



# Wake County Joint Board of Education and County Commissioners Meeting

Joint County and WCPSS Long-Range Land Planning

# Today's Agenda

- Partner Priorities
- Current Affordability Landscape
- Joint Collaboration Process
- Takeaways

### School System Priorities

#### WCPSS Policy 4150

A.1.a-Student Achievement

minimizing high concentrations of students from low-income families at each school

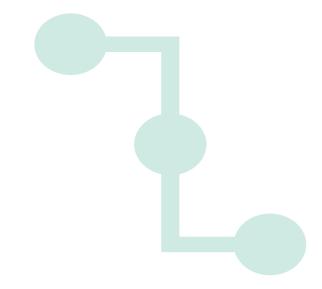
A.1.c-Proximity

 To the extent practicable, base school assignments will be within a reasonable distance of the student's home

WCPSS Strategic Plan Aims 15, 17 & 19

Housing Patterns - lack of affordable housing options balanced across the county National bus driver shortage - lack of qualified drivers to meet our needs

### Wake County Priorities



Connectivity



**Upward Mobility** 



**Affordability** 



Quality

Highlighted in 5 of 6 Focus Areas within the County's Strategic Plan



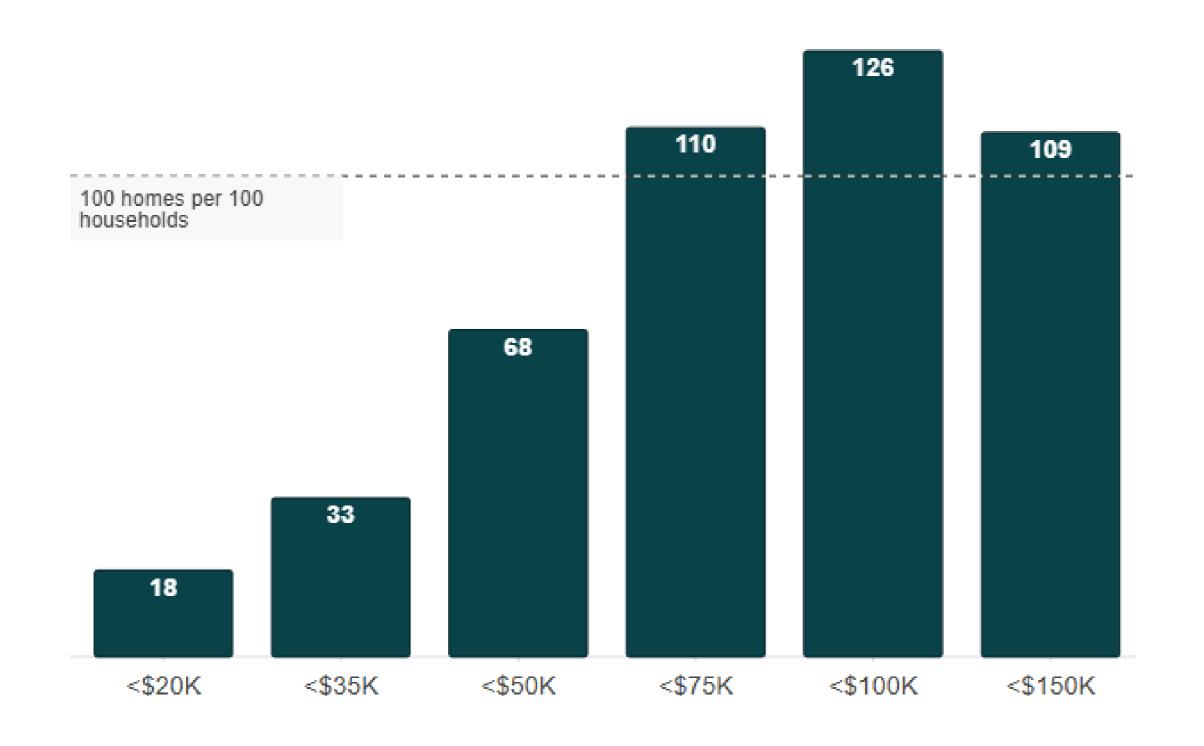
### **Shared Priorities for Mutual Benefit**

Create more balanced neighborhoods
Reduce economic seclusion
Support geographic access to opportunity
Create attainable housing options

### **Building Patterns Affect Access**

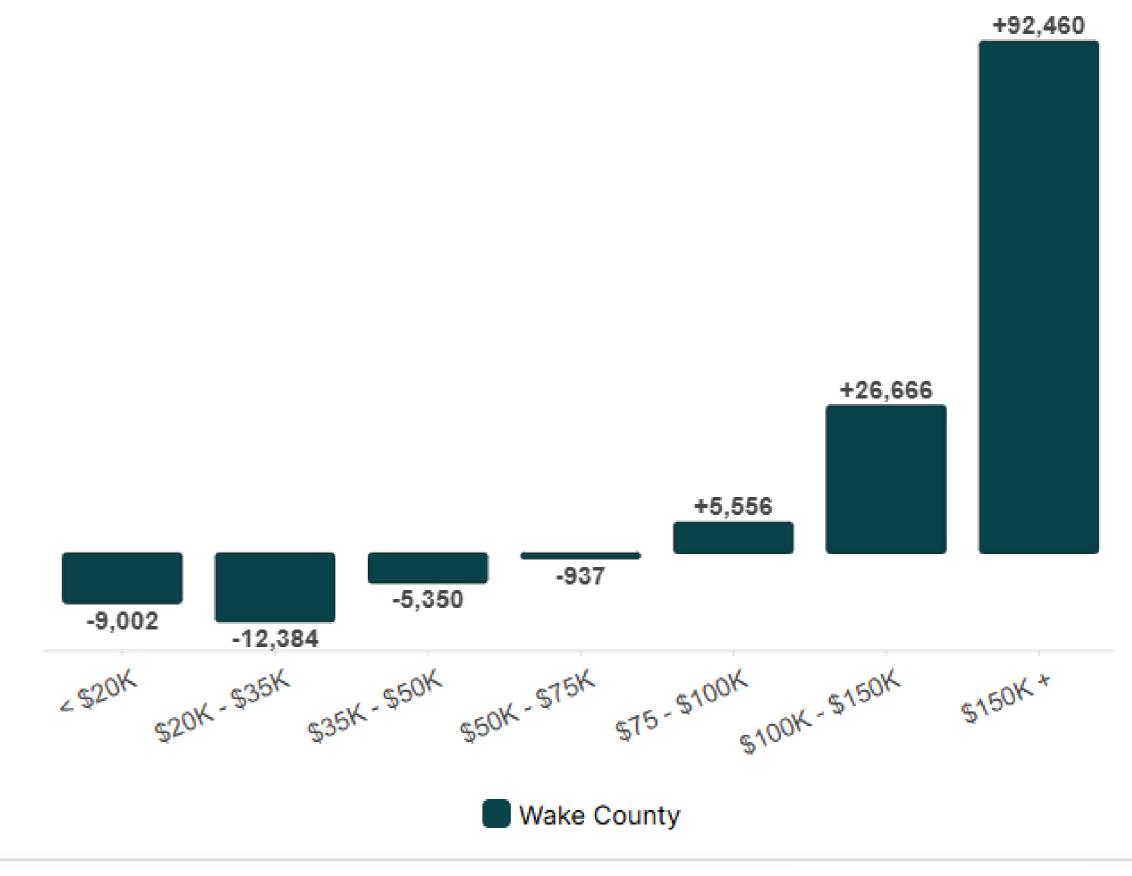
Affordable Rental Homes per 100 Renter Households by Income

2023



Net Change in Number of Households by Income Band

2013 - 2023





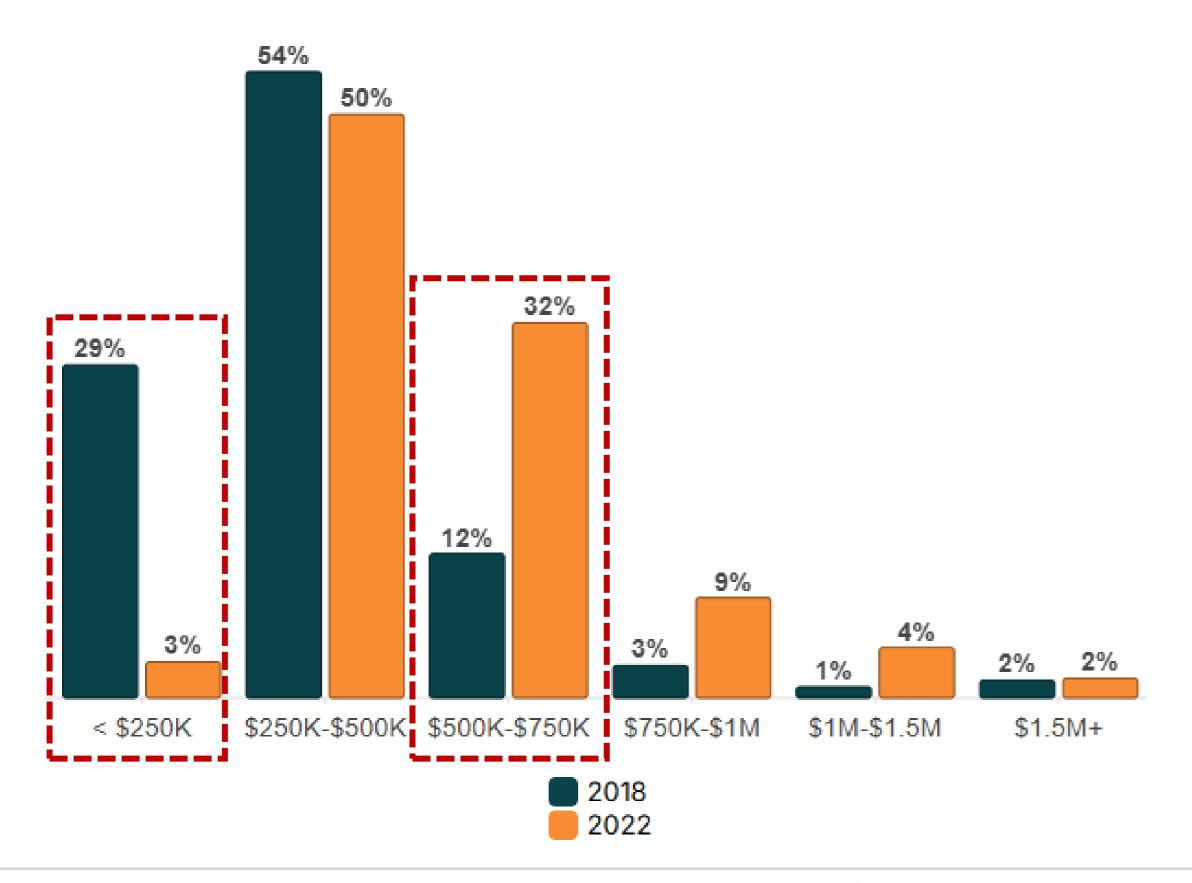




### Erosion of Affordability

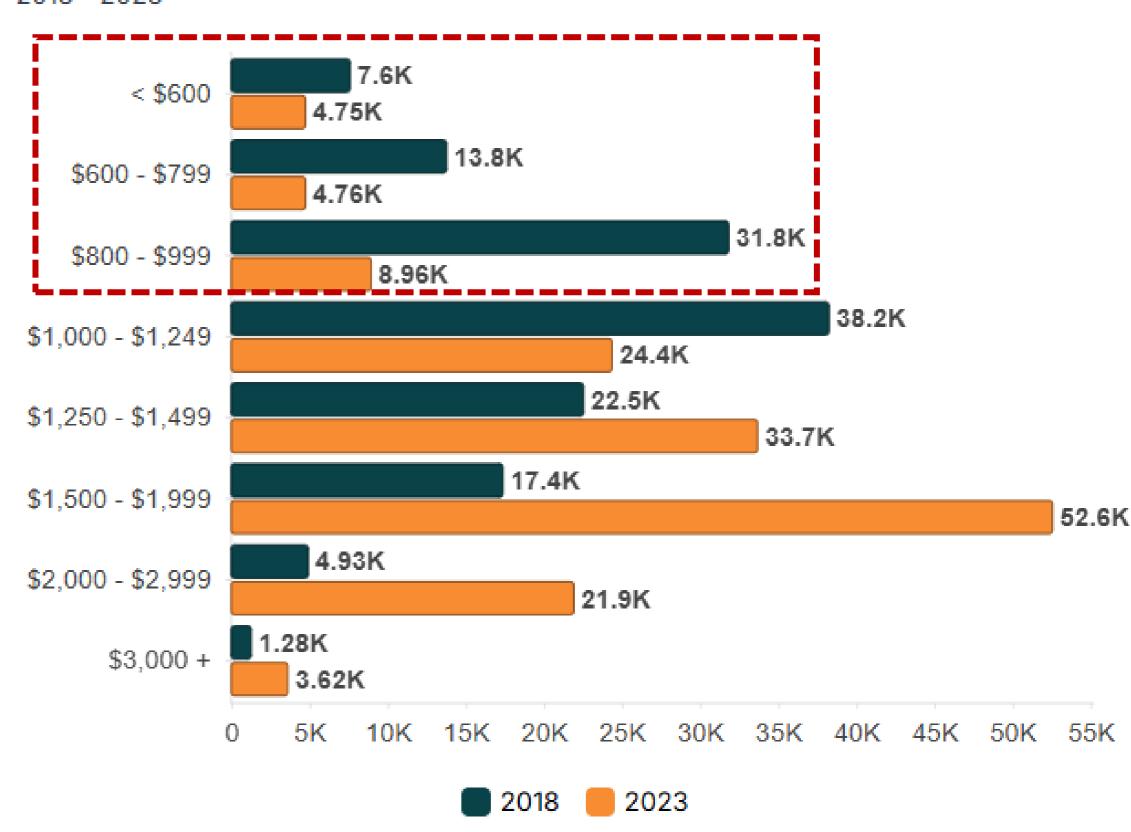
#### Share of Total Homes Sold by Price Bracket

2018 - 2022



#### **Homes by Rent**

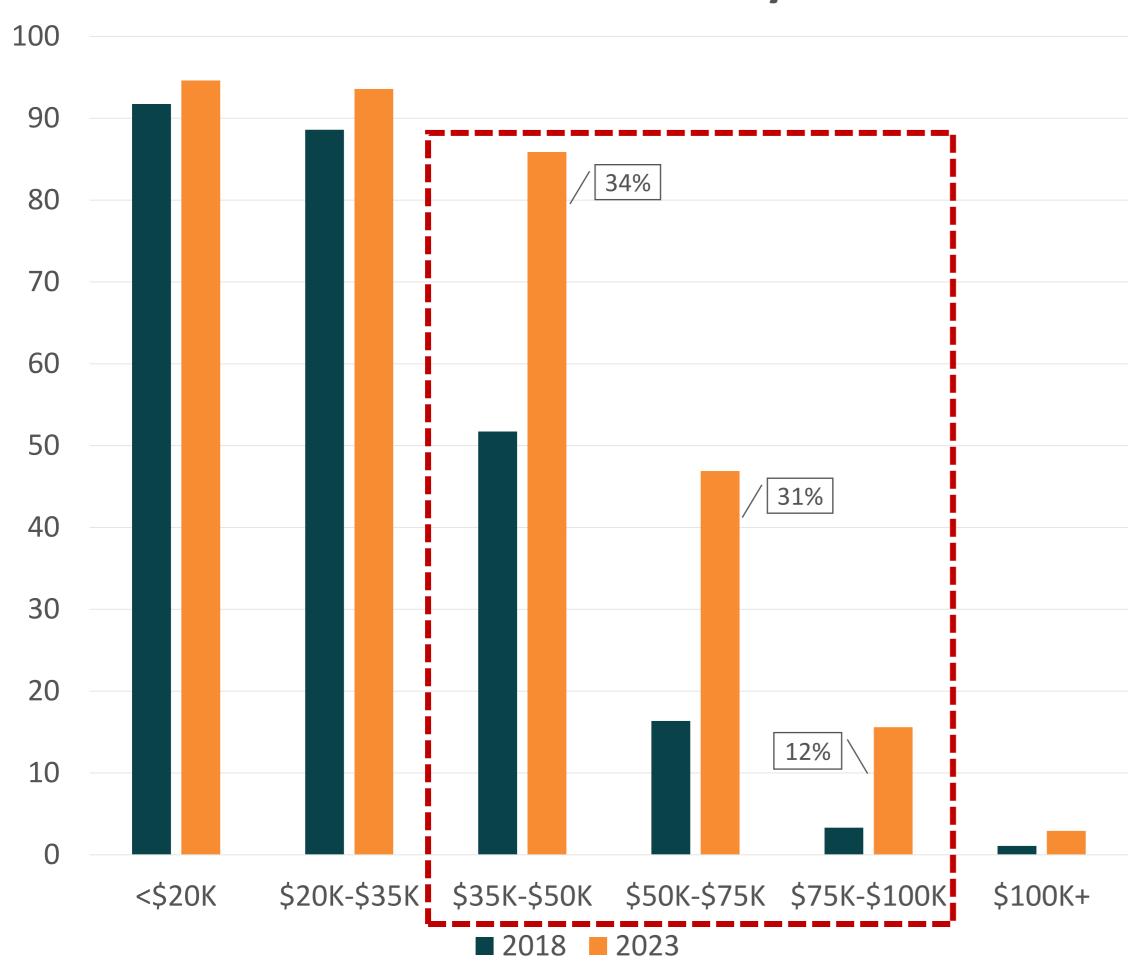
2018 - 2023



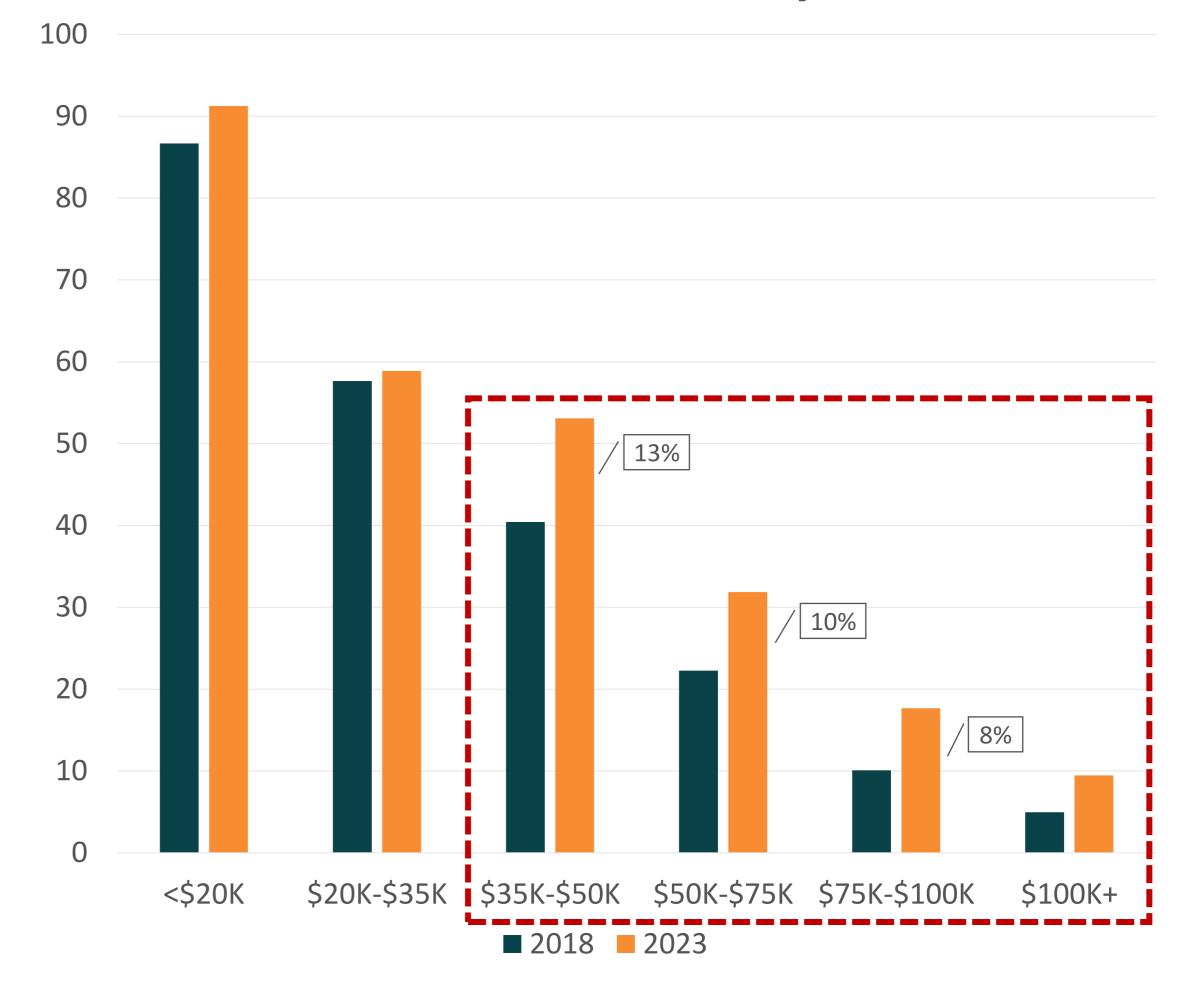


# Increased Economic Strain and Instability





#### **Owner Cost Burden Rate by Income**



# Collaboration and Solutions



### WCPSS and Wake County Collaboration

### Aligned Priorities

#### County Community Survey

o 63% of respondents believe cost of living should be Wake County's top priority; 56% said affordable housing

### WCPSS Employee Housing Survey

- 52% of respondents agreed they could not afford to live in Wake County
- o 38% of respondents considered leaving WCPSS due to housing costs

#### **MOU Extension**

- WCPSS and Wake County extended a Memorandum of Understanding (MOU) to continue collaboration through Core Team
  - MOU includes commitment to jointly plan and regularly review site for mutually beneficial opportunities
  - Core Team will implement the collaboration process in a work plan
  - Process informed by legal staff and **UNC School of Government**



### WCPSS and Wake County Collaboration

### WCPSS and Wake County staff are actively discussing mutually beneficial opportunities to create housing.

- A proposed land swap will be brought forward at a later date
- Staff are evaluating sites to determine development feasibility and priority alignment
- Both organizations are committed to transactions that are equitable and best meet the needs and priorities of all parties and the community

### Site Development Process

Developing surplus land depends on several factors:



#### **Staff Capacity**

- Site acquisition or exchange process
- Development project management



#### Local Government Financing

- Wake County development financing
- Municipal development financing



#### **Developer Capacity and Interest**

- Cost and feasibility vs. other opportunities
- Private capital availability and pricing



### Prospective Development Timeline

Development of exchanged sites is a time-intensive process.

Prospective timeline for development of a site with a mid-size multifamily building:



Total Timeline: 45 months / 3.75 years





### Prioritizing Employees

Employment or profession is not a protected class under the Fair Housing Act (FHA); restricting housing only to school system or public employees would violate the FHA.

### Prioritizing Through TSP

School system and public employees may be prioritized under a tenant selection plan (TSP):

- TSP clearly defines public employee eligibility criteria and set-aside process
- TSP considers "disparate impact"
- Units are marketed directly to employees, but units may be occupied by other qualifying residents

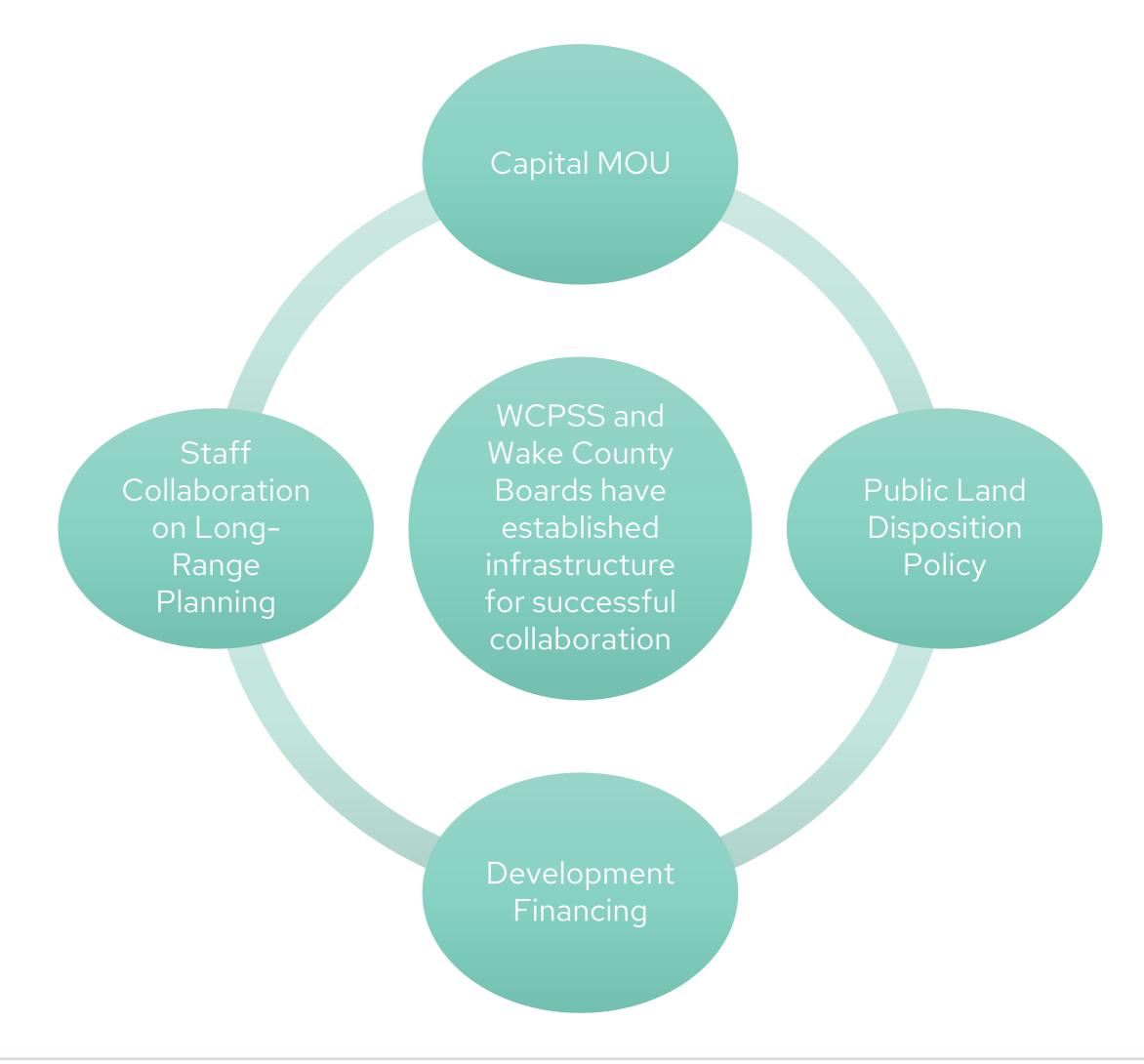
#### North Carolina Precedent

- Bertie, Buncombe, Dare, Hertford, Hoke, Durham, and Charlotte-Mecklenberg have or are working to implement school system housing
- Legislation can be filed to authorize counties and school districts to provide affordable housing for educators and other employees

### Platform for Success

Jointly established infrastructure to support collaboration:

- Adopted amended MOU for capital planning and investment
- Regular staff engagement
- Significant investments in affordable housing, including:
  - A policy for dispositioning publiclyowned land
  - Financial resources to finance development





### Takeaways

Wake County faces a deficit of housing affordable to families below median income which negatively impacts on our community and schools

Leveraging school system surplus land for affordable housing has precedent and legal support in North Carolina

Collaboration between WCPSS and Wake County is mutually beneficial to reach both organizations strategic goals

Staff are actively engaged in identifying opportunities

While development takes time, our partnership is paving the way for new housing that uplifts teachers and families

# Discussion



