



Wake County

301 South McDowell Street
Raleigh, NC

Meeting Minutes Board of Commissioners

Monday, January 13, 2020

2:00 PM

Wake County Justice Center

Work Session

Meeting Called to Order: Chairman Greg Ford

Chairman Ford said that Work Sessions are informal and allows Commissioners to dialogue about the items on the agenda. He shared that Commissioners are available after the meeting to answer any questions that citizens may have.

Present: 6 - Chairman Greg Ford, Vice-Chair Vickie Adamson, Commissioner Matt Calabria, Commissioner Jessica Holmes, Commissioner Sig Hutchinson, and Commissioner James West

Absent: 1 - Commissioner Susan Evans

Staff Present: David Ellis, County Manager; Scott Warren, County Attorney; Denise Hogan, Clerk to the Board; Yvonne Gilyard, Deputy Clerk to the Board; Johnna Rogers, Chief Operating Officer; Chris Dillon, Assistant County Manager; Denise Foreman, Assistant County Manager; Ben Canada, Assistant to the County Manager, Emily Lucas, Chief Financial Officer; Derwick Paige, Chief Community Vitality Officer; Bill Greeves, Chief Information and Innovation Officer; Dara Demi, Communications Director; Kelli Braunbach, Director of General Services Administration; Tim Maloney, Planning Development and Inspections Director; Josh Creighton, Deputy Fire Services Director, Emergency Management; Nicholas Campasano, Director of Fire and Emergency Services; Alice Avery, Communications Consultant; Frank Cope, Director of Community Services; Michelle Venditto, Director of Budget and Management Services; Jason Horton, Strategic Performance Director; Regina Petteway, Director of Human Services; Allison Cooper, Senior Assistant County Attorney; Nicole Kreiser, Assistant County Manager; Denise Foreman, Assistant County Manager; Kelly Stratton, External Communications Manager; Tim Gardiner, Senior Planner; Terry Nolan, Senior Planner; and Ryan

Rand, Wake County General Services

Others Present: Dr. Scott Ralls, President, Wake Technical Community College; Dr. Gayle Green, Executive Vice President, Wake Technical Community College; Dr. Pam Howze, Program Director, Wake Technical Community College; Eric Curry, Public Information Officer, Sheriff's Office; Kyle Briggs, Chief Deputy Director, Wildlife Resources Commission; Erik Christofferson, Deputy Director, Operations, Wildlife Resources Commission; Jon Evans, Colonel, Wildlife Resources Commission; and Matthew Smith, Executive Director, Wake Technical Community College

1. Agenda

Attachments: [Work Session Agenda 01-13-2020.pdf](#)

2. Update on the Wake County Firearms Education and Training Center

Attachments: [BOC Final Work Session Presentation 1-12-20.pdf](#)

Ms. Kelli Braunbach, Wake County General Services Director, shared the purpose of today's discussion.

- Share background and current status of the Firearms Education Training Center (FETC)
- Affirm with the Board that the FETC will be a joint use facility for the public and law enforcement
- Communicate potential plan for interim solution
- Share long-term operating approach

She shared the background of the original purpose of the building.

- Share background and current status of the Firearms Education Training Center (FETC)
- Affirm with the Board that the FETC will be a joint use facility for the public and law enforcement
- Communicate potential plan for interim solution
- Share long-term operating approach
- 1986-1990: Needs Analysis, Feasibility and Site Assessments
- 1991: Project placed on hold
- 1995: Feltonville Landfill Closed; proposal received by BOC to construct and operate a public and law enforcement firing range
- 1996: Preliminary design for outdoor range approved by BOC
- 1997: Environmental & Noise Assessments conducted; public forums held; revised plan to enclose the range; complied with noise

ordinance

She shared the key milestones.

June 1998

Construction Contract Awarded

January 1999

Range Operations

- Public Safety Department responsible to operate facility and administer contract for range operations

January 2000

Construction Completed/Operation Begins

- Operations & Maintenance testing completed
- Law Enforcement training begins

October 2000

Range Operations Contract Awarded

- Sir Walter Raleigh Shooting Services manages public use of range
- Managed by the Public Safety Department

July 2008

Range Operations

- Public Safety Department Disbanded
- RSM took over public use contract
- Sheriff's Office assumes responsibility for managing range contract

May 2009

Range Operations Contract Awarded

- Firearms Education Training Center RFP: RSM awarded contract
- Sheriff's Office continued managing contract

Commissioner West asked if the Sheriff's office was a part of the Public Safety Department initiative. Ms. Braunbach said not at the time.

Ms. Johnna Rogers, Chief Operating Officer, said that the building used to contain Fire Commission, EMS, City-County Bureau of Identification (CCBI).

Ms. Braunbach shared the facility overview.

- 51,216 square feet

- Total acres: 52.80 acres
- 7 acres maintained
- Primary use:
 - Law enforcement training
 - Mon - Fri: 8am - 5pm
 - Public recreational*
 - Tue, Th, Fri: 6pm - 9pm
 - Saturday: 12pm - 6pm
 - Sunday: 1pm - 6pm

She shared the firing range revenues and operating costs for FY10 Actuals to FY19 Actuals for revenues collected and range operation cost. She shared the FY10 Actuals to FY19 Actuals for additional operating costs and facility maintenance.

Chairman Ford asked what the hazardous waste is. Ms. Braunbach said that the issue is lead.

She shared the law enforcement use.

- Sheriff's office oversees the use of the range for all law enforcement agencies
- Agencies include: Wake County & local jurisdictions, State, Federal, Non-Wake County and Private
- No Operating Agreements currently in place
- Fees are inconsistently applied

Law Enforcement Usage-2019*

- Non-Wake County Jurisdictions - 10%
- Wake County Jurisdictions - 18%
- Wake County Sheriff's Office- 30%
- Private Police - 3%
- State - 27%
- Federal - 12%

Commissioner Holmes asked who is responsible for the fees being inconsistently applied.

Ms. Braunbach said that Range Safety Management (RSM) is responsible for the fees being administered on the public side and the Sheriff's office would be responsible for the fees from law enforcement side.

Chairman Ford asked if there is any criteria by which either the Sheriff's office or Range Safety Management (RSM) is the vendor at the time.

Ms. Braunbach said that there was some legacy and historical agreements that were made.

Ms. Braunbach shared the public use.

- Range Safety Management (RSM) is contracted to operate, manage and oversee public use of the range
- Sheriff's office administers the RSM contract
- RSM was provided a 30-day notice to end the contract effective January 15, 2020
- Sheriff's office & GSA are working together to off-board RSM
- The last day for public instruction was January 5, 2020; last public day for range is January 14, 2020

She shared the facility maintenance and planned capital.

- Bi-Weekly Environmental Cleanings
- Range Closes every August for Bullet Trap Cleaning & Lead Abatement
- Proposed FY21 CIP Project
 - HVAC Replacement
 - Project Schedule: 3 - 6 months

She shared the needs from the board.

- Direction on Future Intended Use of the Facility
- Which of the following entities will the facility serve?
 - Wake County Sheriff's Office
 - Other Law Enforcement Agencies
 - Public (Non-Law Enforcement)

She shared the interim recommendations.

- Public Use of the range suspended effective January 15th
- Scheduled training sessions for Law Enforcement will continue:
 - Maintain current schedule (Monday- Friday 8a-5p), managed by the Wake County Sheriff's Office
- Establish Agreement with Wake County Sheriff's office for facility use
- License agreements will be required with any LEO agencies
- Maintain current fee schedule
- Explore interim partner opportunities for operating the facility

She shared the interim solution.

The N.C. Wildlife Resources Commission's (WRC) Shooting Range Program provides and maintains public shooting ranges across the state.

She shared the NC WRC's shooting range program.

- Offers a safe, controlled and organized environment for recreational shooters.
- Partners with Pender and Cleveland counties for outdoor ranges.
- Contributes capital and operating funding from the Pittman-Robertson Act Excise Tax on ammunition and firearms.
- Expressed willingness to consider interim management of the Firing Range and explore interest in long-term partnership.

Commissioner West asked about the interim management. He asked if the Wildlife Resources Commission ever operated any facilities except for the operation of the Sheriff's department.

Mr. Kyle Briggs, Chief Deputy Director, Wildlife Resource Commission, said that they have law enforcement that utilizes the range. He said that they partner with other agencies to operate the ranges.

Commissioner West asked if there was criteria or checks and balances..

Ms. Braunbach shared the long term recommendations.

- Retain Consultant Services
 - Industry Best Practices
 - Engage Stakeholders
 - Balance of Public & Law Enforcement Use
 - Staffing and Scheduling
 - Operating Costs
 - Building Maintenance
 - Fee Schedule
 - Evaluate Partnership with NC Wildlife or a future provider
- Bring Recommendations back to the Board for review
- Board to Approve future operating agreements

She shared the board review.

- Confirmation of Key Decision Points
 - User Groups with Access to the Facility
 - Wake County Sheriff's office
 - Other Law Enforcement Agencies
 - Public (Non-law enforcement)
 - Interim Solution to Operate Facility

- Proceed with negotiations with NC Wildlife Commission
- Long-term Recommendation
 - Proceed with Consultant Services

Chairman Ford asked for the timeframe for the interim management and the cost. He asked where are the cancelled funds from RSM.

Ms. Braunbach said that currently the contract is funded out of the Sheriff's office and unused funds would be made available. She shared that there is no outlay currently required with the Robertson Pittman Act.

Commissioner Hutchinson said that he is comfortable with the Sheriff's department and the public using the range. He said that he has a long time relationship with the Wildlife Resource Commission. He said that he supports the recommendation to bring in a consultant.

Chairman Ford asked representatives from the Sheriff's Department to stand and be recognized.

Commissioner Calabria asked why an interruption of service is necessary.

Ms. Braunbach said that it's an opportunity to reset and understand the needs and use for the Sheriff's office and get someone in to understand the parameters of the use of the range. Ms. Braunbach said it is a good idea to re-establish the goals of the range.

Commissioner Calabria asked if there is specified length of the interruption of service. Ms. Braunbach said less than 60 days.

Mr. Briggs said that the Wildlife Association is looking at a partnership.

Commissioner Holmes said that the spirit of the building is that it is used for the public, but first priority should be for the Sheriff's office. She said that she is in favor of allowing the Sheriff to reassess the schedule in terms of when it is available to the Sheriff's office versus the number of hours that it is available to the public. She shared that she is in support of community usage as well. She said that she supports the Wildlife Resource Commission as interim facility manager.

Commissioner Adamson thanked staff for their work on this issue. She said that she sees the public use different from that of the Sheriff's department. She said that she is looking at the big picture and have been reminded that it is a taxpayer building. She said that safety is the top priority. She shared an incident that occurred at the facility. She asked that the age be raised for the use of the facility. She said that she supports

Wildlife maintaining the public piece of the contract and not the law enforcement piece of the contract. She said that the fee schedule needs to be adjusted over a period of time.

Commissioner Holmes said that the fees are inconsistently applied. She said that fees should be applied to all agencies that use the facility consistently.

Mr. David Ellis, County Manager, said that Wildlife's role would be to strictly schedule and that the Sheriff's office would be the priority. The Sheriff's office would be scheduled during the day. He said that each department has to manage and monitor the contracts and if things go astray, management should immediately get involved. He said that he shared with the Sheriff that they did right by cancelling the contract. He said the he is confident that GSA will monitor the contracts closely. He said that there should be a vendor that monitors public use accordingly.

Commissioner Calabria thanked staff, Sheriff's department and the Wildlife Association for their work on this issue. He said that there are three overarching priorities. First, the board should support the Sheriff's office and the law enforcement agencies. Second, preserve public access and third, have an opportunity to improve the center and make it better on the operational and the capital side.

Commissioner Adamson said that if it is not broke then don't fix it. She said that she has not heard any complaints about how the scheduling for law enforcement is done. She said that she is uncomfortable in taking that function away from the Sheriff's department. She said that she is comfortable in allowing Wildlife Resources to handle public piece, but not the scheduling of law enforcement.

Chairman Ford thanked staff and community partners for their quick response to the issue.

Manager Ellis asked Mr. Briggs if he was in support of just scheduling the public portion and if they are comfortable with moving forward with negotiations. Mr Briggs shared that they would not be scheduling the Sheriff's office, but maintaining the schedule as a means to having one major document.

Commissioner Adamson asked Mr. Briggs that he would not be scheduling the Sheriff's office. Mr. Briggs said that he would meet with the Sheriff's office to work out the logistics.

Commissioner Holmes thanked Mr. Briggs for the support of this item. She said that the board is looking at the best way to move forward to support

the needs of the public and the Sheriff's office.

Chairman Ford said that the commissioners have validated and confirmed the vision of keeping the firearms education center open to the public.

Commissioner Adamson reiterated that she is only comfortable with Wildlife Association taking over the public's schedule and not the sheriff's schedule.

3. Update on the Proposed Wake Works Initiative

Attachments: [Wake Works Presentation 1-13-20.pdf](#)
[Wake Works MEMORANDUM of UNDERSTANDING 1-13-20.pdf](#)

Dr. Scott Ralls, President of Wake Technical Community College, shared that he is thankful for the engagement with the commissioners.

He shared the Wake Works Memorandum of Understanding (MOU).

Wake County Workforce Development through Apprenticeship.

Spring/Summer 2020

- Media Campaign
- Employer Recruitment
- Student Recruitment
- Administration of Apprenticeships

Fall 2020-Spring 2021

- Enrollment and Support
- Instruction
- Program Assessment
- Equity Assessment

FY2020: Up to \$300K

- Start up an operating expense

FY2019 carryover funds are available

FY2021: Up to \$500K

- Tuition, books, tools and uniforms for pre-apprentices and registered apprentices

He shared the review: Wake County Skills Gap.

- The supply of technical workers is not keeping pace with demand.

He shared the mobility gap.

- In education, we often say that understanding the why is important before we understand the value of the what and how. So here's the why...
- On the average, Wake County has been a remarkable economic success story.
- Since 2010, only two metro areas in the US have attracted more people than our metropolitan area: Austin, Texas and Orlando, Texas.
- Of the 100 largest metropolitan areas in the nation, Wake County ranks 95th in the economic mobility of children who grow up in families falling in the bottom 25 percent of incomes.

He shared that apprenticeships ensure a direct pathway to the workforce.

- There are several areas of the country that are offering free tuition to higher education to ensure that access to higher education and training is affordable, and this is a good start, but free tuition is not enough to ensure that students find successful placement in the workforce.
- Most job postings these days require not only education beyond high school but also work experience, a barrier to many lower income students who must work to go to school and cannot afford to take part in free, non-paid internships.
- Consequently, "work-based" learning is the surest way to ensure future success in the workforce, and of the various work-based learning options, apprenticeships offer the best opportunities for students to learn as they earn.

Dr. Ralls said that the ability to learn "earn as you learn" is especially critical to students from lower-income families. (Unpaid internships are increasingly common among students with means at universities, but most community college students must work to attend college).

He shared registered apprenticeships.

How apprenticeship works...

- A minimum of 2000 hours and 144 hours. Many programs are longer, like Industrial Maintenance and Tool and Die Makers
- The average starting salary upon completion of a Registered Apprenticeship is **\$50,000**.
- Completing a Registered Apprenticeship program equals **\$300,000** more in earnings for an individual over the course of a career.
- \$24 an hour is a living wage in Wake County, a wage that can

support a family.

He shared how Wake Works.

- The plan is to offer free tuition, fees, and books/tools for all Wake Tech training associated with Pre-apprenticeships (prepares students for apprenticeships) and Registered Apprenticeships for eligible occupations with Wake County employers.

He shared Wake Tech today.

- Wake Tech currently has over 200 students in apprenticeships in traditional occupations like skilled trades and manufacturing.
- Through the Wakes Works proposal, we want to more than double this number in the next few years in two phases with the goal of 500 apprenticeships by 2022 and expand the ladder of opportunity to more Wake County residents to good paying jobs with Wake County employers.

Commissioner Holmes said that she appreciates the gender diversity in the presentation.

Dr. Ralls shared that programs would be accessible. He said that there would be a pre-apprentice program and recipients would have to be employed. He said that these are gateway programs that get students connected to employers.

Dr. Ralls shared how success would be measured.

- Increased levels of employer and student participation
- Student placement in Wake County's workforce with wages that can support a family

He shared the partners: Wake Technical Community College, Wake County, Wake County Public Schools, Capital Area Workforce Development (CAWD), North Carolina Community Colleges and North Carolina Triangle Apprenticeship Program (NCTAP).

He shared the partners that are wanted to make the program successful.

- Corporate Partners
- Private Donors
- Wake County Partners

Chairman Ford thanked Dr. Ralls for the presentation today. He thanked Commissioner West and Commissioner Calabria for their work and leadership on the Wake Works Initiative.

Commissioner Calabria thanked Wake Tech for being an amazing partner.

He thanked Ms Johnna Rogers , Chief Operating Officer, for making sure that this program met the covenant seal of approval. He said it's their way of digging into college affordability, economic access, economic mobility, by making sure that the right people are being trained for the right jobs. He said that when you do good things, other good things get unlocked. He shared calls that he received from citizens that are excited about the program.

Commissioner West said that there is synergy surrounding this program and process. He said that the process looks at engagement and outreach. He says that a plan has been demonstrated and residents can follow it. He said that the idea will involve people who have traditionally been left out of the process.

Commissioner Holmes thanked Commissioner Calabria for bringing the concept to the board and Commissioner West for his support. She said that this is one of the best examples of this board as it relates to upward mobility and making a commitment. She acknowledged the effort to increase diversity. She asked about the eligibility for ex-offenders and if there is a barrier.

Dr. Ralls said that this works for the gateway program and the apprenticeship program. He said for some of the programs at Wake Tech some employees may ask for additional information that may hinder employment.

Commissioner Holmes said that she deems this project to be brilliant.

Commissioner Hutchinson thanked Commissioner Calabria and his persistence with this program. He thanked the Wake Tech staff for the committed efforts. He said that the real winners are the 500 students that will be eligible to participate in this program. He said that the focus is on the careers that people will need in the communities.

Commissioner Adamson said that she is in support of the program. She thanked Dr. Ralls for his work on this project.

Commissioner West talked about the Live Well Wake program.

Dr. Ralls introduced his colleague, Dr. Pam Howze, Director, Wake Works.

Chairman Ford said that he would like to focus on equitable access versus equal access. He said that he would like for program to to reflect the people that Wake County serves. He challenged Dr. Ralls to ensure that partners in this apprenticeship are honoring the fair chance ordinance as a prerequisite for being part of the program. He said that data collection

would be helpful moving forward.

4. Emergency Operations Briefing

Attachments: [WCBOC Briefing -final.pdf](#)

Bill Greeves, Chief Information and Innovation Officer, shared the components of incident management as it relates to Wake County Emergency Operations.

- Risk
- Declaration Incident
- Response
- Preparedness
- Recovery
- Volunteers' Staffing
- EOC
- Detection
- Logistics
- Technology
- Event
- Notification
- Organization
- Mitigation
- PIO
- Operations
- Training
- Exercise
- Closure
- Command
- Government
- Unified Command

Mr. Nick Campasano, Director of Fire and Emergency Services, said that 16 months ago, Wake County was performing sheltering operations for nearly 1200 coastal evacuees due to Hurricane Florence. He said that it is customary after all Emergency Operations Center operations that staff complete an after-action review to examine what went well, not so well, but most importantly, the process identified where improvements were needed.

He said that the County Manager established a working group of senior leadership and tasked them with developing recommendations and action

plans. He said that the recommendations were classified into three categories:

- Operational
- Policy
- Personnel

Mr. Campasano shared a report on incident management. (Available upon request).

He shared Emergency Operations Decision Making.

- 2017 North Carolina Emergency Operations Plan
- General Statutes of North Carolina 2018 Edition
- Wake County Emergency Operations Plan (April 2014)

He shared the Emergency Operations Center (EOC).

- The EOC serves as the hub of command and control of county-wide emergency response.
- The EOC uses ICS and follows NIMS command and control concepts
- EOC is functionally organized
 - Command Group (EOC Manager) *
 - Planning (Section Chief)
 - Operations (Section Chief)
 - Logistics (Section Chief)
 - Finance/Administration (Section Chief)

Mr. Bill Greeves shared the Board of Commission roles.

Before

- Set parameters of emergency declarations

During

- Reassure public
- Enact restrictions
- Support emergency response

After

- Fee waivers, if needed

Mr. Greeves shared coordinated communications.

- Speak with one voice
- The role of social media

- Utilize County PIO
- Point media requests to County PIO
- County Manager will provide situational updates to Board

Commissioner Holmes asked about the role of the board members. She said that a lesson learned is that the commissioners wear their Wake County t-shirts so that residents will identify with them in the community. She challenged the board to take a more hands on approach.

Commissioner Calabria asked what does the declaration of emergency trigger and what are the implications.

Mr. Josh Creighton, said that the declaration of emergency offers opportunities for staff to utilize more resources depending on the specifics of the declaration. He said the governor has responsibilities as well as the chair of the board. Some of these responsibilities include: delegating authority to the EOC manager to activate certain plans, evaluations, getting policy board approval. He said that there is a federal reimbursement process that is a part of the declaration.

Commissioner Hutchinson said that there is a story to be told. He said that the manager saw ways that the process could be improved and pulled the senior team in to assist with the implementation. He said that Wake County will be more prepared based on the assistance of the Wake County staff.

Mr. Campasano said that this plan crosses all levels of Wake County.

Commissioner West talked about the ice storm that happened about 10 years ago. He asked if there were unique circumstances.

Mr. Creighton said that after every event, there is an after action review process. He said this solidified the communication link with the school system. He said that Wake County Public Schools also made changes based on their decision making process.

Manager Ellis said that what was impressive is when citizens had an opportunity to sit down and talk with board members and stated how caring the board members were. He thanked the school superintendent and the principals for their support.

Chairman Ford thanked Mr. Campasano, Mr. Creighton and Mr. Greeves for the report.

5. Update on the PlanWAKE Comprehensive Plan

Attachments: [WC_BOCC_CompPlanRptv5_20-01-13.pdf](#)

Mr. Tim Maloney, Director, Planning Development and Inspections, shared today's agenda.

1. New Development Ideas to Achieve PLANWake Priorities
2. PLANWake Development Framework Approach (working draft)
3. Development Framework Classifications & New Tools
4. BOCC Reactions
5. Discuss next Steps of Engagement

He shared where Wake County is in the process.

- The PLANWake process has been underway since the summer of 2018.
- Since that time, the project team has been focused on Phase 2: Reflect on Wake which has identified community priorities that have implications on the county's future.
- We are reporting to the Board this evening on the findings of this phase of work.
- The next phase 3: Test Community Choices will build on the priorities identified during Reflect on Wake and will test community choices and identify key tradeoffs. That phase will run through the summer of 2019.
- In the fall and winter of this year, the plan will be drafted and shared with Wake County residents and this board.

He shared the priorities.

1. Significant change is needed to plan for growth
2. Protect open space and natural areas
3. Direct development to towns
4. Create walkable environments

He shared the conventional county development pattern.

The Problem:

- Low-density, fragmented residential development
- No permanent open space
- Loss of farmland
- Habitat and forest destruction
- Disconnected streets
- Lack of sidewalks, curb/gutter
- County services have to be extended further out and are more costly

He shared the policy direction regarding dispersed growth.

- **No Distinctions in Place:** Large lot zoning in most locations
- **Not Directing Growth:** Scattered and fragmented development pattern
- **Not Taking Advantage of Investments:** Results in development market spread across large area - not focused where the highest ROI can be achieved

He shared the critical planning questions.

- What policy changes should Wake County undertake to achieve the PLANWake priorities?
- Which policy areas does Wake County have direct authority and which areas does it have the power of influence?

Mr. Maloney shared the policy direction for consideration.

- Direct growth to towns where utility services are provided, infrastructure and services can support new growth, increase walkability
- Direct development away from rural areas, farms, and open spaces not planned for municipal services

He shared the 1996 Land Use Plan.

- Goal: To encourage growth close to municipalities, to take advantage of existing and planned infrastructure, such as transportation, water and sewer facilities.
- Goal: To encourage maintenance of open space, scenic aspects of rural areas, entrance ways to urban areas, and transition areas between urban areas.

Mr. Tim Gardiner, Senior Planner, shared the implementation ideas.

1. Direct growth to towns

- a. Direct developers to annex and develop under municipal codes in growth areas
- b. Increase county development standards for application in growth areas near towns
- c. Create incentives for utility providers to extend services

within growth areas where market is ripe for development.

a. Direct development away from rural areas, farms, and open spaces

- a. Reduce development potential in non-growth areas (downzoning) for the next 10-years
- b. Change development patterns to support open space protection and better neighborhood design
- c. Invest in protections of open spaces and rural areas beyond parklands and greenways

He shared Wake County's District Authority.

- Planning and zoning in unincorporated areas only (design and pattern of development in unincorp. WC)
- Funding for public investments (e.g., affordable housing, transit, human services)
- Provision of WC services
- ETJ extension

He shared Wake County's opportunity for Influence.

- Planning and zoning in municipalities (design and pattern of development in towns)
- Extension of public utilities in growth areas

He shared Tradeoffs to Consider.

- Lower lot yield with development
- Postponing / phasing development
- Development costs for higher subdivision standards

Mr. Maloney shared next steps.

- Survey #3 (Growth Alternatives) is live
- Upcoming BOC Workshop - deep dive on implementation considerations
- Draft Plan - Spring 2020

Mr. Maloney shared that he and staff have met with municipalities about next steps. He said that the draft plan is scheduled for 2020.

Commissioner Hutchinson thanked staff for this work. He said that Wake County is right on point.

Commissioner Calabria said that this is one of the most important things that will be done this year. He asked Mr. Gardiner and Mr. Maloney to help lead the commissioners on decision making. He asked Mr. Gardiner and Mr. Maloney to lead the discussion by giving commissioners questions and then walk them through how to get the answer. Commissioner Calabria said that there are organizations and people with a wealth of knowledge on this subject that the county might want to engage in the process and make it a diverse group.

Mr. Maloney said that there is a diverse group that is already involved in the process.

Commissioner Calabria said that questions rose about the Wake County Planning Board and their substantive decisions . He asked if there are conversations with municipalities about how the county can assist them with how they look moving forward.

Manager Ellis shared that Mr. Maloney presented this information at a recent meeting with his staff.

Commissioner Calabria asked for three minutes on the Affordable Housing lens with respect to the comprehensive plan.

Commissioner West asked how vibrant are mobile park homes and manufactured homes as it relates to the plan.

Commissioner Adamson asked about the workshop date. She asked if farmers were on the committee. Mr. Maloney said yes that farmers are on the committee.

Commissioner Hutchinson thanked Commissioner West for his work on Live Well Wake. He encouraged Mr. Maloney to look through the lens of how it improves the health and well-being of the citizens of Wake County. He asked how we could include transit and affordable housing while along the corridors. He said that manufactured housing is a great idea and affords citizens an opportunity to own their own homes.

Commissioner West spoke about building wealth especially as it relates to owning a home. He said that families lost their homes due to the recession.

Chairman Ford said that it would be helpful to frame affordable housing and transit. He said that he appreciates the focus on incentives. He asked if there was an understanding with the municipalities that we are refraining from ETJ's at this time.

Mr. Maloney said there are some municipalities that have an interest.

Chairman Ford asked that Wake County does outreach to landowners in the orange area located on the map.

Adjourn

The meeting adjourned at 4:25 pm

Respectfully submitted,

Yvonne Gilyard, NCCCC
Deputy Clerk to the Board