

Wake County

Affordable Housing Committee – March 2026

CoC Lead Agency Materials



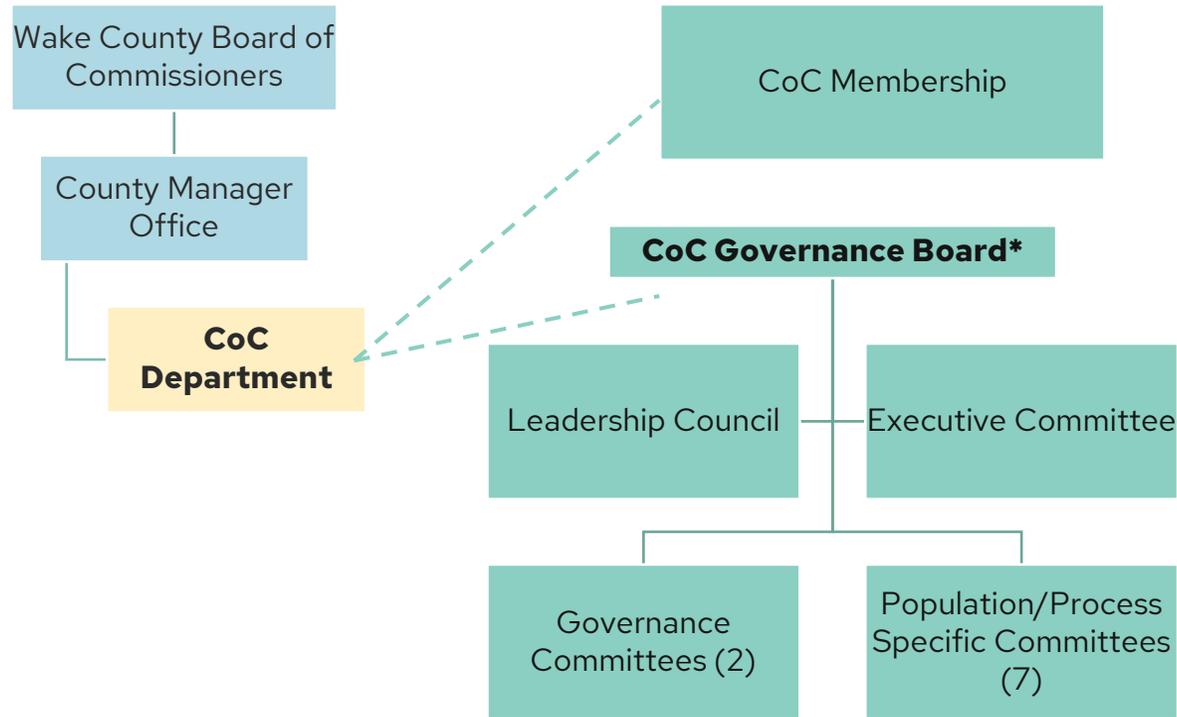
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CoC Transition Update & MOU

Wake CoC Structure



- 2026 Governance Board approved in December.
- Board seat changes and committee reorganization evaluated under annual CoC Charter review.

*CoC Board established in congruence with § [24 CFR 578](#): Establishing the Continuum of Care.

2026 CoC Governance Board

| Name | Organization | Seat | |
|----------------------------|-------------------|--|--|
| Wayne | Beatty | Wake County Sheriff's Office | Law enforcement |
| Amanda | Blue | Healing Transitions | Emergency Shelter |
| Eric (Vice Chair) | Braun | Independent Member | Legal expertise or systemic advocacy |
| Doris | Bullock | Arise Collective | Population-specific lived experience |
| Bonner | Gaylord | Independent Member | Business representative |
| Ashley | Lommers-Johnson | Raleigh Housing Authority | Raleigh Housing Authority |
| Quentin | Miles | Town of Zebulon | Non-Raleigh Wake County locale |
| Ann | Oshel | Alliance Health | Healthcare provider |
| Imogen | Rhodenhiser | Church of the Good Shepherd | Faith-based |
| Kayla | Rosenberg Strampe | DHIC | Landlord or AH developer |
| Onia | Royster | Triangle Family Services | Lived Experience |
| Nicole (Past Chair) | Stewart | AJ Fletcher Foundation | Community Member |
| Pat | Sturdivant | Capital Area Workforce Development | Workforce development |
| Erika | Brandt | City of Raleigh Housing and Neighborhoods | City of Raleigh |
| Johnnie | Thomas | Independent Member | Lived Experience |
| KC | Buchanan | HOST | Population-specific lived experience |
| Nicole | Wilson | Durham VA Health Care System | Veterans or Domestic Violence |
| Michele | Woodson | Wake County Public Schools | WCPSS or higher education |
| Meredith (Chair) | Yuckman | The Hope Center at Pullen | Prevention, street outreach, or diversion provider |
| Felts | Lewis | Housing Authority of Wake County | Housing Authority of Wake County |
| Mary | Lederle | Town of Cary | Non-Raleigh Wake County locale |
| Zach | Ward | Triangle Community Foundation | Philanthropic |

CoC Lead Agency Status

- **As of December 2025, CoC Lead Agency completed or started all 65 requirements, roles and responsibilities.**
- **Overview**
 - Onboarded 6 of 9 staff in FY26 leading to immediate system improvements.
 - Successfully transitioned all Lead Agency CoC Grants.
 - Developed and/or updated CoC policies, White Flag Response Plan, etc.
 - Facilitated state and federal funding competitions.
 - Preparing launch of initiative to end homelessness and expanded access.

CoC Core Services

- Standard business and annual requirements
- New and improved processes

Collaborative Applicant

- Funding Competitions (expected May/June)
- Overhaul of CoC Written Standards
- Cross-Dept Work

Homeless Management Information System (HMIS)

- Federal FY25 Reporting Complete
- Software Vendor RFP Underway
- Training + Data Quality

Coordinated Entry (CE)

- Expanding access network
- Training + Data Quality
- Veteran Workgroup

CoC Planning



Lead Agency Focus Areas



- Annual action plan for CoC Lead Agency
- Day to day work of CoC staff
- Core Services



Shared Initiative to End Homelessness



- Strategic work to impact prevalence of homelessness
- Resource planning and development

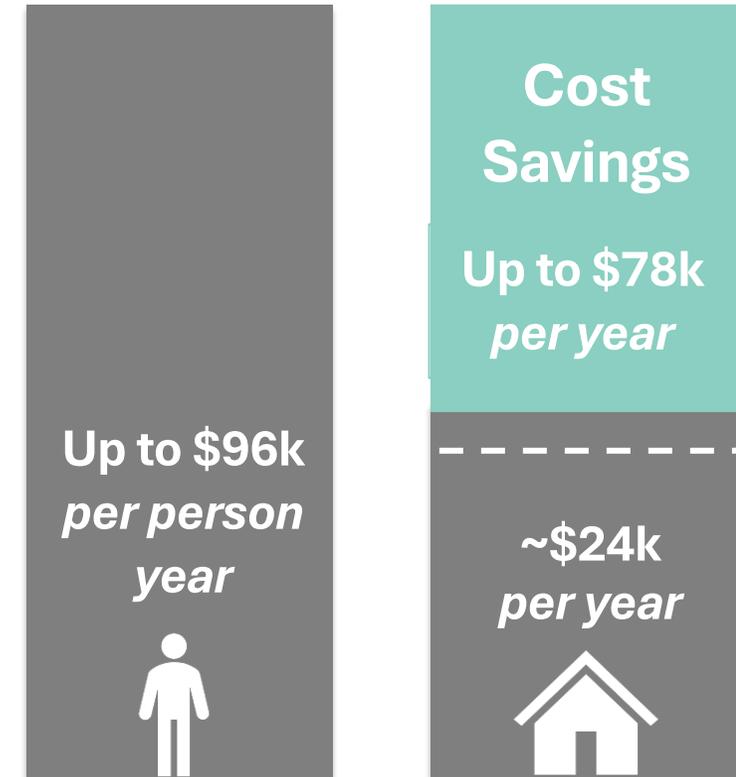
Background & Approach

- **CoC needs assessment and system modeling to identify**
 - Gap in resources to meet the need and make sustainable progress
 - Cost of managing versus reducing homelessness
 - Opportunities to leverage existing programs and local proof of concept



Ending homelessness is within reach.

- **Approximately \$24k per year** ends homelessness for one household.
- The **CoC, County and City of Raleigh** have dedicated funds to address **unsheltered homelessness** and **homelessness prevention and diversion**. But homelessness is increasing, and more resources are needed to address the crisis through targeted, strategic investment.



Unsheltered Homelessness Response

- **Consistent engagement, triage and direct to housing encampment response.**

| | |
|--------------------|--|
| Need/Demand | Annual Point in Time Count ~300 unsheltered individuals |
| Opportunity | Standardize unsheltered homeless response strategy (piloted through City of Raleigh) through coordinated street outreach and dedicated housing . |

Immediate Interventions

- **Equip shelters with the ability to quickly triage, divert new cases, and facilitate rapid exits from shelter to housing.**

| | |
|--------------------|---|
| Need/Demand | Approximately 3,400 households are new or returning to homelessness each year <ul style="list-style-type: none">• 92% only use shelter and stay average of 38 days• 36% of those who exit return within 6 months |
| Opportunity | Builds on Bridge 2 Home program offering flexible financial assistance and creative problem-solving to reduce long term homelessness. |

Integrated Care

- **Specialized support for complex care needs and targeted permanent housing for chronic and long-term homeless.**

| | |
|--------------------|---|
| Need/Demand | Approximately 475 households chronic and long-term homeless ~ 60% of long-stayers indicate a disabling condition |
| Opportunity | <ul style="list-style-type: none">• Informed by unsheltered pilot and permanent housing efforts for highly medically vulnerable (i.e. King's Ridge).• Leverage resources available under behavioral health, opioid settlement and other system intersections (medical respite, etc.) |

Phase I: 2026 - 2027
(2 Year Surge)

Phase II: 2028+
Annual Sustainability

- **Direct to Housing**
- **Rapid Resolution**
- **Integrated Care**

Implementation & Next Steps



February – Roadshow to introduce key components



March – Share draft plan open for public comment



April – Final review and CoC governance vote



May (Ongoing) – Program design, implementation and evaluation



July (Ongoing) – Formal launch and rehousing efforts

Preparing for Launch (July 2026)

- Confirm fiscal agent to allow for speed and flexibility
- Develop communications and tools to support activities
- Refine and standardize program models
- Identify and prioritize encampments/zones



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