected		\$	22,314,249	\$ 20,564,744	\$ 1,749,505
Less: abatements	(19,569,039)	0.52	(101,759)	(92,238)	(9,521)
Prior year taxes	-		56,102	54,649	1,453

#### GENERAL OBLIGATION DEBT SERVICE REQUIREMENTS AND MATURITY SCHEDULE

#### JUNE 30, 2015

Governmental		Duinainal	Funds
Fiscal	Principal	Principal and Interest	
Year			
2015-2016	\$ 1,215,000	\$ 1,753,038	
2016-2017	1,210,000	1,704,163	
2017-2018	1,210,000	1,664,638	
2018-2019	1,205,000	1,616,463	
2019-2020 2020-2021	1,145,000 1,045,000	1,514,503	
2020-2021	1,049,000	1,377,680	
2022-2023	1,040,000	1,339,858	
2023-2024	1,040,000	1,306,223	
2024-2025	1,040,000	1,272,358	
2025-2026	1,040,000	1,238,263	
2026-2027	1,040,000	1,203,938	
2027-2028	580,000	1,167,573 670,885	
2028-2029	580,000	651,340	
2029-2030	580,000	301,040	

Total	\$ 16,085,000	\$ 20,285,115
2035-2036	215,000	221,988
0005 0000	045.000	228,438
2034-2035	215,000	234,888
2033-2034	215,000	224.000
2032-2033	215,000	240,800
2022 2022	245 000	246,498
2031-2032	215,000	



# TOWN of WAKE FOREST

TOWN OF WAKE FOREST, NORTH CAROLINA
NET POSITION BY CATEGORY
LAST TEN FISCAL YEARS
(ACCRUAL BASIS OF ACCOUNTING)

June 30, 2015

Governmental activities  Net investment in capital assets Restricted for:  Stabilization by State Statute	\$ 59,573,601	\$ 62,558,549	\$ 87,439,825	\$ 109,374,788
Downtown District	-	-	-	-
Public Safety	-	-	-	-
Street improvements	-	-	261,802	-
Equipment and vehicles	-	-	-	185,777
Holding park pool renovations	-	-	-	-
Greenways	-	-	-	-
Unrestricted Subtotal governmental activities net position	10,580,086 70,153,687	19,654,914 82,213,463	18,522,494 106,224,121	- 12,613,374 122,173,939
Business-type activities				
Net investment in capital assets	11,072,201	12,189,177	12,711,174	13,606,123
Unrestricted	2,140,802	909,821	1,017,401	680,804
Subtotal business-type activities net position	13,213,003	13,098,998	13,728,575	14,286,927
Primary Government				
Net investment in capital assets Restricted for:	70,645,802	74,747,726	100,150,999	122,980,911
Stabilization by State Statute	-	-	-	
Downtown District	-	-	-	-
Public Safety	-	-	-	-
Street improvements	-	-	261,802	-
Holding Park Pool Renovations	-	-	-	185,777
Equipment and vehicles	-	-	-	-
Greenways	-	-	-	-
Unrestricted Total primary government net position	<u>12,720,888</u> \$ 83,366,690	20,564,735 \$ 95,312,461	19,539,895 \$ 119,952,696	13,294,178 \$ 136,460,866
				Table 1

2010	2011	2012		2013	2014	2015
\$ 110,101,600	\$ 112,448,969	\$ 112,059	,645 \$ 1 <sup>-</sup>	15,919,685	\$ 120,837,511	\$ 131,248,516
- 5,424,734	3,753,434	2,757	,473	4,111,501	3,721,637	-
- 222,608	224,269	236,25	6 243	3,525		
2	08,258 26	7,904	267,986	297,346	6	
-	- 478,86	67 1,48°	1,070	-	-	-
-	- 224,83	3	_	-		<b>.</b> -
26,373	•	_	_		-	
2,330,480						
12,534,616	4.887	.874 6.	352.719	8.353.849	5.087.46	5 7,157,31 <u>8</u>
	122,761,577					
						13,789,268 3,909,794
15,739,803	16,916,437	17,051,956	17,59	4,532 17	,785,737 17	,699,062
124,040,363	126,773,887	\$ 126,058	,442 \$ 13	30,048,826	\$ 133,553,778	145,037,784
-	5,424,734	3,753,43	4 2	2,757,473	4,111,501	3,721,637
					236,256	
_					297,346	· -
	-	_			1,481,070	_
			- 2		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
				24,833		
_	-	_	-	,500	2,330,480	)
14 335 656	7 ⊿70	393 0	<i>4</i> 05 878	11 810 240		5 11,067,112
						6 \$ 164,403,787
			<del> </del>			

TOWN OF WAKE FOREST, NORTH CAROLINA CHANGES IN NET POSITION LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

June 30, 2015

	 2006	2007	2008	2009
Expenses				
Governmental activities:				
General Government	\$ 5,078,512	\$ 6,122,587	\$ 7,613,303	\$ 8,618,506
Public Safety	5,656,444	6,366,631	7,445,480	0,010,000
	-,,	-,,	, ,,,,,,,,	9,447,725

Transportation	2,220,905	2,605,715	2,795,746	0.004.050
Environmental Protection	2,110,057	1,797,390	1,976,526	3,604,053
Cultural and Recreational	1,216,086	1,354,940	1,519,941	2,272,165
Interest on long-term debt Subtotal governmental activities expense Business- type activities:	190,793 16,472,797	443,086 18,690,349	489,404 21,840,400	1,798,042 <u>784,454</u> <u>26,524,945</u>
Water and sewer	280,588	(3,877)	34,441	405.005
Electric Subtotal business-type activities expenses Total primary government expenses	14,278,166 14,558,754 31,031,551	14,565,448 14,561,571 33,251,920	14,228,087 14,262,528 36,102,928	195,625 16,048,282 16,243,907 42,768,852
Program Revenues Governmental activities: Charges for Services General Governmental	1,762,151	1,941,342	1,825,345	
Public Safety	31,849	29,063	181,975	1,071,361
Transportation	321,999	515,279	28,311	376,472
Environmental Protection	1,338,077	1,455,622	1,566,112	70,698
Cultural and Recreational Operating Grants and Contributions General Governmental	237,976	323,983	561,482	256,014 415,745
Public Safety	94,028	111,463	106,447	-
Transportation	490,467	321,471	680,220	55,286
Environmental Protection	-	-	-	708,220
Cultural and Recreational Capital Grants and Contributions	1,181,244	-	-	5,460 56,482
Public Safety	76,597	100,937	-	
Transportation	4,610,306	7,578,376	20,637,263	10 205 445
Environmental Protection	-	-	-	12,395,415
Cultural and Recreational Subtotal governmental activities program revenues	18,881 10,163,575	905,155 13,282,691	242,000 25,829,155 <b>Table 2</b>	750,000 16,161,153

2010	2011	2012	2013	2014	2015

\$ 8,682,965	\$ 9,814,820	\$ 9,629,543	\$ 9,524,312	\$ 10,466,637	\$ 10,288,616
10,253,680	10,478,094	10,697,935	11,228,188	12,809,633	13,193,519
4,299,079	4,370,908	4,052,075	4,119,839	4,436,052	5,090,607
2,397,576	2,520,645	2,554,192	2,666,922	2,787,905	
2,024,989	2,502,178	2,644,989	2,819,826	3,250,469	2,661,631
902,986	909,477	932,318	995,852	809,270	3,759,071 <u>775,312</u>
28,561,275	30,596,122	30,511,052	31,354,939	34,559,966	35,768,756
170,850 <u>16,097,214</u>	147,731 	126,995	74,309 17,486,017	60,395	44,045
16,268,064	17,327,645	<u>16,908,508</u> <u>17,035,503</u>	17,560,326	17,964,027 18,024,422	19,503,601 19,547,646
44,829,339	48,071,698	47,546,555	48,915,265	52,584,388	19,547,040
11,020,000	10,07 1,000	17,010,000	10,010,200	02,001,000	55,316,402
1,101,020	1,206,061	1,240,682	1,901,453	1,767,013	2 102 102
417,136	298,319	272,903	624,000	444,838	2,183,403 608,598
52,628	73,665	73,334	36,873	19,403	28,655
266,524	267,115	210,471	191,383	168,524	172,421
471,331	625,252	566,154	1,119,803	805,310	1,181,893
					1,101,033
- 56,655	144,937 116,649	342,982 75,676	- 82,944	- 85,197	-
30,033	110,043	75,070	02,344		75,676
656,839	686,375	738,982	770,703	796,640	810,220
396	3,057	-	54,028	37,184	2,264
-	-	-	-	-	2,834
21,454	62,117	-	16,960	264,256	99,564
700,731	1,487,487	-	3,612,138	3,397,026	15,342,778
210,394	46,999	-	4.40.000	407.540	-
158,479	291,521	284,861	142,693	427,543	<u>2,756</u>
4,113,587	5,309,554	3,806,045	8,552,978 Continued of	8,212,934 on next page	20,511,062

TOWN OF WAKE FOREST, NORTH CAROLINA CHANGES IN NET POSITION LAST TEN FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

Water and sewer  Electric Operating Grants and Contributions - Water and sewer Capital Grants and Contributions - Electric  Electric	\$ - 13,819,974 - 89,532	\$ - 14,348,899 - -	\$ - 14,827,940 -	\$ - 16,483,781 -
	2006	2007	2008	2009
Subtotal business-type activities program Total primary government program revenues	13,909,506 24,073,081	14,348,899 27,631,590	14,827,940 40,657,095	16,483,781 32,644,934
Net (Expense) Revenue Governmental activities Business-type activities: Water and sewer Electric	(6,309,222) (280,588) (368,660)	(5,407,658) 3,877 (216,549)	3,988,755 (34,441) 599,853	(10,363,792) (195,625) 435,499
Total primary government net expense  General Revenues and Other Changes in Net Position  Governmental activities:  Property taxes, levied for	(6,958,470)	(5,620,330)	4,554,167	(10,123,918)
general purpose Other taxes and licenses	9,469,105 59,050	10,918,755 63,925	12,712,109 73,320	17,276,890
Unrestricted intergovernmental Unrestricted investment earnings	4,078,480 395,979	5,028,295 1,129,731	5,834,891 825,169	71,784 5,937,573
Miscellaneous Special items	2,122,009	326,728	576,414 -	358,825 463,068
Transfers	225,000	-	-	2,205,470
Subtotal governmental activities Business type activities: Unrestricted investment earnings	<u>16,349,623</u> 369,920	<u>17,467,434</u> 89,731	<u>20,021,903</u> 44,161	<u>26,313,610</u> 201,099
Unrestricted intergovernmental  Miscellaneous  Transfers and Special items	37,116 (42,301,866)	- - <u>8,936</u>	20,004	117,379
	<u>-</u>			-

Subtotal business-type activities	(41,894,830)	98,667	64,165	318,478
Total primary government	(25,545,207)	17,566,101	20,086,068	26,632,088
Change in Net Position				
Governmental activities	10,040,401	12,059,776	24,010,658	
				15,949,818
Business-type activities	(42,544,078)	(114,005)	629,577	558,352
Total primary Government	\$ (32,503,677)	\$ 11,945,77 <u>1</u>	\$ 24,640,235	<u>\$</u>
				<u>16,508,170</u>
			Table 2	

2010	2011	2012	2013	2014	2015
\$ - 17,520,430	\$ - 18,453,796	\$ - 17,033,633	\$ - 17,987,671	\$ - 18,068,548	\$ - 19,501,560
-	311	31	-	-	-
17,520,430	18,454,107	17,033,664	<u>17,987,671</u>	18,068,548	19,501,560
21,634,017	23,763,661	20,839,709	26,540,649	26,281,482	40,012,622
(24,447,688)	(25,286,568)	(26,705,007)	(22,801,961)	(26,347,032)	(15,257,694)
(170,850) <u>1,423,216</u>	(147,420) 1,125,951	(126,964) <u>125,125</u>	(74,309) 501,654	(60,395) 104,521	(44,045) (2,041)
(23,195,322)	(24,308,037)	(26,706,846)	(22,374,616)	(26,302,906)	(15,303,780)
18,229,078 83,634	18,590,117 86,027	19,271,260 113,292	20,062,610 92,347	21,387,601 110,789	22,496,254
5,789,968	6,254,703	6,671,559	7,070,415	7,527,964	47,957
85,946	67,390	68,575	139,553	69,369	8,773,026 67,633
327,018	402,927	415,408	516,424	766,922	607,247
24,517,067	25,411,929	26,540,094	27,882,809	29,869,811	32,499,885 507,768
1,423	10,765	-	1,460	7,166	-

19,047	65,167	82,968	132,409	152,522	174,934
,177 <u> </u>	89,078	33,723	- 4,949	56,346	26,999
62,559	(7,166)	(1,460)	-	(10,765)	(1,423)
2 <u>12,783</u> 3 <u>2,712,668</u>	147,079 30,016,890	<u>115,231</u> 27,998,040	137,358 26,677,452	198,103 25,610,032	200,510 24,717,577
7,242,191 66,697 7,408,888	3,522,779 191,205 \$ 3,713,984	5,080,848 542,576 \$ 5,623,424	(164,913) 135,519 \$ (29,394)	125,361 1,176,634 \$ 1,301,995	69,379 1,452,876 \$ 1,522,255

#### TOWN OF WAKE FOREST, NORTH CAROLINA FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

June 30, 2015

	2006	2007	2008	2009
General Fund				
Reserved for:				
Encumbrances	\$ 340,579	\$ 165,290	\$ 461,515	\$ 42,046
State statute	4,025,734	2,251,538	2,385,676	6,872,108
Inventories and prepaid items	10,812	5,919	3,256	39,694
Streets	54,515	174,529	261,802	
Unreserved:  Designated for subsequent year's expenditures	643,835	1,009,730	1,259,375	185,777
Undesignated	4,300,747	6,337,710	7,865,860	2,090,000
Non Spendable	1,000,111	0,007,7.10	1,000,000	4,683,978
Inventories	-	-	-	_
Prepaid Expenditures Restricted:	-	-	-	-
Stabilization by State Statute	-	-	-	
Downtown District	-	-	-	-
Public Safety Equipment and vehicles	-	-	-	-
Assigned: Subsequent years expenditures	-	-	-	
Unassigned	<del>-</del>	<del>-</del>	<del>-</del>	<u>-</u>
Total General Fund	\$ 9,376,222	\$ 9,944,716	\$ 12,237,484	\$ 13,913,603

All Other Governmental Funds Reserved Unreserved, reported in:	\$ -	\$ -	\$ -	\$ -
Special revenue funds	35,264	64,286	85,609	168,677
Capital projects funds Committed:	1,880,442	1,405,156	9,947,674	7,304,335
Economic Development	-	-	-	-
Street improvements	-	-	-	_
Recreation improvements Restricted:	-	-	-	-
Street improvements	-	-	-	_
Holding park pool renovations	-	-	-	
Equipment and vehicles	-	-	-	
Greenways Assigned:	-	-	-	-
Subsequent years expenditures	-	-	-	_
Recreation improvements	-	-	-	_
Cemetery improvements	-	-	-	
Unassigned Total all other Governmental Funds	<u>\$ 1,915,706</u>	\$ 1,469,442	\$ 10,033,283	<u>-</u> <u>\$</u> 7,473,012
			Table 3	<u> </u>

2010		2011		2012	 2013		2014		2015	
\$ 254,500	\$	-	\$	-	\$	-	\$	-	\$	-
2,669,931		-		-		-		-		-
62,904	4	-		-			-		-	
-		-		-	-		-		-	
2,108,755	5	-		-		-		-		-
7,383,752		-		-		-		-		-
-		16,327	7	16,327	17,169		15,099		13,281	
		535		-	-		-		-	

-			3,753,434 224,269 267,904		243,525	3,721, 97,346	637 -
							224,833
-		1,660,745		1,000			
		894,170 5,634,102		4,838,882 33,804 \$ 12,4			
			\$ 11,928				
\$ -	\$	- \$	- \$	-	\$	- \$	-
314,410 4,217,030		-	- -		-	-	-
-		-	-	900,053	3 92	3,451	946,850
-		2,068,159	2,513	3,318	897,352		-
-		113,239	-		-	-	-
-		-	-		- 47	8,867	1,287,047
		-	-		-	-	26,373
		-	-		-	-	-
		194,023 -	2,330,480		-	-	-
-		611,431	2,455,268	1,830,896	5 2,35	3,473	3,058,811
-			1,081,765	726,880	833,558		
			104,193	104,330	104,408	74,0	)48
		(799,734)	(1,067,899)		(293,207		
<u>\$ 4,531,440</u>	\$ 3,4	117,836 \$ 5	5,086,645 \$	4,459,511	\$ 4,426,9	23 \$	9,256,47 <u>5</u>

# TOWN OF WAKE FOREST, NORTH CAROLINA CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

June 30, 2015

	2006	2007	2008	2009	2010
Revenues					

Ad Valorem Taxes
Other Taxes
Unrestricted Intergovernmental
Restricted Intergovernmental
Permits and Fees
Sales and Services
Miscellaneous
Investment Earnings
Total revenues

93

#### **Expenditures**

General Government

Public Safety

Transportation

**Environmental Protection** 

Cultural and Recreational

Capital outlay Debt

service:

**Bond Principal** 

**Bond Interest** 

Installment note principal

Installment note interest

Total expenditures

Excess of revenues over (under) expenditures

#### Other Financing Sources (Uses)

Transfers in

Transfers (out)

Special Item

Installment note proceeds

Bond premium/(issuance costs)

Bond issuance

Total other financing sources (uses)

Net changes in fund balances

Fund balance - beginning of year (as previously reported) Adjustments to beginning fund balance Fund balance - beginning of year (as restated)

Fund balance - end of year

Debt service as a percentage of noncapital expenditures

\$	9,445,404	\$ 10,855,959	\$ 12,673,146	\$ 17,150,242	\$ 18,218,142
	54,076	61,853	70,206	69,073	81,990
	4,078,480	5,028,295	5,834,891	5,937,573	5,789,968
	1,842,336	1,723,523	1,049,167	1,575,448	1,110,921
	1,911,058	2,385,764	2,066,232	1,440,169	1,547,973
	1,765,177	1,812,357	2,126,403	870,538	760,666
	2,185,890	330,105	599,293	398,427	327,018
_	395,979	1,129,731	825,169	358,825	340,767
_	21,678,400	23,327,587	25,244,507	27,800,295	28,177,445
	4,922,324	5,960,379	7,375,668	8,010,553	8,145,908
	5,347,091	6,019,806	7,082,614	8,715,513	9,449,953
	907,520	1,165,719	1,236,454	1,552,320	2,071,754
	2,081,078	1,749,208	1,908,344	2,174,599	2,289,181
	1,021,001	1,162,726	1,332,289	1,537,097	1,558,458
	6,783,198	5,670,476	4,976,321	19,836,119	9,456,702
	193,875	193,875	652,750	651,625	2,365,250
	130,994	305,559	480,254	452,364	452,588
	1,113,169	1,116,743	447,854	573,026	753,022
_	65,271	50,761	19,462	187,930	352,835

22,565,521	23,395,252	25,512,010	43,691,146	36,895,651
(887,121)	(67,665)	(267,503)	_(15,890,851)	(8,718,206)
989,822	1,408,765	310,607	1,172,719	3,525,538
(764,822)	(1,408,765)	(310,607)	(1,172,719)	(3,524,115)
602,875	-	-	2,205,470 10,048,795	- 407,504
	9,200,000	<u>-</u>	-	(151,247) <u>9,005,000</u>
827,875	9,200,000	<del>_</del>	12,254,265	9,262,680
(59,246)	9,132,335	(267,503)	(3,636,586)	<u>544,474</u>
10,904,910	10,845,664 	19,977,999 	19,710,496 	16,392,452 <u>74,356</u>
10,904,910	10,845,664	19,977,999	19,710,496	16,466,808
\$ 10,845,664	\$ 19,977,999	\$ 19,710,496	\$ 16,073,910	<u>\$</u> 17,011,282
9.53%	9.40%	7.79%	7.82%	14.30%

Table 4

2011	2012	2013	2014	2015
\$ 18,655,904	\$ 19,314,239	\$ 20,062,793	\$ 21,364,309	\$ 22,496,254
84,844	87,495	92,347	110,789	47,957
6,254,703	6,671,559	7,070,415	7,527,964	8,740,874
1,339,445	1,442,501	1,121,653	2,233,503	1,029,571
1,679,309	1,625,891	3,151,923	2,530,344	3,592,120
796,759	758,893	710,031	746,997	847,584
465,688	440,520	527,072	757,487	489,816
67,390	68,575	122,770	52,589	50,849
29,344,042	30,409,673	32,859,004	35,323,982	37,295,025
8,821,715	9,255,647	8,705,491	9,245,621	9,387,662
9,679,055	9,899,361	10,418,124	11,896,289	12,586,385
2,162,019	1,811,031	1,734,057	1,836,957	1,986,906
2,420,516	2,461,981	2,577,759	2,700,114	2,863,636
1,605,629	1,742,995	2,003,892	2,369,564	2,840,566

3,782,821	7,697,205	5,371,207	6,180,462	2,532,617
1,015,000	1,010,000	1,005,000	1,005,000	1,000,000
628,763	572,513	542,188	511,988	475,375
877,659	1,238,404	1,957,402	2,465,139	2,795,093
334,913	372,133	361,021	321,270	295,441
31,328,090	36,061,270	34,676,141	38,532,404	36,763,681
(1,984,048)	(5,651,597)	(1,817,137)	(3,208,422)	531,344
913,836	5,597,826	1,453,347	356,367	277,878
(903,071)	(5,597,826)	(1,451,887)	(349,201)	
				(277,878)
-	-	4 000 005	-	507,768
321,060	6,850,155	1,603,825	2,888,705	792,750
-	-	-	-	47,482
224 025	6 050 155	1 605 205	2 005 071	4,330,000
<u>331,825</u>	<u>6,850,155</u>	<u>1,605,285</u>	2,895,871	5,678,000
(1,652,223)	<u>1,198,558</u>	(211,852)	(312,551)	6,209,344
17,011,282	15,359,059	16,557,617 42,513	16,388,278 	16,075,727
17,011,282	15,359,059	16,600,130	16,388,278	16,075,727
<u>\$ 15,359,059</u>	<u>\$ 16,557,617</u>	\$ 16,388,278	\$ 16,075,727	<u>\$</u> 22,285,071
10.37%	11.26%	13.19%	13.30%	13.34%

## TOWN OF WAKE FOREST, NORTH CAROLINA GOVERNMENT-WIDE REVENUES LAST TEN FISCAL YEARS

June 30, 2015

Program R	evenues
-----------	---------

1 rogram Nevendes						
Fiscal	С	harges for	Ope	rating Grants	Capital Grants	
Year		Services	-	Contributions	and Contributions	
2006	\$	17,512,026	\$	1,765,739	\$ 4,795,316	
2007		18,614,188		432,934	8,584,468	
2008		18,991,165		786,667	20,879,263	
2009		18,674,071		825,448	13,145,415	
2010		19,829,069		713,890	, ,	
				96		

1,091,058			
	951,329	20,924,208	2011
1,888,124	1,157,671	19,397,177	2012
284,861	907,675	21,861,183	2013
3,771,791	919,021	21,273,636	2014
4,088,825	890,994	23,676,530	2015
15,445,098	,	, ,	

<sup>\*</sup> Miscellaneous for June 30, 2009 includes an extraordinary item of \$2,205,470 which is a one time contribution from the Industrial Development Corporation.

#### **General Revenue Unrestricted** Unrestricted

Taxes		Intergovernmental	Investment Earnings	Miscellaneous	Total	
\$	9,469,105	\$ 4,078,480	\$ 765,899	\$ 2,159,125	\$	
					40,545,690	
	10,982,680	5,028,295	1,219,462	335,664	45,197,691	
	12,785,429	5,834,891	869,330	596,418	60,743,163	
	17,348,674	5,937,573	559,924	2,785,917	* 59,277,022	
	18,312,712	5,789,968	260,880	354,017	46,351,594	
	18,676,144	6,254,703	219,912	459,273	49,373,693	
	19,384,552	6,671,559	200,984	420,357	47,517,161	
	20,154,957	7,070,415	222,521	550,147	54,538,689	
	21,498,390	7,527,964	134,536	856,000	56,298,372	
	22,544,211	8,774,203	116,680	1,277,574	72,725,290	

<sup>\*</sup> Miscellaneous for June 30, 2015 includes an special item of \$507,768 which is a litigation settlement for the Town Hall building located at 301 S. Brooks Street.

# TOWN OF WAKE FOREST, NORTH CAROLINA GENERAL GOVERNMENTAL REVENUES BY SOURCES (1) LAST TEN FISCAL YEARS

June 30, 2015

Fiscal Fees	Permits and Services						Taxes Intergovernmental			
2006	\$ 13,577,960 \$ 19,836,600	\$ 1,842,	,336 \$	1,911,058	\$ 1,765,177	\$ 300,716	\$	439,353		
2007	15,934,125 21,379,112	799,	,046	2,037,784	1,812,357	471,535		324,265		
2008	18,578,243 24,109,458	800,	,648	1,687,009	2,126,403	382,854		534,301		
2009	23,156,889 26,464,706	838,	,658	1,046,138	870,538	167,293		385,190		
2010	24,000,426 27,186,427	952,	,442	1,057,807	760,666	140,826		274,260		
2011	24,995,451 28,389,401	1,117,	,009	1,114,255	796,759	58,183		307,744		
2012	26,073,293 29,853,370	1,339,	,589	1,204,262	758,893	54,424		422,909		
2013	27,225,555 31,154,570	907,	,675	1,853,691	710,031	34,831		422,787		
2014	29,071,809 32,945,331	888,	,290	1,803,280	695,300	25,870		460,782		
2015	31,283,682 35,923,014	984,	,848	2,292,774	847,584	24,310		489,816		

#### Notes:

Table 7

<sup>(1)</sup> Includes general and special revenue funds.

### TOWN OF WAKE FOREST, NORTH CAROLINA GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1) LAST TEN FISCAL YEARS

June 30, 2015

Fiscal Year	General Government	_Public Safety	Transportation	Environmental Protection	Cultural and Recreational [	Debt Service	Fiscal Year Total
2006	\$ 5,413,924 19,709,457	\$ 5,789	,425 \$ 1,28	36,788 \$ 2,190,2	290 \$ 3,525,721	\$ 1,50	3,309 \$
2007	6,772,894	6,338,522	1,388,137	2,027,196	1,198,163	1,666,938	19,391,850
2008	7,696,482	7,411,281	1,298,470	1,933,999	1,491,413	1,600,320	21,431,965
2009	9,672,294	9,432,078	1,784,221	2,313,596	1,506,851	1,864,945	26,573,985
2010	9,064,236	9,682,515	2,668,418	2,389,591	1,523,354	3,923,695	29,251,809
2011	10,130,934	10,147,037	2,377,888	2,420,516	1,871,215	2,856,335	29,803,925
2012	10,421,497	10,321,288	2,301,523	2,468,976	1,836,625	3,193,050	30,542,959
2013	9,081,076	10,836,218	2,343,492	2,940,893	2,190,341	3,865,611	31,257,631
2014	11,428,809	12,420,494	2,155,007	2,700,114	2,570,464	4,303,397	35,578,285
2015	9,788,541	13,286,150	2,255,542	2,977,093	2,959,925	4,565,909	35,833,160

#### Notes:

## TOWN OF WAKE FOREST, NORTH CAROLINA GOVERNMENT-WIDE EXPENSES BY FUNCTION LAST TEN FISCAL YEARS

June 30, 2015

Fiscal Year	General overnment	Public Safety	<u>Tra</u>	nsportation	vironmental Protection
2006	\$ 5,078,512	\$ 5,656,444	\$	2,220,905	\$ 2,110,057
2007	6,122,587	6,366,631		2,605,715	1,797,390

<sup>(1)</sup> Includes general and special revenue funds.

			Table 8	3
2015	10,288,616	13,193,519	5,090,607	2,661,631
2014	10,466,637	12,809,633	4,436,052	2,787,905
2013	9,524,312	11,228,188	4,119,839	2,666,922
2012	9,629,543	10,697,935	4,052,075	2,554,192
2011	9,814,820	10,478,094	4,370,908	2,520,645
2010	8,682,965	10,253,680	4,299,079	2,397,576
2009	8,618,506	9,447,725	3,604,053	2,272,165
2008	7,613,303	7,445,480	2,795,746	1,976,526

Cultural and Recreation		 erest on ng-term Debt	 Water and Sewer		Electric	Total	
\$	1,216,086	\$ 190,793	\$ 280,588	\$	14,278,166	\$ 31,031,551	
	1,354,940	443,086	(3,877)		14,565,448	33,251,920	
	1,519,941	489,404	34,441		14,228,087	36,102,928	
	1,798,042	784,454	195,625		16,048,282	42,768,852	
	2,024,989	902,986	170,850		16,097,214	44,829,339	
	2,502,178	909,477	147,731		17,327,845	48,071,698	
	2,644,989	932,318	126,995		16,908,508	47,546,555	
	2,819,826	995,852	74,309		17,486,017	48,915,265	
	3,250,469	809,270	60,395		17,964,027	52,584,388	
	3,759,071	775,312	44,045		19,503,601 100	55,316,402	

## TOWN OF WAKE FOREST, NORTH CAROLINA ASSESSED VALUES OF TAXABLE PROPERTY (1) LAST TEN FISCAL YEARS

June 30, 2015

Ratio of
Assessed
TaxTotal Value to Fiscal Year Ended Real Personal Public Service Total Assessed Direct Estimated <u>Year</u>
<u>December 31 Property Property Company Value Tax Rate Actual Value</u>

	•						
2006	2005	\$ 1,441,248,082 \$	274,455,628 \$	22,472,114	\$ 1,738,175,824	0.540	100%
2007	2006	1,698,886,624	287,999,416	24,473,936	2,011,359,976	0.540	100%
2008	2007	1,943,616,102	327,762,406	22,349,063	2,293,727,571	0.550	100%
2009	2008 (2)	2,991,210,274	325,185,573	29,041,493	3,345,437,340	0.510	100%
2010	2009	3,205,505,756	266,540,456	31,382,089	3,503,428,301	0.510	100%
2011	2010	3,221,774,225	345,392,571	30,995,165	3,598,161,961	0.510	100%
2012	2011	3,373,651,564	348,998,438	30,021,371	3,752,671,373	0.510	100%
2013	2012	3,454,767,428	413,935,518	33,118,426	3,901,821,372	0.510	100%
2014	2013	3,578,577,402	531,310,563	32,184,022	4,142,071,987	0.510	100%
2015	2014	3,772,983,301	478,751,321	35,032,002	4,286,766,624	0.520	100%

#### Notes:

Table 10

## TOWN OF WAKE FOREST, NORTH CAROLINA PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN FISCAL YEARS

June 30, 2015

Fiscal Year				Wake County			
2006	\$	0.540	\$	0.604 \$	1.144		

<sup>(1)</sup> Assessed value is established by Wake County Tax Department at 100% estimated market value.

<sup>(2)</sup> A revaluation of all property is required every eight (8) years by State Statute. The last revaluation occurred as of December 31, 2008.

2007	0.540	0.634	1.174
2008	0.550	0.678	1.228
2009	0.510	0.534	1.044
2010	0.510	0.534	1.044
2011	0.510	0.534	1.044
2012	0.510	0.534	1.044
2013	0.510	0.534	1.044
2014	0.510	0.578	1.088
2015	0.520	0.615	1.135

#### Notes:

Table 11

# TOWN OF WAKE FOREST, NORTH CAROLINA PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

June 30, 2015

Wake Forest Apartments LLC 30,297,931 1 0.71% \$ 0.00% Percentage Percentage Taxable of Total **Taxable** of Total Assessed Assessed Assessed Assessed **Taxpayer** Valuation **Rank Valuation** Valuation Rank Valuation 2015 2006 Crossroads Holdings LLC 28,710,113 0.67% 0.00% WMCI Raleigh IV LLC 22,765,335 0.53% 0.00% 3 Caveness Partners LLC 21,105,703 4 0.49% 0.00% Gateway Forest LLC 19,939,438 5 0.47% 0.00% Factory LLC 19,677,441 0.46% 0.57% 9,845,282

<sup>\*</sup>A revaluation of real property is required by N. C. General Statutes at least every eight years. Revaluation was completed for tax years 2000 (fiscal year 2001) and 2008 (fiscal year 2009).

Wake Electric Membership CORP.	17,677,106	7	0.41%	-	-	0.00%
Walmart	17,360,451	8	0.40%	-	-	0.00%
Lowes Home Center Inc	17,309,864	9	0.40%	13,499,050	5	0.78%
MLC Automotive LLC	14,936,618	10	0.35%	11,375,917	7	0.65%
Target Corporation	12,956,872	11	0.30%	12,525,581	6	0.72%
KF US-1, LLC	-	-	0.00%	16,488,405	3	0.95%
WR of Wake Forest	-	-	0.00%	20,830,421	1	1.20%
Time Warner Entertainment	-	-	0.00%	19,880,600	2	1.14%
Weavexx	-	-	0.00%	13,042,038	4	0.75%
Granite Properties & Management		-	0.00%	11,200,558	8	0.64%
Carolina Telephone	5,658,401	38	0.13%	8,268,415	10	0.48%
Total	\$ 228,395,273		5.33%	\$ 136,956,267		7.88%
Total Assessed Value	\$ 4,286,766,624		:	\$ 1,738,175,824		

Source: Wake County Revenue Department

Table 12

#### TOWN OF WAKE FOREST, NORTH CAROLINA RATIO OF ANNUAL DEBT SERVICE **EXPENDITURES FOR GENERAL OBLIGATIONS BONDED DEBT TO TOTAL GENERAL GOVERNMENTAL EXPENDITURES LAST TEN FISCAL YEARS**

June 30, 2015

Fiscal Year		Principal	Int	terest (1)	Total Debt Service	-	Total General overnmental xpenditures	Ratio of Debt Service to General Governmental Expenditures
2006	\$	193,875	\$	130,994	\$ 324,869	\$	19,709,457	1.6%
2007		193,875		305,559	499,434		19,391,850	2.6%
2008		652,750		480,254	1,133,004		21,427,516	5.3%
2009		651,625		452,364	1,103,989		26,573,985	4.2%
2010		2,365,250		452,588	2,817,838		29,251,809	9.6%
2011		1,015,000		628,763	1,643,763		29,477,326	5.6%
2012		1,010,000		572,513	1,582,513		29,919,509	5.3%
2013		1,005,000		542,188	1,547,188		31,257,631	4.9%
2014		1,005,000		511,988	1,516,988		35,578,285	4.3%
2015 (1) Excludes bor	nd issu	1,000,000 uance and oth	ner cos	475,375 ets.	1,475,375		35,833,160	4.1%

Table 13

Table 13

Property Tax Levies and Collections
LAST TEN FISCAL YEARS

JUNE 30, 2015

	Taxes Levied	Collected within the		Fiscal Year of the Levy			
Fiscal Year	Fiscal Year (Original Levy)	Adjustments	Adjusted Levy	Amount	Percentaç Original I	-	
					,		
2006	\$ 9,44 98.58%	15,391 \$ 6	(8,992) \$	9,436,399	\$ 9,302,	649	
2007	10,896,415	(10,621)	10,885,	794	10,706,862	98.36%	
2008	12,678,816	(11,001)	12,667,	815	12,469,062	98.43%	
2009	17,243,590	(23,407)	17,220,	183	16,928,984	98.31%	
2010	18,185,036	(26,445)	18,158,	591	17,886,169	98.50%	
2011	18,576,563	-	18,576,	563	18,353,347	98.80%	
2012	19,204,045	-	19,204,	045	19,007,310	98.98%	
2013	19,955,115	-	19,955,	115	19,760,773	99.03%	
2014	21,184,179	-	21,184,	179	21,076,021	99.49%	
2015	22,357,927	-	22,357,	927	22,314,249	99.80%	

#### TOWN OF WAKE FOREST, NORTH CAROLINA

Property Tax Levies and Collections
LAST TEN FISCAL YEARS

JUNE 30, 2015

	Collections in Fiscal Subsequent Percentage of				Total Collections to Date of Year Years Amount Adjusted Levy						
2006	\$	120,805	\$	9,423,	454	99.86%					
2007	163,572		10,87	0,434	99.86	%					

2008	177,462	12,646,524	99.83%
2009	268,216	17,197,200	99.87%
2010	250,872	18,137,041	99.88%
2011	190,738	18,544,085	99.83%
2012	155,998	19,163,308	99.79%
2013	192,650	19,953,423	99.99%
2014	178,348	21,254,369	100.00%
2015	123,541	22,437,790	100.00%

#### TOWN OF WAKE FOREST, NORTH CAROLINA DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

June 30, 2015

Fiscal Year	(1) Population	(2) Per Capita Personal Income	(3) Median Age	(4) Wake County School Enrollment	(5) Wake County Unemployment Rate	(6) Wake Forest Unemployment Rate
2006	22,784	\$ 37,221	34.7	120,504	3.9%	4.3%
2007	24,970	39,373	34.9	134,002	3.8%	2.9%
2008	26,634	37,602	34.9	138,000	4.9%	3.7%
2009	27,217	37,849	34.9	137,706	8.6%	6.3%
2010	28,542	**	34.5	139,599	8.8%	6.2%
2011	30,329	29,723	32.9	143,289	8.7%	6.6%
2012	31,774	41,440	34.2	146,687	7.9%	5.9%
2013	33,703	32,060	35.0	149,528	7.3%	5.4%
2014	35,609	33,711	35.0	154,381	5.1%	3.9%
2015 ources:	37,046	32,474	34.2	159,984	4.8%	4.0%

<sup>(1)</sup> Town of Wake Forest - Planning Department

<sup>(2)</sup> North Carolina Department of Commerce - Information is calculated on the county level. Information is not maintained at the Town level. Information is estimated.

Table 15
TOWN OF WAKE FOREST, NORTH CAROLINA LEGAL DEBT MARGIN INFORMATION LAST TEN
FISCAL YEARS

June 30, 2015

Fiscal Year	Debt Limit	Less: Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2006	\$ 139,054,066	\$ 4,110,956	\$ 134,943,110	2.96%
2007	160,908,798	12,148,838	148,759,960	7.55%
2008	183,498,206	10,900,984	172,597,222	5.94%
2009	267,634,987	19,852,128	247,782,859	7.42%
2010	280,274,264	24,531,725	255,742,539	8.75%
2011	287,852,957	24,595,011	263,257,946	8.54%
2012	300,213,710	29,196,762	271,016,948	9.73%
2013	312,145,710	27,802,641	284,343,069	8.91%
2014	331,365,759	27,256,751	304,109,008	8.23%
2015	342,941,335	49,354,418	293,586,917	14.39%

**Legal Debt Margin Calculation for Fiscal Year 2015** 

Assessed value

4,286,766,624

<sup>(3)</sup> North Carolina Department of Commerce - Information is calculated on the county level. Information is not maintained at the City level. Information is estimated.

<sup>(4)</sup> Wake County Public School System

<sup>(5)</sup> North Carolina State Employment Security Commission for Wake County.

<sup>(6)</sup> North Carolina State Employment Security Commission for Town of Wake Forest.

<sup>\*\*</sup> Information not available.

Debt Limit (8% of total assessed value)

342,941,330

\$ 293,586,912

14.39%

Debt applicable to limit Legal debt margin

49,354,418

Percentage of debt to debt limit

# TOWN OF WAKE FOREST, NORTH CAROLINA RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA LAST TEN FISCAL YEARS

JUNE 30, 2015

Fiscal Year	(1) Population	Assessed Value	Gross Bonded Debt		Gross Bonded E		Debt Pa Fro Enterp Rever	m orise
2006	22,784\$	1,738,175,824	\$	2,960,000	\$	511,500		
2007	24,970	2,011,359,976		11,815,000		360,375		
2008	26,634	2,293,727,571		11,015,000		213,125		
2009	27,217	3,345,437,340		10,220,000		69,750		
2010	28,542	3,503,428,301		16,790,000		-		
2011	30,329	3,598,161,961		15,775,000		-		
2012	31,774	3,752,671,373		14,765,000		-		
2013	33,703	3,901,821,373		13,760,000		-		
2014	35,609	4,142,071,987		12,942,690		-		
2015	37,046	4,286,766,624		16,303,389		-		

Fiscal Year		Net Bonded Debt	Ratio of Net Bonded Debt to <u>Assessed Val</u>	Net Bonded Debt	Gross Bonded Debt per Capita
	2006	\$ 2,448,	500 0.14%	107	130
	2007	11,454,625	0.57%	459	473
	2008	10,801,875	0.47%	406	414
	2009	10,150,250	0.30%	373	376
	2010	16,790,000	0.48%	588	588
	2011	15,775,000	0.44%	520	520
	2012	14,765,000	0.39%	465	465
	2013	13,760,000	0.35%	408	408
	2014	12,942,690	0.31%	365	365
	2015	16,303,389 0.	38% 4	40 440 (1	1) Compiled by the T

Table 17
TOWN OF WAKE FOREST, NORTH CAROLINA DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT

June 30, 2015

	Bonded	Percentage Applicable	Amo App	ount licable
Jurisdiction	 Debt	to Town (2)		to Town
Direct: Town of Wake Forest	\$ 28,802,798 (1)	100.00%	\$ 28,8	02,798
Overlapping: (3) Wake County	\$ 1,967,590,000 (4)	3.33%	65,5	30,544
		Total	\$	94,333,342

Table 18

## TOWN OF WAKE FOREST, NORTH CAROLINA COMMERCIAL ACTIVITY LAST TEN FISCAL YEARS

June 30, 2015

	Co	ommercial		Residential		Total		
Fiscal Year	Number	Value	Number	Value	Number	Value	_	
2006	18 \$	13,649,705	1,107 \$	222,378,036	1,125\$	236,027,741		
2007	20	23,243,271	728	156,284,719	748	179,527,990		
2008	27	38,034,721	509	120,685,563	536	158,720,284		

<sup>(1)</sup> Includes all governmental activities debt.

<sup>(2)</sup> Based on total assessed values.

<sup>(3)</sup> Overlapping debt does not include the debt of the Special Airport District of Durham and Wake Counties as these bonds are payable by the Airport Authority out of Airport revenues.

<sup>(4)</sup> Wake County Revenue Department

2009	31	36,982,166	153	28,544,355	184	65,526,521 2010	59
		26,595,248	316	57,137,983	375	83,733,231	
2011	47	6,122,922	415	68,864,397	462	74,987,319	
2012	67	10,282,212	585	70,591,023	652	80,873,235	
2013	94	27,164,939	501	100,873,993	595	128,038,932	
2014	89	29,873,213	419	74,795,239	508	104,668,452	
2015	102	33,338,472	561	102,480,602	663	135,819,074	

<sup>(1)</sup> Compiled by the Town of Wake Forest Planning and Inspections Department

## TOWN OF WAKE FOREST, NORTH CAROLINA EMPLOYEE POSITION AUTHORIZATION BY DEPARTMENT (1) LAST TEN FISCAL YEARS

JUNE 30, 2015

					Planning							
Fiscal						Н	luman		and	(3)	Public	
Year	Admin	Com	ım	Downtown	Financ	e Re	sources	MIS	Inspectio	ns Inspections	Safety	Engineering
2006	4.0	0.0	0.0	17.0	3.0	1.0	18.0	0.0	50.5	7.0		
2007	4.0	0.0	0.0	17.0	3.0	2.0	20.5	0.0	58.0	7.0		
2008	3.0	1.0	0.0	17.0	4.0	2.0	24.0	0.0	63.0	7.0		
2009	3.0	1.0	0.0	17.0	4.0	3.0	23.0	0.0	65.0	7.0		
2010	3.0	2.0	0.0	17.0	4.0	3.0	23.0	0.0	65.0	7.0		
2011	3.0	2.0	0.0	17.0	4.0	4.0	22.0	0.0	67.0	7.0		
2012	3.0	2.0	0.0	18.0	4.0	4.0	21.0	0.0	70.0	7.0		
2013	4.0	2.0	0.0	18.0	4.0	5.0	21.0	0.0	75.0	7.0		
2014	3.0	2.0	1.0	18.0	4.0	5.0	7.0	14.0	83.0	7.0		
2015	3.0	3.0	1.0	18.0	4.0	5.0	8.0	14.0	83.0	7.0		

- (1) Permanent full time and part time positions employees only as of June 30th. Excludes temporary, part-time and seasonal employees.
- (2) All Water and Sewer employees transferred to the City of Raleigh effective July 1, 2005.
- (3) Planning and Inspections employee reporting was separated in FY 2014.

Fiscal	Pub Works			Parks &	Public		Tree	Year
Year	Admin	Fleet Streets	Sanitation I	Recreation	Facilities	Electric	Trimming	Total
2006	0.0 4.0	14.0 7.0	10.0	0.0 2:	2.0 0.0	157.5		
2007	0.0 4.0	14.0 7.0	11.0	0.0 2	5.0 0.0	172.5		
2008	3.0 4.0	15.0 7.0	11.0	0.0 2	2.0 0.0	183.0		
2009	3.0 5.0	18.0 9.0	15.0	0.0 2	2.0 0.0	195.0		
2010	3.0 5.0	18.0 9.0	15.0	0.0 2	2.0 0.0	196.0		
2011	3.0 5.0	17.0 9.0	15.0	1.0 2	2.0 0.0	198.0		
2012	3.0 5.0	17.0 9.0	15.0	1.0 2	2.0 0.0	201.0		
2013	3.0 5.0	17.0 9.0	15.0	2.0 19	9.0 3.0	209.0		
2014	3.0 5.0	20.0 9.0	17.0	2.0 19	9.0 3.0	222.0		
2015	3.0 5.0	20.0 9.0	19.0	3.0 19	9.0 3.0	227.0		

TOWN OF WAKE FOREST, NORTH CAROLINA GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

June 30, 2015

Fiscal	Property	Sales	Franchise YearTax	Tax	Tax

2006	\$ 9,403,482	\$ 3,256,103	\$ 711,491
2007	10,826,918	3,926,315	955,747
2008	12,614,652	4,480,256	1,208,734
2009	17,150,242	4,328,578	1,445,212
2010	18,128,468	4,257,327	1,468,603
2011	18,579,520	4,559,143	1,550,178
2012	19,240,193	4,991,298	1,528,114
2013	19,988,279	5,285,774	1,581,534
2014	21,290,422	5,700,274	1,661,397
2015	22,422,548	6,218,974	2,335,449

I	Motor Vehicle	Rental Vehicle	Beer & Wine	
	Licenses	Tax	Tax	Total
\$	72,181	\$ 24,448	\$ 76,123	\$ 13,543,828
	82,650	27,074	89,435	15,908,139
	90,310	33,636	104,240	18,531,828
	95,221	31,388	115,568	23,166,209
	96,886	32,994	39,216	24,023,494
	99,371	36,920	125,782	24,950,914
	219,629	31,791	131,394	26,142,419
	324,888	38,731	125,512	27,344,718

485,076	39,867	139,022	29,316,058
456.574	47.957	154.318	31.635.820

### TOWN OF WAKE FOREST, NORTH CAROLINA RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

June 30, 2015

	Governmental Activities		Business-Type Activities			<del>_</del>		
(1)	General		General			Total	Debt	Percentage
Fiscal	Obligation	Installment	Obligation	Installment	Revenue	Primary	Per	of Personal
Year	Bonds	<u>Financings</u>	Bonds	<u>Financings</u>	Bonds	Government	Capita	Income
1,810,956	\$ 5 11,500	2006 \$ \$ 7,290,9	948 \$	2,448,500 - \$ 12,061,90	04 \$	\$ 5291.42%		
2007 858	11,454,625 2.18%	694,21	3 36	60,375	6,606,700	2 ,300,000	21,4	15,913
2008 720	10,801,875 1.91%	246,35	59 21	13,125	5,762,177	2 ,144,943	19,1	68,479
2009 985	10,150,250 2.60%	9,722,12	28 6	9,750	4,881,023	1 ,984,034	26,8	307,185
2010 1,132	16,790,000 N/A	9,376,61	0	-	4,315,594	1 ,817,049	32,2	99,253
2011 986	15,775,000 3.32%	8,820,01	1	-	3,650,588	1 ,643,761	29,8	889,360
2012 1,060	14,765,000 2.56%	14,431,76	62	-	3,022,730	1 ,463,932	33,6	683,424
2013	13,760,000	14,078,18	35	-	2,367,799	1 ,277,315	31,4	83,299
934	2.91% 2014	12,942,69	90 14,5	01,751	-	1,773,071	3 ,58	3,652
32,801,164	9212.73	%						
2015	16,085,000	12,499,409	-	1,178,344	3 ,140,053	32,902,806	888	2.73%

#### Notes:

Table 22

<sup>(1)</sup> See Table 14 for population data and per capita personal income.

<sup>(2)</sup> Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

### TOWN OF WAKE FOREST, NORTH CAROLINA MISCELLANEOUS STATISTICS

June 30, 2015

Date of Incorporation Manager	February 20, 1909 Form of G	overnment	Council-	
Miles of City-owned Streets		95.90		
Fire Protection (Combination	: Paid/Volunteer)	_		
Number of Stations		5		
Number of Full-Time & Pa	art-Time	74		
Number of Volunteers		60		
Police Protection				
Number of Stations		4		
Number of Full-time Swor	n Officers	68		
Utility System: Electric				
Number of Customers		6,852		
Residential Rates:		Basic Custo	omer Charge	\$9.89
		Energy Cha	arge	\$0.120802 per kwh
Community Facilities:				
Parks		0 Private		10 Public
Pools		6 Private		1 Public
Tennis Courts		7 Private		4 Public
Golf Courses		1 Semi-priv	rate	1 Public
Cultural Activities:	Onether (MEDO)	*0	in the Deady (in addition to t	the Circ Occasion Control
*Wake Forest Renaissance	,		in the Park (in addition to t	
*Wake Forest Birthplace Mu *Wake Forest Historic Distric			ie woods - regular theate es in Downtown Wake Fo	er and music performances at WFRC
*Wake Forest Arts	, i		ghbor Day community mus	
*Wake Forest Biennal Histor	rical Homos Tour			
	ociation bi-monthly programs	-	ghting of Wake Forest and lours monthly events in De	
*Six Sundays in Spring cond	,		est Mardi Gras - communi	
*Movies in the Park	ert series		showcasing healthy living	,
	arta and music factival	•	est Charity Car Show	, odidoor mestyle
*Meet in the Street - Spring *Arbor Day Celebration	arts ariu music restivar		tht on White Street	
*Fourth of July Fireworks Sp	octoculor	*Public Pov	,	
*Art-in-the-Park & Games-in		Public Pov	WEI VVEEK	
Alt-ill-tile-i alk & Gailles-ill	ruic-i aik			

	2015	j	2006	_
	Approximate Number of		Approximate Number of	
Principal Employers*:	Employees	Rank	Employees	Rank
Wake County Public School System	803	1	794	1
Centurylink	350	2	-	-
Southeastern Baptist Theological Seminary, Inc.	380	3	320	4
Town of Wake Forest	227	4	158	7
Hillside Nursing Center of Wake Forest, Inc.	167	5	-	-
Rex Healthcare (Wakefield)	160	6	-	-
3 Phoenix	122	7	-	-
Franklin Academy	85	8	-	-
Southern Coastal Solutions Inc.	83	9	-	-
Growing Child Pediatricians	80	10	-	-
East Coast Drilling & Blasting Inc.	70	11	-	-
WakeMed Health & Hospitals	70	12	-	-
Powersecure, Inc.	60	13	-	-
* Source - Wake Forest Economic Development				



# TOWN of WAKE FOREST

Report of Independent Auditor on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements

Performed in Accordance with Government Auditing Standards

To the Honorable Mayor and Members of the Town Board of Commissioners Town of Wake Forest, North Carolina



We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the businesstype activities, each major fund, and the aggregate remaining fund information of the Town of Wake Forest, North Carolina (the "Town"), as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated November 2, 2015.

#### **Internal Control over Financial Reporting**

In planning and performing our audit of the basic financial statements, we considered the Town's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Town's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Town's basic financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Raleigh, North Carolina November 2, 2015

Chauma Parket LLP



# TOWN of WAKE FOREST



# TOWN of WAKE FOREST

Report of Independent Auditor on Compliance with Requirements Applicable for Each Major
State Program and on Internal Control over Compliance In Accordance with OMB
Circular A-133 and the State Single Audit Implementation Act

To the Honorable Mayor and Members of the Town Board of Commissioners Town of Wake Forest, North Carolina



#### Report on Compliance for Each Major State Program

We have audited the Town of Wake Forest, North Carolina (the "Town"), compliance with the types of compliance requirements described in the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission *that* could have a direct and material effect on the Town's major state program for the year ended June 30, 2015. The Town's major state program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state program.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for the Town's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and applicable sections of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* as described in the *Audit Manual for Governmental Auditors in North Carolina,* and the State Single Audit Implementation Act. Those standards, OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Town's compliance.

#### **Opinion on Each Major State Program**

In our opinion, the Town complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the year ended June 30, 2015.

#### **Report on Internal Control over Compliance**

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Raleigh, North Carolina November 2, 2015

Chewney Handred LLP

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#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FOR THE YEAR ENDED JUNE 30, 2015

Powell Bill Fund

yes	<u>X</u> no	
yes	X none reported	
yes	<u>X</u> no	
yes	<u>X</u> no	
yes	X_none reported	
yes	<u>X</u> no	
ate programs: Unr	nodified	
yes	<u>X</u> no	
	yes  yes  yes yes yes  ate programs: Unr	yesX_none reported  yesX_no  yesX_no yesX_none reported yesX_no  ate programs: Unmodified

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SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2015

II. - Findings Related to the Audit of the Basic Financial Statements of the Town

None reported.

III. - Findings and Questioned Costs Related to the Audit of State Awards

None reported.

**CORRECTIVE ACTION PLAN** 

FOR THE YEAR ENDED JUNE 30, 2015

Not applicable.

#### SCHEDULE OF PRIOR AUDIT FINDINGS

FOR THE YEAR ENDED JUNE 30, 2015

Finding: 2014-001

It was determined that all contractors and subcontractors had indeed completed the weekly required certified payroll, but it was noted that the Town did not have a monitoring process in place to ensure that contractors and subcontractors were complying with this requirement. During the prior year the Town did not ask any of its contractors or subcontractors to provide evidence that this requirement was met. In the current fiscal year there have been no certified payrolls which need to be reported, as the federal assistance/grants related to the previously reviewed projects have expired. This finding has been cleared in the current year.

Status: Corrected

#### TOWN OF WAKE FOREST, NORTH CAROLINA SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

FOR THE YEAR ENDED JUNE 30, 2015

Federal Grantor/Pass-Through Grantor/Program	Federal CFDA	State/ Pass-Through	Federal (Direct and Pass-Through)	State	Local
Program Title	Number	Grantor's Number	Expenditures	Expenditures	Expenditures
FEDERAL GRANTS:					
U.S. Department of Transportation					
Passed through N.C. Department of Transportation: Safe Routes to Schools Infrastructure	20.205-7	WBS 40924.1.14	\$ -	\$ -	\$ 23,379
Forestville Road Sidewalks & Crenshaw Multi-Use	20.205-1	WBS 41821.1.13	-	- -	15,834
Priority Pedestrian Corridors - Sidewalk Projects	20.205-1	WBS 41821.1.38	42,526	-	18,701
Dunn Creek Greenway - Downtown Connector	20.205-1	WBS 41821.1.41	828	-	2,442
Ligon Mill Road Operational Improvements	20.205-1	WBS 42379.1.3	-	-	20,981
Stadium Drive - Complete Streets	20.205-1	WBS 55056.1.1	25,224	-	100,675
Smith and Sanford Creek Greenway	20.205-1	WBS 46229.1.1	31,741	-	27,324
Total U.S. Department of Transportation			100,320	-	209,336
Environmental Protection Agency					
Passed through N.C. Department of Environment and Natural Resources: Smith Creek Watershed Plan and Restoration	66.460	N/A			
Total Environmental Protection Agency			2,264	-	65,755
Total Environmental Protection Agency			2,264	-	65,755
Total Federal Grants					
STATE OF NORTH CAROLINA FINANCIAL ASSISTANCE			102,584	-	275,091
J.C. Department of Transportation					
Powell Bill Fund		21/2			
Grandmark Street	N/A N/A	N/A WBS 43998			
Passed through N.C. Governor's Highway Safety Program:	N/A	W D3 43330			
Wake Forest Bike Safe			-	810,220	37,796
	20.612	K6-15-12-02			37,730
Passed through N.C. Solar Center & Electricities:					
2014 Clean Fuel Advanced Techology- Charging Stations	NI/A	N/A	-	79,496	-
Total NC Department of Transportation	N/A	N/A			
N.C. Department of Agriculture and Consumer Services Passed			-	12,626	3,156
through N.C. Forest Service:			-	902,341	40,953
Urban & Community Forestry Grant - WF Tree Line USA					
Table NC Danata and A mindle and Communication	10.664	G40100301015F0R			
otal NC Department of Agriculture and Consumer Services					
				2,833	5,097
N.C. Department of Public Safety  Passed through Governor's Crime Commission				2,833	5,097
2014 - Wake Forest Police Department Patrol Bicycles & ATV					
Total NC Department of Public Safety	16.738	2013-DJ-BX-0189			
Total State of North Carolina Financial Assistance			-	14,359 14,359	4,786 4,786
Fotal Endoral & State of North Carolina Financial Assistance				14,339	4,780
Fotal Federal & State of North Carolina Financial Assistance					
			-	919,534	50,836
			\$ 102,584	\$ 919,534	\$ 325,927
Notes to the Schedule of Expenditures of Federal and State Financial Awards			<del></del>		

Notes to the Schedule of Expenditures of Federal and State Financial Awards

Basis of Presentation - The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of the Town of Wake Forest and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit

Organizations and the State Single Audit Implementation Act. Therefore some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the basic financial statements.

To the Honorable Mayor and Members of the Board of Commissioners Town of Wake Forest, North Carolina

#### Dear Board Members:

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Town of Wake Forest, North Carolina (the "Town") for the year ended June 30, 2015. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, *Government Auditing Standards*, OMB Circular A133 and the State Single Audit Implementation Act, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated March 10, 2015. Professional standards also require that we communicate to you the following information related to our audit.

#### SIGNIFICANT AUDIT FINDINGS

#### **Qualitative Aspects of Accounting Practices**

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Town are described in the notes to the basic financial statements. The Town adopted and implemented GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an Amendment of GASB Statement No. 27, and GASB Statement No. 71, Pension Transition for Contributions made Subsequent to the Measurement Date – an Amendment of GASB Statement No. 68. We have included an emphasis of matter paragraph in our report of independent auditor concerning these matters. We noted no transactions entered into by the Town during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the Town's basic financial statements were depreciation expense, unbilled revenues, allowance for doubtful accounts, impairment and useful lives of capital assets, fair value of investments, inventory valuation allowance, sick and vacation leave accruals, the Other PostEmployment Benefits liability, Local Government Employee Employee's Retirement System's pension liability, and the Law Enforcement Separation Allowance liability. These estimates were based on the estimated useful life of capital assets, monthly electric billing estimates, yearend inventory counts, sick and vacation leave banks, market prices of investments at June 30, 2015, payment history, aging of accounts receivable, and actuarial calculations.

We evaluated the key factors and assumptions used to develop these estimates to determine that they seemed reasonable in relation to the financial statements taken as a whole. Based upon our review each of these estimates they appear to be reasonable at this time but there will usually be differences between recorded amounts and actual amounts and these differences may be material.

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### To the Honorable Mayor and Members of the Board of Commissioners Page 2

#### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. We did not propose any adjusting journal entries not did we have any passed adjusting journal entries.

#### **Disagreements with Management**

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated November 2, 2015.

#### **Management Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves an application of an accounting principle to the Town's basic financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### **Other Audit Findings or Issues**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Town's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Other Matters

We applied certain limited procedures to the management discussion and analysis and the other required supplementary information, which are required supplementary information ("RSI") that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the individual fund statements and other schedules and the schedule of expenditures of federal and state awards, which accompany the basic financial statements but are not RSI. We made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting standards generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the basic financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the basic financial statements or to the basic financial statements themselves.

We were not engaged to report on introductory and statistical sections, which accompany the basic financial statements but are not RSI. We did not audit or perform other procedures on this other information and we do not express an opinion or provide any assurance on it.

#### To the Honorable Mayor and Members of the Board of Commissioners Page 3

#### **Restriction on Use**

This information is intended solely for the use of the Board of Commissioners and management of the Town and is not intended to be, and should not be, used by anyone other than these specified parties.

Raleigh, North Carolina November 2, 2015



# TOWN of WAKE FOREST

June 10, 2016

301 S. Brooks Street Wake Forest, NC 27587 *t* 919.435.9400

www.wakeforestnc.gov

Mr. Tom Wester
Wake County Finance – Procurement Services
Wake County Justice Center – 2<sup>nd</sup> Fir, Ste 2900
301 S. McDowell Street
Raleigh, NC 27601

Dear Mr. Wester,

It is my pleasure to submit a letter of support for the grant application from The Wake Forest Renaissance Centre for the Arts.

In 2013, the Town of Wake Forest was excited to be able to purchase the Renaissance Centre in order to provide a venue for cultural arts presentations. We very quickly realized that this venue would also serve our community as a venue for meetings, conferences, celebrations, etc. With the addition of the second building, we expanded the possibilities to be the "mini convention center" for northern Wake County.

We have been pleased with the response from the businesses and organizations in the community. We now have a community theater group that is using the Centre as their home. Our programming is attracting people from all of the counties to the north of Wake because it is more convenient than traveling to Raleigh, Cary, and Durham. We have had several multi-day conferences and meetings that had attendees from all over the state. We are also booking wedding receptions and other family events that bring attendees from other towns and states.

In order to continue to provide a space for business meetings, organizational conferences, and family/community celebrations, we must upgrade the facility to make it more suitable for these events. The stage, lighting, and sound systems must be upgraded to continue to attract the regional and even larger theater and musical groups.

We trust that you will recognize the value of this facility to the economic success of Wake County. Thank you for your consideration.

Sincerely,

Vivian A. Jones

Mayor



301 S. Brooks Street Wake Forest, NC 27587 t 919.435.9400

www.wakeforestnc.gov

June 10, 2016

Mr. Tom Wester
Wake County Finance – Procurement Services
Wake County Justice Center – 2<sup>nd</sup> Floor, Suite 2900
301 S. McDowell Street
Raleigh, NC 27601

Dear Mr. Wester,

It is my pleasure to submit this letter of support for funding of the Wake Forest Renaissance Centre for the Arts.

This facility, opened in 2013, has served as a key element in our downtown revitalization efforts. Due to the Town's investments, we have seen citizens from all areas of the state come to our downtown to experience its reawakened vibrancy and experience the many features of the Renaissance Centre.

Our strategic plan lists as its number one priority economic development. The Centre plays a vital role in this endeavor. While it hosts local events such as weddings, family celebrations, etc., its key focus is on attracting people from all over the state. We have hosted a state conference on soil and erosion sedimentation control, regional conferences from the North Carolina Urban Forestry Council, concerts from the North Carolina Symphony and others.

As our attendance continues to grow, so does our needs for the Centre. In order to remain competitive, the Centre needs upgrades and enhancements. This grant will play a key role in addressing those needs.

Thank you for the opportunity to submit and for your consideration.

Sincerely,

Kip Padgett Town Manager



June 7, 2016

Mr. Tom Wester
Wake County Finance – Procurement Services
Wake County Justice Center – 2<sup>nd</sup> Floor, Suite 2900
301 S. McDowell Street,
Raleigh, NC 27601

Mr. Wester:

Please accept this letter in support of the Wake Forest Renaissance Centre's Request for Project funding from Wake County.

As the president of the Wake Forest Area Chamber of Commerce, I have experienced firsthand the impact the Renaissance Centre has had on our business community. The Centre is succeeding in bringing people to our downtown throughout the year, at all times of the day. The increase in foot traffic positively impacts our shops and restaurants and is making a difference in these small businesses. At the same time, the Centre provides a venue for meetings and business-related events. Many of these bring visitors who patronize our restaurants and fill our hotels.

I have worked closely with the staff at the Town of Wake Forest over the years and have been consistently impressed with their efficiency and the high quality of work they produce. Given the opportunity, I know they would use grant money in the best possible way to accomplish their renovation goals.

As a resident of the Town of Wake Forest, the Centre is providing long-needed cultural programming that is being embraced across the community. From concerts to theater to children's events, the Centre is improving the quality of life here in Wake Forest.

The Chamber supports this request for funding for renovations and restoration to the Renaissance Centre. The improved facility can only continue to contribute to our local economy.

Please don't hesitate to contact me if you have any questions.

Sincerely,

Ann M. Welton President

> 350 S. White Street | Wake Forest, NC 27587 919.556.1519 | 919.556.8570 fax www.wakeforestchamber.org

#### Cynthia Davis



628 Cala Lilly Lane• Wake Forest, North Carolina 27587• Phone: 919-819-5876 E-Mail: cynthiadavis1979@gmail.com

Date: June 12, 2016

Reference: Support of the Wake Forest Renaissance Center for the Arts Request Proposal for Wake County's 2016 Major Facilities Capital Projects Funding Grant

Dear My Fellow Lovers of the Arts and Whom It May Concern:

I, Cynthia Davis of 628 Cala Lilly Lane, Wake Forest, NC 27587, write to you a letter in support of the staff and facility named the Wake Forest Renaissance Center for the Arts. This center has grown tremendously with the management of staff members Cathy Gouge and Debra Horton. There is also an advisory board organized through the Town of Wake Forest that includes in its mission statement the objective of "enhancing the quality of life for residents and visitors to Wake Forest with arts". The Renaissance Center is one of our primary outlets to help fulfill our goals. I am the presiding Chair of the Board. Our board is named the Cultural Resources Advisory Board, otherwise known as CRAB.

The Renaissance Center works tirelessly to provide a diverse variety of programming for all ages and abilities. This is paramount! The Renaissance Center is located downtown Wake Forest, and in the near future, will be the hub for arts and entertainment in northern Wake County. There are many awesome changes and decisions being made that will impact our ability to serve even more citizens and out-of-town visitors alike!

The building is in need of upgrades and repair. It is my hope that the facility along with all the wonderful people it serves will see the changes it needs with the help of Wake County's 2016 Major Facilities Capital Projects Funding Grant. Living in a world in crisis, I am thankful there are people like you, regardless of personal belief, that see true that arts set us free, make us alive and bring us together. The need for the arts, and up to date renovations to our structure where people can attend and artists can grow is right here in Wake Forest, NC! Thank you for your consideration.

Sincerely,

Cyntkia Davis .

Cultural Resources Advisory Board Chair



Wake Forest Arts Board of Directors

June 6, 2016

Mary Petretich, President
Jim Robertson, Vice President
Angela Jamison, Secretary
Irene Burke, Treasurer
Paige Bivens
Bill Cokas

Jennifer Gambino Tanya Yvonne Pitts

Pamela Stevens

Dean Verhoeven Technical Advisor

Gail Joyner
Public Arts Commission Liaison

Cathy Gouge & Monica Lileton Town of Wake Forest Liaisons

Wake Forest Arts
is a not-for-profit corporation
listed with the North Carolina
Attorney General's office as
Wake Forest Cultural Arts
Association and registered
under that name with the
Internal Revenue Service as
a 501(c)(3) organization.
ID# 56-1717886

Address & Contact Information

Mail P.O. Box 528 Wake Forest, NC 27588

Email info@WakeForestARTS.org

Web www.wakeforestarts.org

**Regarding**: Support of the Wake Forest Renaissance Centre for the Arts' Request for Proposal for Wake County's 2016 Major Facilities **Capital Projects Funding Grant** to fund renovations and repair of the Centre buildings.

#### To Whom It May Concern:

I write as Vice-Chair of the Wake Forest Cultural Resources Advisory Board, a Townappointed group which advises on municipal cultural arts programming including that offered at the Wake Forest Renaissance Centre for the Arts.

The Renaissance Centre for the Arts is proving to be a fabulous addition to the quality of life in our community. The Centre and its professional and capable staff provide many hours of high-quality programming for the education and enjoyment of regional audiences. The Centre has established itself as a focal point for cultural activities in the greater Wake Forest area.

The Renaissance Centre is located in Downtown Wake Forest where its programming draws thousands. Centre audiences often frequent local restaurants as a part of their entertainment experience. Many return later to eat and shop in the greater Wake Forest area. Those who perform at the Centre eat at area restaurants, stay at local hotels and use area business services.

In addition to its cultural programming, the Centre is available for private rentals. Weddings, a Home & Garden Show, NC DOT services, the WF Farmers Market and many more events draw audiences from around the State and beyond that enjoy restaurants, stay at hotels, purchase at shops, and use local businesses services.

As a member of the Wake Forest Cultural Resources Advisory Board, I hope for a positive response to the Wake Forest Renaissance Centre's Request for Proposal for Wake County's 2016 Major Facilities Capital Projects Funding Grant.

Mary Petretich

∜ice-Çhair, WF Cultural Resources Advisory Board

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President, Wake Forest Arts

Wake Forest Arts supports and enhances a strong, vibrant community through the development, promotion and coordination of arts and cultural activities.



June 7, 2016

Ms. Catherine Gouge Centre Manager Wake Forest Renaissance Centre 405 S. Brooks Street Wake Forest, NC 27587

Dear Ms. Catherine Gouge:

It is my distinct pleasure to write this letter in support of the 2016 Major Facilities Capital Projects Funding – RFP# 16-045, which is being submitted by the Wake Forest Renaissance Centre for the Arts and the Town of Wake Forest.

As the Regional Director of Sales for an established franchised hotel, the Hampton by Hilton located in Wake Forest, NC, I strongly believe the Renaissance Centre fully deserves the additional funding that would be coming from a portion of the revenue generated by the taxes levied on Wake County's accommodations providers and dining facilities. The Renaissance Plan for the Heart of Wake Forest included a vision for an official Arts & Entertainment District, as well as a Town Center South District and a Campus District. The Renaissance Centre fulfills the visions of the town's planners for a cultural attraction that would bring overnight visitors to the town.

Recognizing the overall economic impact that the Arts have on a community, our hotel has been enthusiastically committed to sponsoring the Wake Forest Renaissance Centre's Celebration of the Arts. Comprehensively, the Wake Forest community will greatly benefit from the increased programming at the Renaissance Centre, as its guests will continue to be catalysts not only for increasing occupancy and revenue in the hotel industry, but also in the town's retail and dining establishments. Other localities throughout our state have recognized the importance of supporting artistic attractions through various measures to provide funding and I am assuredly of the opinion that the Wake Forest Renaissance Centre should be included in this.

In closing, I am proud to support the Wake Forest Renaissance Centre and the Town of Wake Forest in the joint application to complete Wake County's Request for Proposal for FY 2016 Major Facilities Capital Projects Funding.

Sincerely,

Regional Director of Sales

Hampton Inn Town of Wake Forest