

County	Final Non-Smart Start Initial 8/1/2022			Smart Start Initial 8/1/2022			Combined Initial 8/1/2022			Non-Smart Start Adjustment 9/1/2022				Revised Non Smart Start Totals 9/1/2022			Revised Smart Start 9/1/2022			Revised Combined Allocations 9/1/2022			
	Initial Non SS Direct Serv Allocation	Initial Non SS Serv Support Allocation	Total Non SS Allocation	SS Direct Services	SS Services Support	Total SS Allocation	Combined Direct Services	Combined Services Support	Total Combined Allocation	Non SS Direct Serv Allocation Adjustment	Non SS Serv Support Allocation Adjustment	Non SS Fraud Detection	Title IV-E Funds Allocated for Non Smart Start Direct Services	Total Non SS Adjustment	Revised Non SS Direct Services	Revised Non SS Serv Support Allocation	Revised Non SS Total	Revised SS Direct Service	Revised SS Serv Support Allocation	Revised SS Total	Combined Direct Services	Combined Services Support	Total Combined Allocation
Alamance	\$ 9,423,787	\$ 392,658	\$ 9,816,445	\$ 766,468	\$ 66,878	\$ 833,346	\$ 10,190,255	\$ 459,536	\$ 10,649,791				\$ 38,031	\$ 38,031	\$ 9,461,818	\$ 392,658	\$ 9,854,476	\$ 766,468	\$ 66,878	\$ 833,346	\$ 10,228,286	\$ 459,536	\$ 10,687,822
Alexander	\$ 981,463	\$ 80,000	\$ 1,061,463	\$ 209,795	\$ 8,000	\$ 217,795	\$ 1,191,258	\$ 1,279,258	\$ 1,279,258				\$ 88,000	\$ 88,000	\$ 994,269	\$ 80,000	\$ 1,074,269	\$ 209,795	\$ 8,000	\$ 217,795	\$ 1,204,064	\$ 88,000	\$ 1,292,064
Alleghany	\$ 281,952	\$ 80,000	\$ 361,952	\$ 50,000		\$ 50,000	\$ 331,952	\$ 411,952	\$ 411,952				\$ 1,487	\$ 1,487	\$ 283,439	\$ 80,000	\$ 363,439	\$ 50,000		\$ 50,000	\$ 333,439	\$ 80,000	\$ 413,439
Anson	\$ 1,489,569	\$ 80,000	\$ 1,569,569	\$ 186,678		\$ 186,678	\$ 1,676,247	\$ 80,000	\$ 1,756,247						\$ 1,489,569	\$ 80,000	\$ 1,569,569	\$ 186,678		\$ 186,678	\$ 1,756,247	\$ 80,000	\$ 1,756,247
Ashe	\$ 1,091,192	\$ 80,000	\$ 1,171,192	\$ 142,550		\$ 142,550	\$ 1,233,742	\$ 80,000	\$ 1,313,742				\$ 1,942	\$ 1,942	\$ 1,093,133	\$ 80,000	\$ 1,173,133	\$ 142,550		\$ 142,550	\$ 1,235,683	\$ 80,000	\$ 1,315,683
Avery	\$ 558,560	\$ 80,000	\$ 638,560	\$ 90,000		\$ 90,000	\$ 648,560	\$ 80,000	\$ 728,560						\$ 558,560	\$ 80,000	\$ 638,560	\$ 90,000		\$ 90,000	\$ 648,560	\$ 80,000	\$ 728,560
Beaufort	\$ 3,703,738	\$ 154,322	\$ 3,858,060	\$ 257,055		\$ 257,055	\$ 3,960,793	\$ 154,322	\$ 4,115,115				\$ 9,225	\$ 9,225	\$ 3,712,964	\$ 154,322	\$ 3,867,286	\$ 257,055		\$ 257,055	\$ 3,970,919	\$ 154,322	\$ 4,124,341
Bertie	\$ 822,501	\$ 80,000	\$ 902,501			\$ 902,501	\$ 822,501	\$ 80,000	\$ 902,501						\$ 822,501	\$ 80,000	\$ 902,501			\$ 902,501	\$ 80,000	\$ 902,501	
Bladen	\$ 1,555,064	\$ 80,000	\$ 1,635,064	\$ 188,651		\$ 188,651	\$ 1,743,715	\$ 80,000	\$ 1,823,715				\$ 290	\$ 290	\$ 1,555,353	\$ 80,000	\$ 1,635,353	\$ 188,651		\$ 188,651	\$ 1,744,004	\$ 80,000	\$ 1,824,004
Brunswick	\$ 4,744,092	\$ 197,671	\$ 4,941,763	\$ 519,681		\$ 519,681	\$ 5,263,773	\$ 197,671	\$ 5,461,444				\$ 26,186	\$ 26,186	\$ 4,770,278	\$ 197,671	\$ 4,967,949	\$ 519,681		\$ 519,681	\$ 5,289,959	\$ 197,671	\$ 5,487,630
Buncombe	\$ 10,540,584	\$ 439,191	\$ 10,979,775	\$ 984,717		\$ 984,717	\$ 11,525,301	\$ 439,191	\$ 11,964,492				\$ 55,184	\$ 55,184	\$ 10,595,768	\$ 439,191	\$ 11,034,959	\$ 984,717		\$ 984,717	\$ 11,590,485	\$ 439,191	\$ 12,019,676
Burke	\$ 3,807,136	\$ 158,631	\$ 3,965,767			\$ 3,965,767	\$ 3,807,136	\$ 158,631	\$ 3,965,767				\$ 55,753	\$ 55,753	\$ 3,862,889	\$ 158,631	\$ 4,021,520			\$ 4,021,520	\$ 158,631	\$ 4,021,520	
Cabarrus	\$ 6,873,772	\$ 286,407	\$ 7,160,179	\$ 600,000	\$ 90,000	\$ 690,000	\$ 7,473,772	\$ 346,407	\$ 7,820,179				\$ 32,554	\$ 32,554	\$ 6,906,326	\$ 286,407	\$ 7,192,733	\$ 600,000	\$ 90,000	\$ 690,000	\$ 7,506,326	\$ 346,407	\$ 7,852,733
Caldwell	\$ 2,696,300	\$ 112,346	\$ 2,808,646	\$ 625,346	\$ 25,914	\$ 650,360	\$ 3,213,346	\$ 137,360	\$ 3,450,006				\$ 20,139	\$ 20,139	\$ 2,716,439	\$ 112,346	\$ 2,828,785	\$ 625,346	\$ 25,914	\$ 650,360	\$ 3,341,784	\$ 137,360	\$ 3,479,144
Camden	\$ 91,303	\$ 80,000	\$ 171,303			\$ 171,303	\$ 91,303	\$ 80,000	\$ 171,303						\$ 91,303	\$ 80,000	\$ 171,303			\$ 171,303	\$ 80,000	\$ 171,303	
Carteret	\$ 1,672,624	\$ 80,000	\$ 1,752,624	\$ 20,000		\$ 20,000	\$ 1,692,624	\$ 80,000	\$ 1,772,624				\$ 1,772	\$ 1,772	\$ 1,674,396	\$ 80,000	\$ 1,754,396	\$ 20,000		\$ 20,000	\$ 1,694,396	\$ 80,000	\$ 1,774,396
Caswell	\$ 715,193	\$ 80,000	\$ 795,193	\$ 103,675		\$ 103,675	\$ 818,868	\$ 80,000	\$ 898,868				\$ 633	\$ 633	\$ 715,826	\$ 80,000	\$ 795,826	\$ 103,675		\$ 103,675	\$ 819,501	\$ 80,000	\$ 899,501
Catawba	\$ 5,967,605	\$ 248,650	\$ 6,216,255	\$ 986,263	\$ 50,000	\$ 1,036,263	\$ 6,953,868	\$ 298,650	\$ 7,252,518				\$ 34,672	\$ 34,672	\$ 6,002,277	\$ 248,650	\$ 6,250,927	\$ 986,263	\$ 50,000	\$ 1,036,263	\$ 6,988,540	\$ 298,650	\$ 7,287,190
Chatham	\$ 2,437,730	\$ 101,572	\$ 2,539,302	\$ 231,224		\$ 231,224	\$ 2,668,954	\$ 101,572	\$ 2,770,526				\$ 16,840	\$ 16,840	\$ 2,454,570	\$ 101,572	\$ 2,556,142	\$ 231,224		\$ 231,224	\$ 2,685,794	\$ 101,572	\$ 2,787,366
Cherokee	\$ 1,331,772	\$ 80,000	\$ 1,411,772	\$ 78,000		\$ 78,000	\$ 1,409,772	\$ 80,000	\$ 1,489,772				\$ 12,308	\$ 12,308	\$ 1,344,079	\$ 80,000	\$ 1,424,079	\$ 78,000		\$ 78,000	\$ 1,422,079	\$ 80,000	\$ 1,502,079
Chowan	\$ 452,097	\$ 80,000	\$ 532,097			\$ 532,097	\$ 452,097	\$ 80,000	\$ 532,097				\$ 399	\$ 399	\$ 452,496	\$ 80,000	\$ 532,496			\$ 532,496	\$ 80,000	\$ 532,496	
Clay	\$ 521,590	\$ 80,000	\$ 601,590	\$ 83,000		\$ 83,000	\$ 604,590	\$ 80,000	\$ 684,590				\$ 902	\$ 902	\$ 522,493	\$ 80,000	\$ 602,493	\$ 83,000		\$ 83,000	\$ 605,493	\$ 80,000	\$ 685,493
Cleveland	\$ 3,963,528	\$ 165,147	\$ 4,128,675	\$ 526,567	\$ 74,163	\$ 600,730	\$ 4,490,095	\$ 239,310	\$ 4,729,405				\$ 38,455	\$ 38,455	\$ 4,001,983	\$ 165,147	\$ 4,167,130	\$ 526,567	\$ 74,163	\$ 600,730	\$ 4,528,550	\$ 239,310	\$ 4,767,860
Columbus	\$ 2,587,727	\$ 107,822	\$ 2,695,549	\$ 316,998		\$ 316,998	\$ 2,904,725	\$ 107,822	\$ 3,012,547				\$ 11,516	\$ 11,516	\$ 2,599,243	\$ 107,822	\$ 2,707,065	\$ 316,998		\$ 316,998	\$ 2,916,241	\$ 107,822	\$ 3,024,063
Craven	\$ 4,812,205	\$ 200,509	\$ 5,012,714	\$ 518,392	\$ 40,242	\$ 558,634	\$ 5,330,597	\$ 240,751	\$ 5,571,348				\$ 18,509	\$ 18,509	\$ 4,830,714	\$ 200,509	\$ 5,031,223	\$ 518,392	\$ 40,242	\$ 558,634	\$ 5,349,106	\$ 240,751	\$ 5,589,857
Cumberland	\$ 20,524,753	\$ 855,198	\$ 21,379,951	\$ 2,230,306	\$ 159,807	\$ 2,390,113	\$ 22,755,059	\$ 1,015,005	\$ 23,770,064				\$ 70,913	\$ 70,913	\$ 20,595,666	\$ 855,198	\$ 21,450,864	\$ 2,230,306	\$ 159,807	\$ 2,390,113	\$ 22,825,972	\$ 1,015,005	\$ 23,840,977
Currituck	\$ 330,267	\$ 80,000	\$ 410,267			\$ 410,267	\$ 330,267	\$ 80,000	\$ 410,267						\$ 330,267	\$ 80,000	\$ 410,267			\$ 410,267	\$ 80,000	\$ 410,267	
Dare	\$ 904,118	\$ 80,000	\$ 984,118	\$ 170,521	\$ 28,736	\$ 199,257	\$ 1,074,639	\$ 108,736	\$ 1,183,375				\$ 2,151	\$ 2,151	\$ 906,270	\$ 80,000	\$ 986,270	\$ 170,521	\$ 28,736	\$ 199,257	\$ 1,075,731	\$ 108,736	\$ 1,185,521
Davidson	\$ 6,509,278	\$ 271,220	\$ 6,780,498			\$ 6,780,498	\$ 6,509,278	\$ 271,220	\$ 6,780,498				\$ 12,490	\$ 12,490	\$ 6,521,769	\$ 271,220	\$ 6,792,989			\$ 6,792,989	\$ 271,220	\$ 6,792,989	
Davidson	\$ 1,638,140	\$ 80,000	\$ 1,718,140	\$ 164,000		\$ 164,000	\$ 1,802,140	\$ 80,000	\$ 1,882,140				\$ 9,389	\$ 9,389	\$ 1,647,529	\$ 80,000	\$ 1,727,529	\$ 164,000		\$ 164,000	\$ 1,811,529	\$ 80,000	\$ 1,891,529
Duplin	\$ 3,334,438	\$ 138,935	\$ 3,473,373			\$ 3,473,373	\$ 3,334,438	\$ 138,935	\$ 3,473,373				\$ 1,237	\$ 1,237	\$ 3,335,675	\$ 138,935	\$ 3,474,610			\$ 3,474,610	\$ 138,935	\$ 3,474,610	
Durham	\$ 25,595,103	\$ 1,066,463	\$ 26,661,566			\$ 26,661,566	\$ 25,595,103	\$ 1,066,463	\$ 26,661,566				\$ 53,126	\$ 53,126	\$ 25,648,229	\$ 1,066,463	\$ 26,714,692			\$ 26,714,692	\$ 1,066,463	\$ 26,714,692	
Edgecombe	\$ 3,409,019	\$ 142,042	\$ 3,551,061			\$ 3,551,061	\$ 3,409,019	\$ 142,042	\$ 3,551,061				\$ 7,098	\$ 7,098	\$ 3,416,117	\$ 142,042	\$ 3,558,159			\$ 3,558,159	\$ 142,042	\$ 3,558,159	
Forsyth	\$ 18,353,121	\$ 764,713	\$ 19,117,834			\$ 19,117,834	\$ 18,353,121	\$ 764,713	\$ 19,117,834				\$ 52,207	\$ 52,207	\$ 18,405,328	\$ 764,713	\$ 19,170,041			\$ 19,170,041	\$ 764,713	\$ 19,170,041	
Franklin	\$ 3,743,674	\$ 155,986	\$ 3,899,660	\$ 190,728	\$ 22,266	\$ 212,994	\$ 3,934,402	\$ 178,252	\$ 4,112,654				\$ 19,610	\$ 19,610	\$ 3,763,284	\$ 155,986	\$ 3,919,270	\$ 190,728	\$ 22,266	\$ 212,994	\$ 3,954,012	\$ 178,252	\$ 4,132,264
Gaston	\$ 9,542,881	\$ 397,620	\$ 9,940,501	\$ 1,038,265	\$ 157,056	\$ 1,195,321	\$ 10,582,146	\$ 554,676	\$ 11,136,822				\$ 97,836	\$ 97,836	\$ 9,640,717	\$ 397,620	\$ 10,038,337	\$ 1,038,265	\$ 157,056	\$ 1,195,321	\$ 10,679,982	\$ 554,676	\$ 11,234,658
Gates	\$ 198,205	\$ 80,000	\$ 278,205			\$ 278,205	\$ 198,205	\$ 80,000	\$ 278,205						\$ 198,205	\$ 80,000	\$ 278,205			\$ 278,205	\$ 80,000	\$ 278,205	
Graham	\$ 347,631	\$ 80,000	\$ 427,631	\$ 55,000		\$ 55,000	\$ 402,631	\$ 80,000	\$ 482,631				\$ 347	\$ 347	\$ 347,978	\$ 80,000	\$ 427,978	\$ 55,000		\$ 55,000	\$ 402,978	\$ 80,000	\$ 482,978
Granville	\$ 2,295,107	\$ 95,629	\$ 2,390,736	\$ 160,744	\$ 26,334	\$ 187,078	\$ 2,455,851	\$ 121,963	\$ 2,577,814				\$ 843	\$ 843	\$ 2,295,950	\$ 95,629	\$ 2,391,579	\$ 160,744	\$ 26,334	\$ 187,078	\$ 2,456,694	\$ 121,963	\$ 2,578,657
Greene	\$ 1,132,782	\$ 80,000	\$ 1,212,782			\$ 1,212,782	\$ 1,132,782	\$ 80,000	\$ 1,212,782						\$ 1,132,782	\$ 80,000	\$ 1,212,782			\$ 1,212,782	\$ 80,000	\$ 1,212,782	
Guilford	\$ 34,798,242	\$ 1,449,927	\$ 36,248,169	\$ 2,149,877	\$ 105,633	\$ 2,255,510	\$ 36,948,119	\$ 1,555,560	\$ 38,503,679														

County	Final Non-Smart Start Initial 8/1/2022			Smart Start Initial 8/1/2022			Combined Initial 8/1/2022			Non-Smart Start Adjustment 9/1/2022				Revised Non Smart Start Totals 9/1/2022			Revised Smart Start 9/1/2022			Revised Combined Allocations 9/1/2022			
	Initial Non SS Direct Serv Allocation	Initial Non SS Serv Support Allocation	Total Non SS Allocation	SS Direct Services	SS Services Support	Total SS Allocation	Combined Direct Services	Combined Services Support	Total Combined Allocation	Non SS Direct Serv Allocation Adjustment	Non SS Serv Support Allocation Adjustment	Non SS Fraud Detection	Title IV-E Funds Allocated for Non Smart Start Direct Services	Total Non SS Adjustment	Revised Non SS Direct Services	Revised Non SS Serv Support Allocation	Revised Non SS Total	Revised SS Direct Service	Revised SS Serv Support Allocation	Revised SS Total	Combined Direct Services	Combined Services Support	Total Combined Allocation
Stanly	\$ 2,158,749	\$ 89,948	\$ 2,248,697	\$ 440,000	\$ 18,273	\$ 458,273	\$ 2,598,749	\$ 108,221	\$ 2,706,970				\$ 7,058	\$ 7,058	\$ 2,165,807	\$ 89,948	\$ 2,255,755	\$ 440,000	\$ 18,273	\$ 458,273	\$ 2,605,807	\$ 108,221	\$ 2,714,028
Stokes	\$ 1,037,624	\$ 80,000	\$ 1,117,624	\$ 251,772		\$ 251,772	\$ 1,289,396	\$ 80,000	\$ 1,369,396				\$ 24,522	\$ 24,522	\$ 1,062,146	\$ 80,000	\$ 1,142,146	\$ 251,772		\$ 251,772	\$ 1,313,918	\$ 80,000	\$ 1,393,918
Surry	\$ 3,010,276	\$ 125,428	\$ 3,135,704	\$ 414,838	\$ 30,053	\$ 444,891	\$ 3,425,114	\$ 155,481	\$ 3,580,595				\$ 21,641	\$ 21,641	\$ 3,031,916	\$ 125,428	\$ 3,157,344	\$ 414,838	\$ 30,053	\$ 444,891	\$ 3,446,754	\$ 155,481	\$ 3,602,235
Swain	\$ 848,012	\$ 80,000	\$ 928,012	\$ 70,000		\$ 70,000	\$ 918,012	\$ 80,000	\$ 998,012				\$ 2,545	\$ 2,545	\$ 850,557	\$ 80,000	\$ 930,557	\$ 70,000		\$ 70,000	\$ 920,557	\$ 80,000	\$ 1,000,557
Transylvania	\$ 1,543,362	\$ 80,000	\$ 1,623,362	\$ 179,000		\$ 179,000	\$ 1,722,362	\$ 80,000	\$ 1,802,362				\$ 7,095	\$ 7,095	\$ 1,550,457	\$ 80,000	\$ 1,630,457	\$ 179,000		\$ 179,000	\$ 1,729,457	\$ 80,000	\$ 1,809,457
Tyrrell	\$ 63,324	\$ 80,000	\$ 143,324				\$ 63,324	\$ 80,000	\$ 143,324						\$ 63,324	\$ 80,000	\$ 143,324				\$ 63,324	\$ 80,000	\$ 143,324
Union	\$ 5,143,880	\$ 214,328	\$ 5,358,208	\$ 950,785	\$ 195,000	\$ 1,145,785	\$ 6,094,665	\$ 409,328	\$ 6,503,993				\$ 18,351	\$ 18,351	\$ 5,162,232	\$ 214,328	\$ 5,376,560	\$ 950,785	\$ 195,000	\$ 1,145,785	\$ 6,113,017	\$ 409,328	\$ 6,522,345
Vance	\$ 4,131,374	\$ 172,141	\$ 4,303,515	\$ 410,948	\$ 31,381	\$ 442,329	\$ 4,542,322	\$ 203,522	\$ 4,745,844				\$ 8,931	\$ 8,931	\$ 4,140,306	\$ 172,141	\$ 4,312,447	\$ 410,948	\$ 31,381	\$ 442,329	\$ 4,551,254	\$ 203,522	\$ 4,754,776
Wake	\$ 54,786,550	\$ 2,282,773	\$ 57,069,323	\$ 4,768,710	\$ 214,748	\$ 4,983,458	\$ 59,555,260	\$ 2,497,521	\$ 62,052,781				\$ 74,317	\$ 74,317	\$ 54,860,867	\$ 2,282,773	\$ 57,143,640	\$ 4,768,710	\$ 214,748	\$ 4,983,458	\$ 59,629,577	\$ 2,497,521	\$ 62,127,098
Warren	\$ 863,151	\$ 80,000	\$ 943,151	\$ 136,000	\$ 10,225	\$ 146,225	\$ 999,151	\$ 90,225	\$ 1,089,376						\$ 863,151	\$ 80,000	\$ 943,151	\$ 136,000	\$ 10,225	\$ 146,225	\$ 999,151	\$ 90,225	\$ 1,089,376
Washington	\$ 935,407	\$ 80,000	\$ 1,015,407	\$ 111,744		\$ 111,744	\$ 1,047,151	\$ 80,000	\$ 1,127,151				\$ 817	\$ 817	\$ 936,224	\$ 80,000	\$ 1,016,224	\$ 111,744		\$ 111,744	\$ 1,047,968	\$ 80,000	\$ 1,127,968
Watauga	\$ 711,238	\$ 80,000	\$ 791,238	\$ 75,776		\$ 75,776	\$ 787,014	\$ 80,000	\$ 867,014				\$ 5,018	\$ 5,018	\$ 716,257	\$ 80,000	\$ 796,257	\$ 75,776		\$ 75,776	\$ 792,033	\$ 80,000	\$ 872,033
Wayne	\$ 6,572,561	\$ 273,857	\$ 6,846,418	\$ 669,640	\$ 36,000	\$ 705,640	\$ 7,242,201	\$ 309,857	\$ 7,552,058				\$ 545	\$ 545	\$ 6,573,106	\$ 273,857	\$ 6,846,963	\$ 669,640	\$ 36,000	\$ 705,640	\$ 7,242,749	\$ 309,857	\$ 7,552,603
Wilkes	\$ 2,054,093	\$ 85,587	\$ 2,139,680	\$ 425,000	\$ 20,000	\$ 445,000	\$ 2,479,093	\$ 105,587	\$ 2,584,680				\$ 22,199	\$ 22,199	\$ 2,076,292	\$ 85,587	\$ 2,161,879	\$ 425,000	\$ 20,000	\$ 445,000	\$ 2,501,292	\$ 105,587	\$ 2,606,879
Wilson	\$ 6,190,182	\$ 257,924	\$ 6,448,106				\$ 6,190,182	\$ 257,924	\$ 6,448,106				\$ 3,326	\$ 3,326	\$ 6,193,508	\$ 257,924	\$ 6,451,432				\$ 6,193,508	\$ 257,924	\$ 6,451,432
Yadkin	\$ 544,071	\$ 80,000	\$ 624,071	\$ 120,000		\$ 120,000	\$ 664,071	\$ 80,000	\$ 744,071				\$ 23,796	\$ 23,796	\$ 567,866	\$ 80,000	\$ 647,866	\$ 120,000		\$ 120,000	\$ 687,866	\$ 80,000	\$ 767,866
Yancey	\$ 287,389	\$ 80,000	\$ 367,389	\$ 35,000		\$ 35,000	\$ 322,389	\$ 80,000	\$ 402,389				\$ 4,259	\$ 4,259	\$ 291,648	\$ 80,000	\$ 371,648	\$ 35,000		\$ 35,000	\$ 326,648	\$ 80,000	\$ 406,648
North Carolina	\$ 499,651,325	\$ 22,714,238	\$ 522,365,563	\$ 39,312,563	\$ 2,236,536	\$ 41,549,099	\$ 538,963,888	\$ 24,950,774	\$ 563,914,662	\$ -	\$ -	\$ -	\$ 1,553,942	\$ 1,553,942	\$ 501,205,268	\$ 22,714,238	\$ 523,919,505	\$ 39,312,563	\$ 2,236,536	\$ 41,549,099	\$ 540,517,831	\$ 24,950,774	\$ 565,468,604

Total Non- Smart Start funding includes funding from the following sources: CCDF, TANF, IV-E and State appropriations.

AUTHORIZED SIGNATURE

*Ariel S. Ford*

Ariel Ford, Director  
Division of Child Development and Early Education